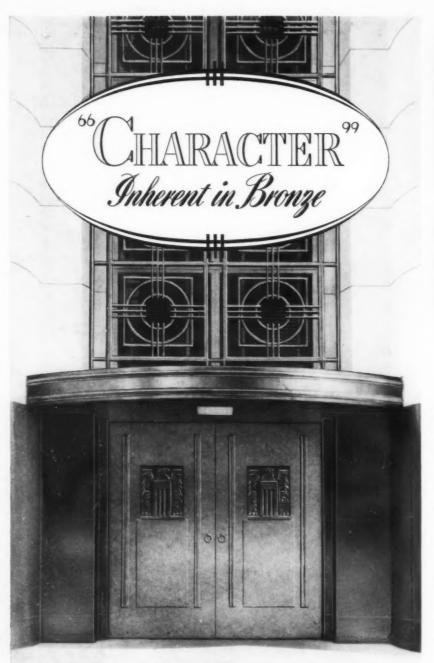
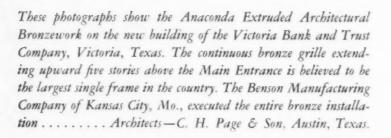


# ARCHITECTURAL

THE ARCHITECT IN ACTION - CIVIC BUILDINGS

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glance at the illustrations reveals how the impressive "character" motif of this bank building is carried out by using Anaconda Architectural Bronze. At the same time, the air of charm and distinction it lends is also apparent. But there's more to bronze than appears on the surface.

Besides its beauty and remarkable adaptability to design, bronze offers the double economy of durability and easy maintenance. The fact is, only occasional cleaning is necessary to maintain its original lustre. And beyond that, its moderate cost is a further reason why so many leading architects specify this ageless metal.

The American Brass Company is the leading supplier of Architectural Bronze, Copper and Nickel Silver in all wrought forms for ornamental work of every description.

FOR ORNAMENTAL WORK

C-SYLGCONGG DIGGNESS



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# ARCHITECTURAL RECORD

OMBINED WITH AMERICAN ARCHITECT AND ARCHITECTUR

#### CONTENTS

#### NEXT MONTH

To a sport-minded American public recreation is a vastly important part of every-day life. And provisions for recreational activities, generally modest in the gay decade of 50 years ago that marked the RECORD's beginning, today can be listed among the required structures of any modern city.

So important has been this development that in April the RECORD will devote its Building Type section to a "Golden Jubilee Feature" study of recreational structures-will sketch the trend of requirements, discuss the application of design standards to solutions of local problems, and report what architects are doing to provide such divergent necessities as grandstands, swimming pools and skating rinks. It's being prepared as another special-paper-ink-and-color section, supplemented, of course, by pertinent technical data in the form of Time-Saver Standards.

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Also featured in April will be two remarkable new buildings—one a factory, the other a school. The first is the air-conditioned, glass-blocked plant where Model Tobacco is made in Richmond, Va.; and the second is in El Monte, Calif.—one of the most up-to-date consolidated schools we've seen, planned around a campus and including several buildings. Both jobs are big, and both contain elements of design, construction and equipment of significant interest to all architects.

There'll also be a number of small, interesting houses, with another installment of the RECORD's series of residential interior details. Finally, the article "Natural and Artificial Light," started in the December issue, will be concluded in April. Into it Hans Blumenfeld has packed so much information on the ways and means of achieving good lighting that it ought to go on the must-be-read list of every architect, engineer and draftsman.

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S-4150—Speakman (Patented) Combination Push-Button Metering Lavatory Fixture with Pop-up Drain.



K-9000-BSP Si-Flo Flush Valve with Back Syphon Preventer.

# INSTALLED IN NEW YORK CITY'S NEW CRIMINAL COURT AND PRISON BUILDING

DESIGNED and constructed under the supervision of the Department of Public Works, Irving V. A. Huie, Commissioner, with Harvey Wiley Corbett and Charles B. Meyers, associate architects, and Syska and Hennessy, consulting engineers, New York City's New Criminal Court and Prison Building shown above, is decidedly one of the most outstanding and impressive structures in the city. It is a distinguishing credit to its designers, builders and to the people of the City of New York.

This building has been planned and built to serve the needs of the community for a long span of years. It is typical, therefore, to find in this modern structure Speakman Showers, Si-Flo Flush Valves and Brass Plumbing Fixtures. Good reasons for this are that for over 70 years, the name Speakman has been synonymous with life-time service, dependable performance and economical maintenance in plumbing fixtures. In short, Speakman stands for quality.

Whatever your shower, flush valve or fixture problems may be, your specification of Speakman will rebound to your credit and sound judgment. For additional information, refer to Sweet's Catalog or write

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## BEHIND THE RECORD

Comments on the special-paper-inkand-color sections of the January and February issues have been many and mostly complimentary. Tops among them, we think, was a recent query from a printing house in Massachusetts. Seems that our pages had been the object of a technical argument in the plant; and to settle it the owner wrote to ask whether we'd used gravure or offset. We told him it was offset-and thanked him for being confused! The gravure processmuch more complicated and expensive than offset-is considered the ultimate in high fidelity reproduction.

A "what's-his-name" question that we heard recently seems worth passing on. It's really an exercise in logical conclusion and, we're told, was originally part of an intelligence test for executives of a large manufacturing organization. The problem contains no "catches": and all facts necessary for a sound conclusion are given.

Problem: An architect's office employs Smith. Jones and Robinson as Designer, Draftsman and Office-Boy. but not in the order named. The office is dealing with three clients-Mr. Jones, Mr. Smith, Mr. Robinson.

#### The Facts are:

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RECORD

- 1. Mr. Robinson lives on Maple Street.
- 2. The Office-Boy lives half-way between State and Maple Streets.
- 3. Mr. Jones earns exactly \$4,000 a year.
- 4. Smith beat the Draftsman at billiards.
- 5. The Office-Boy's nearest neighbor, one of the clients, earns exactly three times as much as the Office-Boy.
- 6. The client whose name is the same as the Office-Boy's lives on State Street.

The Question is: What is the Designer's name?-No fair guessing, and the answer must be supported by a series of logical steps and conclusions. We'll publish it next month.

#### NEW PRESIDENT OF F. W. DODGE CORPORATION

THOMAS S. HOLDEN was elected president of F. W. Dodge Corporation on February 3 to succeed the late Truman S. Morgan, who died December 21. Mr. Holden, who has been editorial director of ARCHITECTURAL RECORD since 1937, joined the Dodge organization in 1919 as chief statistician. He was made vice-president in charge of statistics and research in 1927 and elected a director in 1928.

Born in Dallas in 1886, Mr. Holden attended the University of Texas. He took his M.A. degree in mathematics there and a B.S. in architecture at Massachusetts Institute of Technology, and taught mathematics at both institutions. Mr. Holden gave up private architectural practice in 1918 to serve as First Lieutenant in the Engineering Division. Ordnance Department, and then as Captain in the Ordnance Reserve Corps.

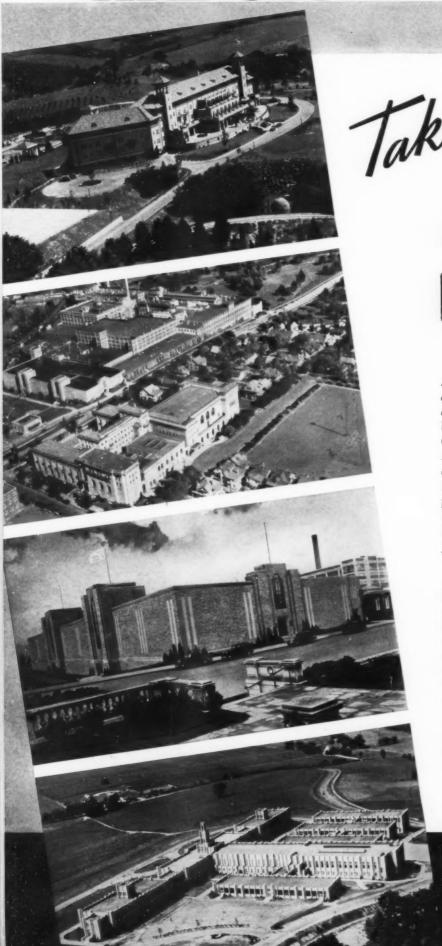
A member of Phi Gamma Delta and Phi Beta Kappa fraternities. Mr. Holden's organizations include the Engineers' Club and Economic Club. both of New York, the Academy of



Political Science, and International Building Club of London. He is a member of the Business Advisory Council for the United States Department of Commerce, past president and life member of the Board of Governors of the New York Building Congress, a director of the Merchants' Association of New York and chairman of the Slum Redevelopment Committee of the latter organization. He is a former chairman of the Committee for Economic and Social Progress. Inc. and the Mayor's Committee on Real Property Inventory of N. Y.



# ARE SLOAN VALVES ASG



# Take HERSHEY

FOR EXAMPLE.

Thirty-nine years ago Milton S. Hershey, a successful candy manufacturer of Lancaster, Pa., came with twelve families to a cornfield in Dorry Township and laid the foundation of an industrial "Utopia." Today the Hershey Corporation is a

20 million dollar enterprise which is not only the world's largest product of chocolate but one of the world's finest industrial centers. Note the views of a few of Hershey's fine buildings at the left. The top view shows the luxurious Hershey Hotel; the second picture an airplane view of the Community Center in the foreground, with the huge, modern factory and Administration Building in the background. The third view is a closeup of the Administration Building, while at the bottom is shown the Hershey Industrial Junior-Senior High School. Space does not permit us to show pictures of the many other fine buildings such as the Stadium, Ice Palace, Hershey Inn, hospital, theatre, Parkside Apartments, etc. Aside from ow liking for chocolate, our enthusiasm for Hershey, Pa., is due to the fact that the entire community except residences is SLOAN equipped.

#### 21 Years of Satisfactory Service Is Quite Ordinary

Many of the Sloan Valves at Hershey were installed in 1920—and are still giving excellent service. But such records of trouble free service are not uncommon. Thousands of Sloan Flush Valves installed in all types of buildings are still giving low-cost service after more than a quarter-century. Furthermore, the majority of Sloan users, like Hershey, continue to order Sloan Valves as demand occurs. Continuous specification or buying 15 common practice among architects and managers everywhere.

Some of the Sloan Flush Valve models now in use at Hershey are no longer being made. But it is always possible to get supply parts for any Sloan Valve, regardless of model or time of manufacture. No purchaser of Sloan Valves has ever found himself

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Like He with SI Vacuum plete protinal dis Breakers and the regardle old instead by back-

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SGOOD AS WE SAY?

with an "orphan" product for which there was no opportunity to buy supply parts.

With these acknowledged features, plus the in-built quality of precision manufacture, it is small wonder there are more Sloan Flush Valves sold than all other makes combined.

#### Sloan Flush Valves Provide Safety

Like Hershey, many of the finest buildings of today are equipped with Sloan Flush Valves with the added protection of Sloan Vacuum Breakers. These vacuum breakers afford positive, complete protection against back-syphonage and the dangers of intestinal disorders water-borne diseases can cause. Sloan Vacuum Breakers are fully approved by the National Plumbing Laboratory, and the V-100-A model can be furnished to fit any flush valve, regardless of make or age, thus making it possible for those with old installations to gain absolute safety from water pollution by back-syphonage. Consult your master plumber.

#### Sloan Flush Valves-Whisper-Quiet

Sloan Quiet-Flush Valves reduce the roar of rushing water to scarcely a murmur. They are so noiseless the sound of a toilet bowl flushing cannot be heard through a closed door. Apartments, hotels, hospital and other buildings have proved this with the installation of Sloan Quiet-Flush Valves. And they stay quiet, too, because no water flows through screens, perforations or obstructions which can clog. The silencing elements in Sloan Quiet-Flush Valves are constantly washed clean by the action of the water itself.

#### Save Money with Sloan Flush Valves

Sloan Flush Valves economize on water consumption because they are built to do just that. In the Royal not only is every flush precisely measured but it never gets out of adjustment since there is nothing to adjust. There is no costly tinkering with any Sloan Flush Valve, while maintenance costs are practically nil. Sloan Flush Valves are sold through plumbing supply houses everywhere—and there are Sloan factory representatives in all principal cities. Remember: there are more Sloan Flush Valves sold than all other makes combined.

SLOAN VALVE COMPANY . CHICAGO



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# WITH RECORD READERS



LOOK CLOSER and you may see that cupboards and benches are 2-dimensional marquetry. From the Palace in Gubbio, Italy, of Federigo de Montefeltro, Duke of Urbino, 15th century patron of the arts, came the Intarsia Room recently opened to the public at the Metropolitan Museum of Art, New York. An outstanding record of the Renaissance and Italian humanism, the study is wainscoted in wood mosaic—hundreds of thousands of tiny pieces of wood.

The purpose of this wall decoration was to provide the tiny room (17 by 13 ft.) with the

The purpose of this wall decoration was to provide the tiny room (17 by 13 ft.) with the effect of adequate furnishings. With the décor of the wainscoting, it is completely equipped. By means of the marquetry 12 cupboards are represented around the wall. Beneath the cupboards there is a series of benches with ornate baluster supports, in the same intersia technique; by showing some of these raised, others dropped in place, the realistic quality of the elements of the design is accented. Throughout the room the wainscot decoration approximates the effect of 3-dimensional reality through the use of perspective and shadows.

#### AIA Names 34 National Committees to Devise Plans for Country's Welfare

Initiation of a many-sided program for improving the community life of the United States is announced by executives of AIA, with the appointment of 34 national committees to study problems of social, industrial and esthetic significance. The movement looks beyond the present emergency period, and seeks to devise plans by which the professionally trained and experienced architect can most effectively aid in promoting the national welfare.

A group headed by Frederick G. Frost, president of the New York Chapter, will, according to Mr. Frost,

"study the measures the profession must undertake jointly and individually in order to participate to its utmost ability in the general development of society and the progress of the country."

M. H. Furbirnger, of Memphis, Tenn. is chairman of a committee on building costs. Frederick Mathesius of New York City heads a committee on multiple unit housing. The work of a committee on urban land use will be directed by Frederick Bigger of Pittsburgh. Henry R. Shepley of Boston was chosen chairman of the committee on foreign relations, and

Roy F. Larson of Philadelphia chairman of a committee on Federal public works.

Chairmen of other committees, and their fields of study, include: Travis G. Walsh, Cleveland, O., industrial relations; Raymond J. Ashton, Salt Lake City, Utah, state and municipal public works; Professor Charles W. Killam of Harvard University, technical services; Leicester B. Holland, Washington, D. C., preservation of historic buildings; Eliel Saarinen of the Cranbrook Academy of Art, Bloomfield Hills, Mich., civic design; Richard Koch, New Orleans, La., allied arts.

#### Pan-Americana

THE EVOLUTION of Brazilian architecture is reflected in a set of 100 photographs and 24 photomurals which have been presented to the Columbia University School of Architecture by *Dr. Armando Vidal*, former Commissioner General of the Brazilian Pavilion at the New York World's Fair, it is announced by *Dean Leopold Arnaud*.

Commenting on the development of Brazilian architecture as shown in the pictures. *Talbot F. Hamlin*. Curator of Avery Library, where the collection will be maintained, observed: "The photographs portray the transition from a style of architecture heavily influenced by old world tradition to one that is original and expressive. Brazilian archite transition for design that is new and revolutionary."

The collection includes views of San Francisco Convent near Rio de Janeiro and photographs of the modern types of architecture taken in Petropolis and Therezopolis, summer resorts near the capital.

#### Architectural Draftsmen Needed

ARCHITECTURAL DRAFTSMEN, as well as engineering draftsmen in many fields allied with the construction in-

(Continued on page 12)



## PICTURE OF A CLIENT

# Who does not care about Armstrong's Corkoustic

CILAS Dunbush is nigh onto stone deaf. But your OTHER clients will be extremely interested in the fact that a ceiling of Armstrong's Corkoustic will make an office, restaurant, school, or hospital more restful and quiet. They'll appreciate the importance of Corkoustic's effective noise-absorption coefficient—as high as 82% at 512 cycles.

Other advantages your clients should know about: the ease with which this cork acoustical material is washed or vacuum-cleaned-or even repainted when necessary without affecting its efficiency; its excellent light-reflection and insulation properties; the variety of attractive pastel colors; the important savings in maintenance and building operation costs which these factors make possible.

The story of Armstrong's Corkoustic is presented in the illustrated booklet-"Tune Out Noise." It contains all the facts about acoustical correction and noise-quieting which you and your clients need. You may have a free copy by writing Armstrong Cork Company, Building Materials Division, 1245 State Street, Lancaster, Pa.



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# LEADING STORES USE Modern Steam Heat For Added Comfort

Hess Brothers Department Store in Allentown, Pa., Has Latest Webster Moderator System

GETS COMFORT AT LOW COST

Webster Systems Used in Two of the Gimbel Stores, the Hearn Store and 3 Schuster Stores

#### ALSO IN 2 BALTIMORE STORES

Allentown, Pa.—Using steam, the preferred heating medium in America's leading department stores, and controlling its distribution with a Webster Moderator System, Hess Brothers Department Store is comfortably heated at low cost during the coldest winter weather.

The steam heating installation in Hess Brothers Store was brought up-to-date in 1936 with a Webster Moderator System.



Hess Brothers Department Store, Allentown, Pa.

A two-story addition built at that time is heated with no increase in steam consumption because of the effective heat distribution of the Webster System.

Other notable department stores using the Webster Moderator System to secure efficient, economical steam heating are:

Gimbel Stores in New York and Philadelphia, the Hearn Store in New York, three Schuster Stores in Milwaukee, the Dayton and Donaldson Stores in Minneapolis, the Golden Rule Store in St. Paul, the Ayres and Block Stores in Indianapolis, the Hutzler and Hamburger Stores in Baltimore.

In the new addition at Hess Brothers Store, there are 37 units of concealed Webster System Radiation, which harmonize with the modern interiors and increase available floor space.

J. E. Edwards & Sons, of Allentown, served as modernization heating contractors. Architectural plans for the building programs were made by Thalheimer & Weitz, of Philadelphia, and by H. F. Everett & Associates, of Allentown.

Producing heat is only part of the heating job.
Putting heat where you want it, when you want
it is the big job—the job



WARREN WEBSTER & CO., Camden, N. J Pioneers of Vacuum System of Steam Heating Representatives in 65 U. S. Cities—Est. 1888

#### WITH RECORD READERS

(Continued from page 10)

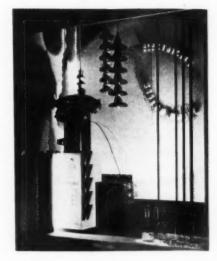
dustry, are urgently needed, it appears, by the Federal Government. Bearing out the report from our Washington correspondent (see AR, 1/41, p. 170) "of the need for employment of local architects who are familiar with conditions and can cut corners far faster in their own home towns than can the desk men operating from Washington," word comes that a civil service examination held last fall failed to produce enough eligible draftsmen to meet the steadily expanding demands of the National Defense program. The U.S. Civil Service Commission has therefore reannounced the examination and will accept applications until December 31, 1941. Salaries range from \$1,620 to \$2.600 a year.

AN INTERESTING COROLLARY to this call from the Federal Government comes from William A. Hanley, president of ASME. Speaking on National Defense before the engineering groups in Syracuse, N. Y., Mr. Hanley advocated that engineering classes of 1942 be continued through the coming summer and graduated in February of next year, three months in advance of the regular time. He said that 14,000 engineers will graduate from universities in 1941, but that National Defense will require many more.

#### Princeton Prize in Architecture

SHERLEY W. MORGAN, Director of the Princeton University School of Architecture, has announced the Princeton Prize in Architecture for 1941-42. The purpose of the fellowship is to enable a student of unusual promise to undertake advanced study at Princeton.

The winner is exempt from tuition fees and receives a stipend of \$500 to enable him to complete a year of residence. The Prize will be awarded as the result of a competition in design to be held April 14 to 25. Applications must be received not later than March 31.



ARCHITECTS AND ARTISTS of Hawaii recently co-operated in designing 12 shop windows, arranged with merchandise lent by local firms, in an exhibition held at the Honolulu Academy of Arts by the Honolulu Art Society. This window, designed by Ben Norris, artist, for The Hawaiian Electric Company, Ltd., did not depend upon washers, floor lamps and toasters for its appeal. Instead, pipes of varying bores, pole steps, insulators and wires beautiful in shape and a symphony in color, made the modern design.

#### FUND FOR R.I.B.A. CHILDREN

AMERICAN ARCHITECTS can help to alleviate the difficult circumstances of their fellows in Great Britain by contributing to the U. S. Architects' Fund for R.I.B.A. Children, authorized by the New York Chapter of AIA and organized by Frederick G. Frost, president of the Chapter, with William Lescaze as chairman.

#### Necrology

CHESTER HOLMES ALDRICH, 69, died recently in Rome, Italy, where he was director of the American Academy in Rome.

Mr. Aldrich, appointed to head the academy five years ago, designed some of the principal university buildings in the United States. He also was known for the homes he designed for prominent Americans, including John D. Rockefeller, Vincent Astor, Otto H. Kahn, Dwight W. Morrow, and Col. Charles A. Lind-

(Continued on page 14)

FROM THE KOPPERS STEEP ROOFS

# KOPPERS IS FIRST AGAIN!

# Underwriters Laboratories Awards Class A Rating to Koppers Steep Roofs

Koppers Steep Built-up Roofs constructed of Steep Coal Tar Pitch and Tarred Rag Felts with slag surfaces have been awarded the Class A Rating by the Underwriters Laboratories, Inc.

Koppers Flat Roofs of Coal Tar Pitch and Tarred Rag Felts have had the Class A rating for fire resistance for more than 20 years. Koppers Steep Roofs provide for steep slopes the same long life, the same resistance to water, weather, and fire that have made coal tar pitch and tarred felt the outstanding materials for flat built-uproofs.

Four and five ply Tarred Rag Felt roofs with slag surfaces embedded in Steep Pitch, applied in accordance with the specifications of the Koppers Company, now take a Class A rating on both combustible and non-combustible roof decks.

Koppers Steep Roofs have been constructed in many sections of the country over a considerable period of years. These roofs have been inspected by the Underwriters' Laboratories for their performance under actual service conditions and the completed roofing has also been subjected to all the laboratory tests for resistance to fire and to spread of fire.

Koppers Steep Roofs are firmly and mechanically anchored in place. They can be bonded for 10, 15 or 20 years. On buildings where there are both flat and steep roof surfaces, the entire area can now be bonded, when Koppers Built-up Roofing is specified.

See specifications for Koppers Steep Roofs in Sweet's, or send for a copy of the Koppers Roofing Book.

Specify that all roofing materials must carry Underwriters' Labels.

#### KOPPERS COMPANY

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262,000 sq. ft. of Koppers Steep Roofing was used on the Deepwater Terminal, Richmond, Va.



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| ☐ "Steep Roofs of Coal Tar<br>Pitch" ☐ "Membrane Water-<br>proofing" ☐ "Dampproofing" | <ul> <li>□ "Waterproofing and Gasproofing Sewage Plants"</li> <li>□ "Waterproofing and Dampproofing Waterworks"</li> <li>□ "Prevention of Termite Damage"</li> </ul> | "Pressure-treated Lum<br>on the Farm"<br>"Creosote"<br>"Creosote-Coal Tar<br>Solutions" |
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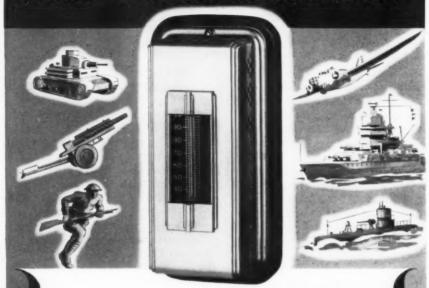
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RECORD

## PRECISION MACHINERY

MUST BE BUILT UNDER PRECISE TEMPERATURE CONDITIONS



## HERE'S HOW JOHNSON AIDS PRODUCTION

Automatic temperature control equipment is an important consideration when "machining up" for defense orders. When JOHNSON is called upon to furnish and install such apparatus, there's no delay. The entire problem is solved by Johnson men, from preliminary engineering recommendations down through manufacturing and installing the equipment required for proper automatic temperature and humidity control. There is no division of responsibility. It rests entirely in the hands of the nation-wide Johnson organization.

Johnson engineers have intimate knowledge of many manufacturing processes. For example, ask them about International Standards for the temperature of rooms in which metal parts for precision machinery are measured. Special problems like that are the regular order of business for Johnson technicians and sales engineers. Ask to have one of them call or send for descriptive bulletins. No obligation, of course.

#### A FEW OF MANY JOHNSON INSTALLATIONS WHICH TIE IN WITH NATIONAL DEFENSE WORK

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Corp., East Hartford, Conn.
Pratt & Whitney Aircraft Div.
of United Aircraft Corp.,
East Hartford, Conn.

Grumman Aircraft Engineering Co., Bethpage, N. Y.
Picatinny Arsenal, U. S. War
Dept, Dover, N. J.

Ford Motor Co., Aircraft Bldg., Rouge Plant, Dearborn, Rouge Mich.

Kearney & Trecker Corp. (machine tools), Milwau-kee, Wis.

Scovill Mfg. Co. (fuse cap reloading department), Water-bury, Conn.
Hamilton Standard Propellers
Div. of United Aircraft Corp.
Fast Hartford, Conn.
Pratt & Whitney Aircraft Div.
of United Aircraft Div.
Of United Aircraft Corp.
Fast Hartford, Conn.
Pratt & Whitney Aircraft Div.
For Mayor Co. Aircraft Bldg.

North American Aviation, Inc., Dallas, Tex.

Naval Air Station, U. S. Navy Dept., Alameda, Calif. Consolidated Aircraft Corp., San Diego, Calif.

# AIR CONDITIONING

JOHNSON SERVICE COMPANY, MILWAUKEE, WIS. & BRANCHES IN PRINCIPAL CITIES

#### WITH RECORD READERS

(Continued from page 12)

bergh. A fellow of AIA, he was a member of the firm of Delano and Aldrich. His professional affiliations included also the Architectural League of New York, Society of Beaux Arts Architects. Société des Architectes Diplomes par le Gouvernment Français, Music School Settlement in New York, and Delta Psi.

#### Corrections:

FROM Harold E. Ambellan comes news that he, instead of Robert Cronbach, should have been credited as sculptor on the design of the precast concrete spandrel shown on page 80 of the October issue.

Hollis Johnston tells us that the name of Herman Brookman should have appeared as co-architect with Mr. Johnston in the report of the Bonneville Project town of Gilchrist published on page 39 of the November issue.

The architectural firm that designed the United States Tobacco Co. Model Factory in Richmond, Va., nominated in The RECORD Poll (See AR. 12/40, p. 18), is Schmidt, Garden & Erikson instead of Smith, Garden & Erikson as reported.

Perry, Shaw and Hepburn of Boston were the architects of the South Natick Grade School (AR 2/41, pp. 104-105), wrongly credited to Coolidge, Shepley, Bulfinch and Abbott.

#### New Addresses

THE RECORD publishes changed and new addresses only on submission, making no attempt to keep a day-by-day account. The only organization in the country with facilities for doing this is Sweet's Catalog Service, whose painstakingly maintained list undergoes an average revision of 23 changes for every working day in the year. Below are the new addresses recently brought to our attention:

ERNST PAYER announces his new office at 61 East 66th Street, New York City. . . . Robert E. Hansen has dissolved his association with Robert M. Little and will continue to practice architecture at 311 S. E. 16th Ave., Fort Lauderdale, Fla.



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## TRENDS IN BRIEF

#### FROM WASHINGTON . . . By KENDALL K. HOYT

Housing bills pushed in Congress. . . . Prefab starts rolling. . . . Air raid shelters. . . . Design professions divide jobs. . . . Plant building opportunities

DEFENSE HOUSING has been given the gun, with the President in frequent consultation with top housing officials and with Congress pushed to expedite bills for more millions to build cantonments and workers' houses.

Defense Housing Coordinator Palmer has asked for three measures which have made rapid progress on Capitol Hill:

1. FHA authority for a separate Defense Housing Insurance Fund of \$10,000,000 to underwrite \$100,000,000 in mortgages on dwellings in defense areas, and thus to stimulate private financing. Hearings are under way in the House Banking and Currency Committee. Loans directly to builders would be insured up to 90 per cent on single-family dwellings up to \$4,000 and 4-family dwellings to \$10,500.

2. An appropriation of \$150,000,000. The Lanham Bill of last year authorized an appropriation of \$150,000,000, of which half was appropriated while contract authorization was granted on the remainder. Technically a new authorization bill is needed for appropriation of \$150,000,000 more. Lanham has filed such a bill but meanwhile has been pushing an appropriation bill without waiting for authorization.

3. \$6,750,000 for temporary shelter by construction of buildings or otherwise in areas of acute need. "Otherwise" means trailers in large numbers. All manner of accommodations—even river boats—are being pressed into service to house incoming workers in boom towns.

#### Big cantonment appropriation

An emergency measure to provide \$660,000,000 more for cantonments also is being rushed through. More than half of this sum is for comple-

tion of emergency Army housing already under way, wherein costs are much higher than expected. The Budget Bureau explains the deficiency as follows:

"Original estimates were based, to a large extent, on a per capita cost of \$450 for housing in cantonment-type construction and \$320 in tent-type camps, while the revised estimates reflect unit costs of approximately \$700 and \$500 respectively. The reasons given for this large deficiency and the percentages represented thereby are increased labor and material costs, 25 to 35 per cent; underestimation of requirements and cost, 50 to 60 per cent; and changes in plans, 15 to 25 per cent."

Heavy increases in costs, due to such factors as labor and lumber, were also noted in House debate on the naval air base appropriation. It was reported that cost-plus-fixed-fee contracts are speeding the work, however.

#### USHA offers to sell projects

USHA has offered to sell projects nearing completion, subject to approval of local housing authorities, for defense housing. The money can then be used to build new slum-clearance projects to replace those bought by Lanham Bill money. High unit cost of USHA work is an obstacle here, however. The South Boston project is the first to be sold.

On work important to defense, USHA has centralized its operations by taking over some of the functions heretofore held by the local authorities. For urgent defense projects, architects and engineers are being employed by order of the Authority's Washington headquarters rather than selected by the local groups. What USHA's next steps will be is some-

what obscured by the illness of Administrator Straus.

Other agencies not previously in the defense housing picture include the Farm Security Administration, which has been given funds to extend its Greenbelt, Md. project by 1,000 units and will handle trailer housing due to its experience with migratory workers. TVA also is building dwellings at Muscle Shoals.

#### Prefab conference held

Representatives of 23 prefabricating concerns were recently called in by Federal Works Administrator Carmody to bring their plans for defense housing construction into the contract stage. More than 100 attended. As we go to press, early awards for 2,000 housing units at five sites are expected and a tentative list for 1,500 more has been set up.

The purpose of the conference was largely to remove misunderstandings and work out policies as to the relationship of the general contractor and the subcontractors involved in a prefab project. Not much work for architects is seen here aside from site planning and the working out of standard plans for the manufacturers.

No fixed policy has been worked out as to prefab types and materials, which will be determined from job to job. Most of the types under consideration are predominantly wood construction.

#### Labor problems in prefab

Since the CIO favors mass production building methods and the AF of L traditionally does not, it has been feared that jurisdictional disputes and boycotts might result when the prefab projects reach the construction stage. A good many of the factories which produce prefabricated materials are organized by CIO. There have been past cases of refusal on the part of AF of L building trades unions to install equipment

(Continued on page 18)

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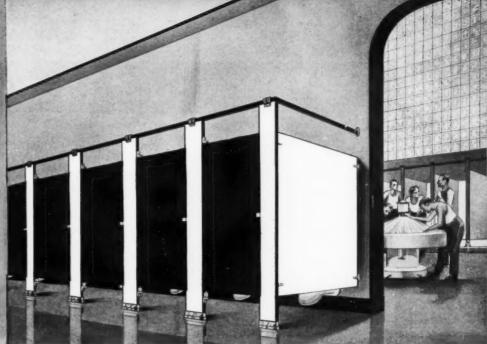
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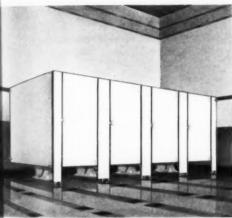
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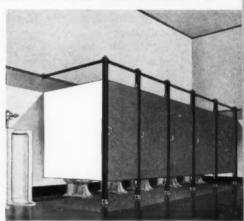
Sanymetal Academy Type Toilet Compartments combine flush type construction, unmarred by posts, with pilaster and head rail design. This is the only type in which these popular features are so combined. The Academy Type Compartments are available in three different finishes.



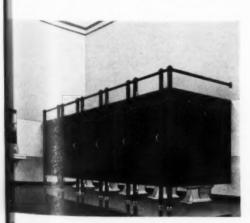
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Sanymetal Embassy Type Toilet Compartments possess classic lines of design that endow them with unusual character. Available in three different finishes.



Sanymetal Flush Type Toilet Compartments have been installed in every type of building. They are available in steel or aluminum, usually furnished with either "Tenac" or Baked-On Paint Enamel Finish. Partition panels only can be furnished with Porcelain Enamel Finish.



nymetal Full Panel Type Toilet Compartments are that the for any type of building where utility is the aim consideration. These are available in steel or the thing and are furnished in "Tenac" or Baked-On the thing that the thing the thing the thing that the thing the thing that the thing the thing the thing that the thing that the thing the th

No longer is there such a thing as a standard toilet room treatment for industrial buildings. To provide ordinary sanitary conveniences is not enough. Industrial buildings frequently become out of date before they are occupied through neglect to provide suitable and adequate toilet room facilities. Sanymetal Toilet Partitions are a protection against obsolescence of toilet rooms. They help to create an environment that exerts a stimulating influence upon employees for their own well-being, an environment that encourages orderliness and cleanliness.

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## TRENDS IN BRIEF

(Continued from page 16)

made by CIO workers, and there have been clashes between the rival organizations even on defense work.

On the Navy jobs using prefabrication of the Tennessee Coal and Iron type, however, no labor troubles have developed, according to reports at the Washington conference.

CIO has been prolific in suggestions to the Defense Commission as to labor's participation in mass production programs for defense production. Most publicized has been the Reuther aircraft plan. Similarly the CIO Housing Committee has told the OPM and the Defense Housing Coordinator:

"Officials have tried to paint a glowing picture of progress by claiming credit for all private as well as government building. Only a few thousand units are actually under construction in the 50,000 homes planned under the PBA program. The CIO advocates that the defense housing bottleneck be broken by assigning that portion of the program that concerns prefabricated housing to a separate agency with power to make independent decisions."

This memorandum is being pushed by the active CIO United Construction Workers' Organizing Committee, headed by A. D. Lewis, and follows up recommendations made last October. Though the idea of a separate prefab agency has been duly considered by officials, no action has been

taken.

As to the general problem of defense labor, Chairman Vinson of the House Naval Affairs Committee has introduced a bill to set up a tribunal similar to the Railway Mediation Board and require arbitration of labor differences involving Navy contracts. This measure has strong House backing. If it advances, Chairman May of the Military Affairs Committee is expected to propose its application to Army work as well. But early action is doubted. For the present, such proposals stand as a deterrent to defense work stoppages.

#### American ARP

Much interest has been directed to the subject of air raid precautions. From now on, architects are likely to have increasing calls for designs not only for industrial plant protection but for bomb shelters at private residences. One finds sober citizens thinking in these terms.

The Federal building and housing agencies have not gone far into this field except to keep generally posted. Even in Washington, protective works are only in the discussion stage for such agencies as the Library of Congress, though there is vague talk of a large parking project on the Mall underneath six or seven feet of concrete which will protect against anything but a direct hit by a large bomb.

Consensus is—and Willkie brought this idea from London—that it is not feasible to protect against direct hits, but rather against fragments from hits nearby. For modern buildings, London experience indicates that there is some point in building shelters on top, since the bomb damage is done by explosion on the lower floors.

Technical committees headed by prominent engineers and scientists have been studying the problem. The Corps of Engineers is the agency most active in gathering data from foreign sources and developing practical plans. The Army Engineers have built shelters of various types to be tested by bombing.

Defense officials plan to advise local defense groups as to protection methods, but there is no apparent disposition to push the construction of shelters generally at this time.

The Army takes the danger of raids seriously enough, however, to insist on camouflage work in construction of CAA airports for defense.

#### Industrial plant construction

Architectural opportunities on defense plant construction hinge on the new policy of farming out work as widely as possible among existing plants, with emphasis on subcontracts rather than concentrating on big plant additions at the sites of a comparatively few prime contractors. This is being done in the interest of speed; also to spread employment and prevent over-building with its post-war consequences.

Until recently, no less than seven Federal agencies were feverishly active in this work-spreading plan. But now the supervision is centralized in a new three-man board under the Office of Production Management, with some three dozen regional offices to be set up through the Federal Reserve Banks. Thus it should be possible for an architect to make inquiries through banking channels as to industrial expansion plans in his area.

Now that considerably more authority over defense procurement has been centered in Donald Nelson, a process of simplification is under way which will make it easier for smaller plants to do business for the Government and enter the program. Standard contract forms, more readily bankable than the old ones, are being drawn.

Financing of production is more difficult for subcontractors than for prime contractors who have a direct and assignable claim on the Government. Financing of new facilities, however, is much the same in either case if covered by a facilities contract whereby the government repays over a period of years the cost of construction for defense.

#### Design professions divide functions

The four design professions have formally agreed on a plan for collaboration and for a division of their separate responsibilities on defense housing projects. The preamble states:

"It is the opinion of the planning professions, represented by their national societies, The American Institute of Architects, the American So-

(Continued on page 136)

# CURRENT TRENDS OF BUILDING COSTS

Compiled by Clyde Shute, Manager, Statistical and Research Division, F. W. Dodge Corporation, from data collected by E. H. Boeckh & Associates, Inc.

Curves indicate trend of the combined material and labor costs in the field of residential frame construction. The base line, 100, represents the U. S. average for 1926-1929 for residential frame construction.

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Tabular information gives cost index numbers for the nine common classes of construction. The base, 100, in each of the nine classes represents the U. S. average for 1926-1929 for each particular group. The tables show the index numbers for the month for both this year and last.

Cost comparisons, as percentage differences for any particular class of construction, are possible between localities or periods within the same city by a simple process of dividing the difference between the two index numbers by one of them. For example: if index for city A is 110 and index for city B is 95 (both indexes for A and B must be for the same class of construction), then costs in A are approximately 16% higher

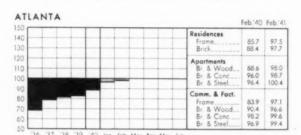
than in B 
$$\left(\frac{110-95}{95} = 0.158\right)$$
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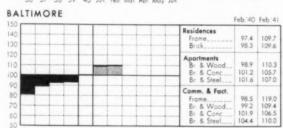
versely it may be said that costs in B are approximately 14% lower than in

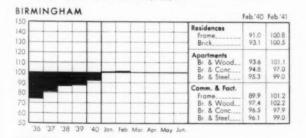
$$A\left(\frac{100-95}{110} = 0.136\right) .$$

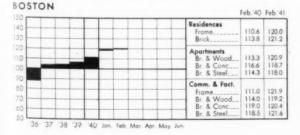
Similar cost comparisons, however, cannot be made between different classes of construction since the index numbers for each class of construction relate to a different U. S. average for 1926-1929.

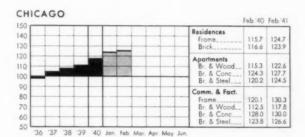
#### CONSTRUCTION COST INDEX United States average including materials and labor, for 1926-1929 equals 100

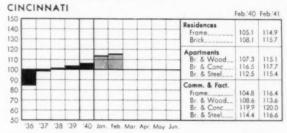


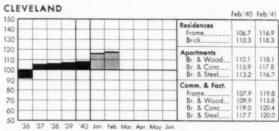


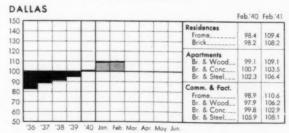




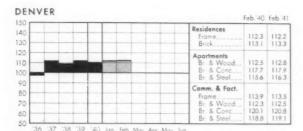




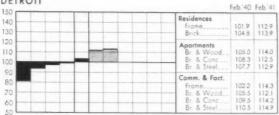




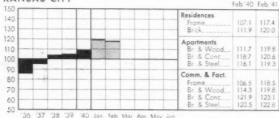
# CURRENT TRENDS OF BUILDING COSTS



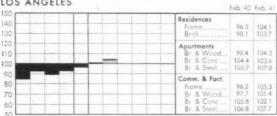




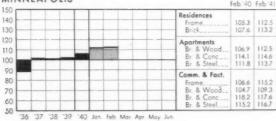
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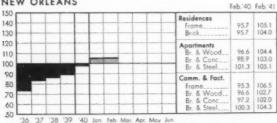
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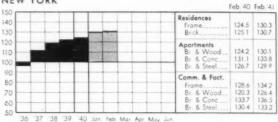
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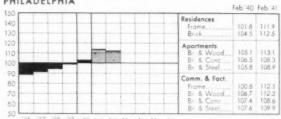
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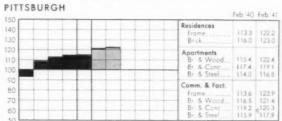


#### NEW YORK



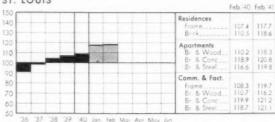
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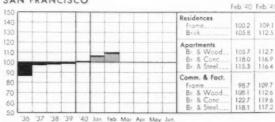


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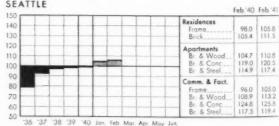
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## THE LEGAL SIDE OF ARCHITECTURE

#### THE RIGHT TO ALTER PLANS AND SPECIFICATIONS

By NATHAN YOUNG

Most building contracts contain a provision reserving to the owner the right to alter the plans and specifications with appropriate additions to or deductions from the contract price. This permits the owner to make changes without the consent or approval of the contractor. In the absence of this express reservation no such right exists.

The following is a typical clause appearing in the A.I.A. form of the General Conditions:

"The owner without invalidating the contract may . . . make changes by altering, adding to, or deducting from the work, the contract sum being adjusted accordingly."

A clear comprehension of the legal significance of the phrase "make changes by altering, adding to, or deducting from the work" or a similar phrase is highly important to the Architect because an unwarranted exercise of this power is likely to result in a breach of contract.

#### No change in general character

A right to alter the plans and specifications "authorizes such changes as frequently occur in the process of constructing buildings in the matter of taste, arrangement, and details."

So said the Court of Appeals of New York in the case of McMaster v The State of New York, a leading case on this subject. Here the plaintiff contractor agreed to construct a series of buildings for an insane asylum. All buildings were to have a sandstone facing. After the completion of several buildings the Architect ordered that the other buildings be constructed with a brick facing and sandstone trim. The contract reserved to the owner the right to alter the plans and specifications.

"It is difficult," said the court, "probably impossible, to draw in advance a precise line between what is authorized by such a reservation and what is not. . . . It does not authorize a change in the general character of the building . . . the contracts were broken by change from standstone."

In another leading Indiana case of Cleveland C. C. & St. Louis Ry. Company v Moore, it appears that the railroad engineer altered substantially the grade of a portion of the railroad under construction and made other important changes.

Declaring the contract breached and discussing the legal effect of a provision for changes in plan and location, the court said, it "does not authorize radical departure from the work as mapped out in the plans and specifications attached to the contract but only authorizes such incidental changes as might have been fairly regarded as necessary to complete the work according to the general intendment."

Plans and specifications must be prepared with equal care whether the right to alter is reserved or not. Such reservation, say the courts, is not to permit a redesign of the structure. Its function is to accomplish by alteration, addition, or subtraction of incidental or minor nature, the original purpose and character of the design.

Now, how does the Architect fit into this picture? May he incur a personal liability? If so, how?

First, the Architect may order changes in plans and specifications pursuant to the directions or authorization of the owner.

Second, the Architect may order changes without the knowledge, consent or authorization of the owner and thus exceed his authority.

Third, the Architect may be authorized in the contract to order changes without first obtaining the owner's consent, but exercises this authority in a manner not in accordance with the terms of the contract.

In the first case, though the changes ordered may be so extensive as to breach the contract, the Architect incurs no personal liability. For here he is merely carrying out his client's instructions.

In the second case, let us assume that the contract provides for changes in plans and specifications on order of the owner. Here the Architect has no power to order changes without the owner's authorization. The scope of the Architect's authority is limited to securing for his client performance of the contract.

#### Liable for misrepresentation

Should the Architect represent to the contractor that he has the power to order such changes without first obtaining the owner's consent, despite the terms of the contract to the contrary, he becomes liable to the contractor for misrepresentation.

In the third case, let us assume that the contract permits the altering of plans and specifications by the Architect but requires that all orders for such changes be in writing. Here an oral direction by the Architect effecting a change is insufficient to bind the owner. If the Architect represents to the contractor that an oral order is sufficient, and the contractor relying thereon performs, the Architect becomes personally responsible to the contractor for misrepresentation.

An exception arises where oral directions are issued by the Architect with the knowledge of the owner, who raises no objection, or where the owner by words or conduct leads the contractor to believe that oral orders of the Architect are sufficient.

For example, if a contractor performs extra work as the result of a change in plans on oral direction of the Architect, and the owner after discovering the lack of a written order nevertheless pays without protest for such extra work, the contractor may justly claim that the provision for a written order had been waived. Two carloads of Toncan Iron Pipe were used in the Delaware Hospital, Wilmington, Delaware, for hot and cold water, waste and vent lines. Republic steel pipe was used for heating lines and Republic steel sheets for ducts.

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Read all about this alloy iron pipe in Bulletin 333—how it is made—why it saves money—installations where it has been in service for years. Ask for a copy or see Sweet's 27/3.

#### REPUBLIC STEEL CORPORATION

General Offices: Cleveland, Ohio

BERGER MANUFACTURING DIVISION • CULVERT DIVISION • NILES STEEL PRODUCTS DIVISION STEEL AND TUBES DIVISION • UNION DRAWN STEEL DIVISION • TRUSCON STEEL COMPANY

\*Reg. U. S. Pat. Off.

# REPUBLIC TONCAN IRON

An alloy of refined open-hearth iron, copper and molybdenum-that grows old slowly

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## REVIEWS OF CURRENT LITERATURE

Compiled by ELISABETH COIT, AIA

AIRPORTS. SOME ELEMENTS OF DE-SIGN AND FUTURE DEVELOPMENT. By John Walter Wood. New York, Coward-McCann, 1940. 364 pp., 81/2 by 111/4 in., illus. \$12.50

THREE-FOURTHS of this handsome book is devoted to critical comparisons of 48 airports, of which 26 are in 12 European countries and 19 in the United States, while Canada, Newfoundland, Mexico and Brazil each offer one.

Over 400 photographs and 64 diagrams and plans, with brief descriptions in the text, evaluate the location. site, construction and equipment of each port, illustrating and emphasizing the points well stated in the hundred pages devoted to introduction and appendices. These handle the "history of the art" and its present status, and factors contributing to national and local efficiency: The role of the commercial airport, site selection for land airports and for seaplane bases, plan requirements and construction, including clearing, grading, drainage, runways, lighting, hangars and stations, installation of instrument aids, etc.

Emphasis is laid on the need of comprehensive long-range planning to avoid interrupted service and the costly rebuilding now necessary either to extend existing facilities to meet expansion not foreseen when the airports were planned, or to replace ports abandoned because extension and rebuilding were not possible or not advantageous.

Throughout, attention is centered on the large commercial airport; but one appendix well develops the thesis that "the principal basis for defense against air attack is the network of civil airports."

This, the first comprehensive American book on the airport, does not find space for a chapter on the relatively simple needs of the increasingly numerous smaller airports which are in many places dreary, casual, generally inefficient, and withal hard to find from the air. Mr. Wood has, however, given more than merely enough indication of the essentials; any American town that thinks private fliers an asset has here ample material from which to deduce how best to spend the few hundred dollars required for the needs of a small field.

HOUSE PLANNING IDEAS OF OREGON RURAL WOMEN. By Maud Wilson and Laura Wells. Corvallis, Oregon State College, 1940. 31 pp., 6 by 9 in., illus. (Oregon State Agricultural Experiment Station. Bulletin 369.)

To the informing reports on timeand space-use by Oregon and Washington rural families, prepared by Maud Wilson and others during more than a decade, is added now one having value for designers of lower-income homes of all kinds.

A clear analysis of what 450 families, averaging 4.1 persons for the farm family and 3.9 for that in the village, consider necessary, desirable or not desirable as to layout. exposures, room sizes, heating, flooring and floor covering and about a dozen other items is well suported by detailed tables; and the blanks used will be serviceable to others planning contributions to the study of space- and time-use now needed in planning low-cost housing.

MODERN AIR CONDITIONING, HEAT-ING AND VENTILATING. By Willis H. Carrier, Realto E. Cherne, and Walter A. Grant. New York, Pitman Publishing Corp., 1940. 547 pp., 6 by 91/4 in., illus., charts. \$4.50

THIRTY YEARS after presenting to the A.S.M.E. papers on "Rational Psychrometric Formulae" and "Air Conditioning Apparatus" Dr. Carrier, the dean of air conditioners, gives us in co-operation with two colleagues of the Carrier Corporation a thoroughly serviceable handbook.

Concisely stated (albeit in over 500 packed pages) for engineers, architects, technicians and students, are not only the theory and practice

but much of the business of modern air conditioning: Cleaning, heating, cooling, humidifying and dehumidifying, etc., with practical discussion of estimating requirements, of application to typical units, such as auditoriums, hospital operating rooms, stores, offices, and so on.

Throughout, tables, diagrams, half-tones and charts, including the latest revision of the Carrier Psychrometric Chart, illustrate and supplement the text. While a complete list of figures and other illustrations would have enhanced the work by indicating the existence of much useful graphic material, the well-arranged, full index shows at least approximately the position of many items even more valuable to an eye-minded generation than the best English prose description.

ALABASTER TOMBS OF THE PRE-REF-ORMATION PERIOD. By Arthur Gardner. New York, Macmillan, 1940. 218 pp., 6 by 10 in., illus. \$4.75

DESIGN FOR A JOURNEY. By M. D. Anderson. New York, Macmillan, 1940. 140 pp., 5 by 8 in., illus. \$2.00

Two short, serious books containing in easy form much wisdom on the art and craft which go into writing history in stone.

A number of books dealing with tombs and monumental effigies emphasize the genealogical side of the subject; Mr. Gardner is here concerned with the art: Design, portraiture versus conventionalization of the effigy, costume and ornament. and many illuminating accessories such as symbols of rank and "weepers." In contrast with other works on church monuments, which deal with all classes of Pre-Reformation tombs, this work is confined to the English school of alabaster carvers, of which much excellent material by many hands exists here and there. The book contains 305 photographs taken with this book in view, well explained in the text and giving not

(Continued on page 128)

## MICHAEL A. MIKKELSEN 1866-1941

#### IN MEMORIAM

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AL RECORD

Michael A. Mikkelsen, Ph.D., Editor of ARCHITECTURAL RECORD from 1914 to 1937, died February 6 in his seventy-sixth year, at Wickersham Hospital, New York City, following an illness of several years.

Thousands of architects throughout the country remember Dr. Mikkelsen for his brilliant guidance of ARCHITECTURAL RECORD for nearly a quarter of a century. Those of the RECORD staff who remember him in his active days with the magazine speak with a single voice of their affectionate memory of one of the finest and kindest men they ever knew.

Of Scandinavian descent, Dr. Mikkelsen was born on a farm in Wisconsin, the son of Amund and Ingebord Mikkelsen, and was graduated from a Lutheran theological seminary in Cincinnati. He was not ordained, however, for as he once recalled to an associate in a rare moment of confidence, it came to him that as a clergyman he would all his life be obliged to accept payment for doing "things a Christian should do anyway." He entered Johns Hopkins University, where he took his doctorate in economics.

In the role of reporter Dr. Mikkelsen joined the staff of Real Estate Record and Builders' Guide in 1895, and advanced to the position of associate editor in 1908. At that time there followed an interlude of several years as editorial writer and real estate editor of the New York Sun before he returned to Real Estate Record as editor. In 1914 he was named editor-in-chief of ARCHITECTURAL RECORD.

As editor of the RECORD, Dr. Mikkelsen bowed to no authority save his own knowledge of what architects wanted to read and needed for their professional guidance and information. He spent months at a time in travel through forty-eight states, gathering first-hand knowledge of his readers' interests, and he brought the RECORD to the largest circulation among architects of any journal in the field. Under his leadership this publication recognized the growing importance in architecture of new design forms and technical considerations and was the first to publish a series of reference articles on research developments and new methods of construction as practical aids to professional architects. Dr. Mikkelsen made the RECORD a balanced journal that kept pace with technical progress and led architectural thought while maintaining its contact with the best professional

Dr. Mikkelsen became vice-president in charge of the magazine division and a director of F. W. Dodge Corporation in 1923. For many years he served as con-



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tributing editor of *The Encyclopedia Britannica*. His volume entitled "History of Real Estate, Building and Architecture in New York City," published in 1898, was the first of important contributions to the literature of these fields.

A man of quiet tastes, Dr. Mikkelsen belonged to no clubs except Phi Gamma Delta fraternity. An autobiographical sketch, requested by Who's Who in America, was never prepared. He was an omniverous reader, and his one hobby was his garden. Working with the United States Department of Agriculture, at one time he took great pleasure in developing an improved line of berries.

As editor of ARCHITECTURAL RECORD Dr. Mikkelsen gave prominence to the work of Frank Lloyd Wright. He early discerned, and discussed in the pages of the RECORD, the complex problems aside from those of design with which the architect is faced.

Commenting on the new format of ARCHITECTURAL RECORD in the issue of January 1928 he wrote: "The new form implies development rather than change of editorial aim. As to the editorial policy which we propose to keep inviolate—well, to be sincere (which we hope is one element of the policy), we are not analytic enough to define it accurately. We have the cheerful conviction, however, that so long as the editors exercise a lively, directed curiosity, cherish a generous appreciation of all aspects of merit, and cultivate collaboration by interesting, progressive people of specialized knowledge, the RECORD will command attention."

To the memory of a great Editor the staff of ARCHI-TECTURAL RECORD dedicates this 50th Anniversary number, which we hope he would approve as a restatement of the high standard he set for the RECORD.

# Another Stride in the M-H PARADE OF PROGRESS



GRADUTROL COIL VALVE

WHEN Minneapolis-Honeywell Regulator Company entered the pneumatic control field, the stated objective was to build a line of controls with basic improvements over existing pneumatic units. . . . The engineering program included: Precision manufacture of all units; Standardized units for tailor-made application: Lifetime accuracy and operation; Infinite positive positioning of valves and dampers; Greater economy in installation and elimination of service.

These promises have been fulfilled. All units in the pneumatic control line have been re-designed with several score distinct improvements. The Gradutrol system, the most significant contribution to the field of pneumatic temperature control in the last two decades, has proved its real superiority in the field.

But progress has not stopped. New contributions to the science of pneumatic control are being announced with imposing regularity. The Gradutrol Coil Valve is the first of such announcements to be made in 1941. Others will follow shortly. Minneapolis-Honeywell Regulator Co., 2804 Fourth Ave. S., Minneapolis, Minn. Branches in all principal cities.

MINNEAPOLIS-HONEYWELL

Control SYSTEMS

# THE ARCHITECT IN ACTION

A collective account, based on contributions from over a hundred architects and presented through the editorial collaboration of Douglas Haskell.

America quite evidently has to be rebuilt. Perhaps the question was put even more accurately by the man who asked: "When are we going to start building America?"

It is a question that reaches right through the present defense effort and beyond. The effect of the past year has been to set a great construction industry in motion. Construction contracts awarded in a single week reached the dramatic high of \$240,000,000, an all-time record; total construction in the 37 states covered by Dodge reports was 13 per cent above the previous year. It is beyond debate that the plant, equipment, and labor put into operation must eventually find their outlet in a broad continuing program.

Meanwhile, on the social side America still suffers from her accumulated peace-time building shortage. In the matter of homes alone, Defense Housing Coordinator C. F. Palmer places the shortage at 4,000,000 dwelling units; other estimates range from 3,000,000 to 10,000,000. Last year we produced a "high" of 525,000 dwelling units; but we still fell short of the annual need, estimated by Mr. Palmer at 800,000 units; we therefore still permitted the shortage to swell instead of diminish!

Nor can defense be considered an unrelated enterprise. Call him a "soldier" or "sailor" or "munitions worker," the man inside the shirt and his family are still people, part of a continuing nation. Set under way, perhaps the nation stands before its greatest opportunities.

The architect's part in the essential broad-gauge program was discussed by RECORD editors over a period of months with architectural leaders. Among these leaders there was found no readiness to splurge before the public with great theories or grandiose plans. First, they said, there was needed clarification. The public needed a clearer understanding of who the architect is, how he works, and what he contributes that no one else contributes. Architects, they thought, were interested not only in the relationship of their work to the larger future but in arriving at this future through the present, every-day, actual needs of the public.

The presentation that follows therefore has a double aim. It is hoped that the public may learn something of the architect as he is—not as he was. It will be gratifying if an architect here and there makes the discovery of a progressive method used by a confrere.

Case histories based on proved results have been chosen as the chief means of illustrating the architect's role in different building fields. The results are presented with modesty. Limited space made it possible to treat work done by a very few indeed among the members of a great profession. Nor are all the cases presented necessarily the most spectacular or most "important." Rather, they show the typical case pointing to high average usefulness of architects to the larger future of broad democratic America.



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#### NOT DIFFERENT BUILDING BUT BETTER BUILDING

It is a great boast for a European when he can declare of a building project that it "surpasses even American standards" of size, organization, and vigor.

This situation is acceptable evidence that in the past America's builders and architects have "done her proud." And yet all flattery must be accepted with caution. So European writers, in the very process of comparing big things there with big things in America, have sometimes badly missed what American architecture means to us.

A case in point was the time when the comparison was used by a writer describing a vast public project for mass spectacles only. It was a gigantic setting within which the people could bow down before the power and the glory of the State, a State bent on power and glory through conquest. The nature and purpose of the pace-setting American architectural ahievements have not been of that kind. Few of the buildings that have made America great have been dissociated from constructive use. They have not been something before which people bowed down but something through which every one of them might feel himself enlarged and expanded.

Thus the skyscraper "cathedrals of commerce" that used to represent the United States around the world were attempts, somewhat naïve, to glorify the production and exchange through which the people sought for a plentiful distribution of useful goods. With time the trappings have tended to fall off and our commercial structures are more businesslike. Meanwhile the emphasis has shifted. The kind of structure that is likely to give most people a thrill today is very directly related to production and use: the great dams for giant power in relation to conservation schemes; the great bridges as the climax of highways and parkways; large groups of homes making up new communities, and the splendid new hospitals and schools. Less than ever is architecture produced today through a decision to create some "great monument."

Good building is done today when some constructive purpose has been clearly understood and well provided for. Good building becomes excellent, or even great, when an act of understanding has been raised to what an author in these pages appropriately calls an "act of perception." When this point is reached, the very sight of a medical center makes a man feel better about his health, or the way concrete and iron rods have been thrown in the path of some water gives a sudden insight into man's power to harness vast forces in his environment to serve him.

Through their placement and training, architects are more likely than other specialists to bring to building this quality of all-around grasp and perception. Very obviously such a quality—unlike mere symbols of pride such as conquerors rely on—has to be "of the thing and not on it," and this means that architects must share in America's building program at the very first formulation.

The architect's contribution s the engineer's associate lies ot in adding extraneous eleints but in ordering and urifying the engineer's prose ntil it rises into song.

VHITESTONE BRIDGE W York, Aymar Embury II, chitect, O. H. Ammann, hief Engineer, Allston Dana, agineer of design. Photo by ichard Averill Smith

#### TODAY'S SUCCESSFUL ARCHITECT

In TERMS now generally accepted, the important thing about any building, or any building program, or the whole product of the building industry today, is not how grand it is but what it does. We have said that the great aim of architect and builder together is to create the work-place that really makes it easier and more agreeable to produce goods; the school building that encourages learning; the hospital that hastens therapy; the mercantile establishment that eases the exchange of commodities; homes and cities that are fit and cheerful places for family life.

#### AS ORGANIZER

Since civilization is intricate, the job of planning and producing such facilities is an infinite problem in fitting things together. And that is the nature of the architect's work today: to organize—organize more precisely, more comprehensively, more flexibly, more perceptively.

Somehow the architect forever finds himself in this work of adaptation: fitting the financial set-up into a plan, fitting the plan to the surroundings—with all the intricacies involved in terrain, climate, landscape, besides the whole plexus of services such as power lines, traffic, water, disposal; and again fitting the plan to the process it serves, and once more to materials; fitting materials to the capacities and habits of the mechanics; and so on through an infinite series, until, if fortune has been smiling, the architect achieves a result that really sings out, and everyone who sees it knows in a flash that it is good.

In this job of fitting together intricate elements, naturally the architect of today finds himself always working in concert with other people of specialized knowledge: government officials, men of finance, engineers, mercantile experts, doctors, educators, and a hundred other specialists.

Architecture today is wise heads around a table.

And naturally the degree of the architect's authority depends on his understanding of the problems of the others. In connection with the building of Rockefeller Center, the architect *Andrew Reinhardt* once remarked that the leader at the table would be the man with the widest range of comprehension, regardless of his title. His title might well be "architect."

#### AS DESIGNER

It is shameful that the wholesale prostitution of art should make it necessary to restate what the architect's training in art is for.

What art does for people is to sharpen their perception and deepen their

In order to keep this matter down to earth, it may be well to tell the story of the architect and his nose. This sharper, more perceptive connoisseur's nose delivered a message to the architect as he was passing a slaughter house. His nose told him that Americans are no longer so lusty as they maybe once were, and that the sight of wholesale butchering may spoil their taste for meat for days to come. So the architect went to the packer and said, "You ought to arrange your offices so that people who come in don't think of you as a slaughterer but as a manufacturer of sanitary, appetizing food." To the question "How?" the architect answered with two expedients known to him through his own experience: air conditioning for the sake of the nose and glass block for the eyes.

Now the packer had a canny Scotch engineer in the packing plant itself whose passion was to keep down costs. For this engineer, at the mention of glass block, suddenly a light went up. In a process involving acid and brine,

Drawings are by William E. Haible and B. Leonard Krause, Research Assistants. Bemis Foundation.



THE PUBLIC'S IDEA of the ARCHI-TECT AS AN ARTIST. Alas, some members of the profession have allowed that other idea to arise, that the architect is a very high-hat social lion, or again that the younger practitioner is a fellow who tells you what is good for your comfort even if it hurts.

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# IS A MANY-SIDED MAN

here was a material that was impervious and needed no painting. But the engineer had never thought of it before. And since the engineer had been there for years and never thought of it, the implication is very clear that the hard cash saving would have been delayed another decade except for the architect's trained, snobbish, artistic, dilettante, and irrelevant nose.

Seriously, the story is submitted for more than passing scrutiny. It is a minor but indicative example showing that the problem of science is often set by the man of art; and beyond that, showing how specific value may be obtained as by-products of "free" imagination.

#### AS A MEMBER OF A PROFESSION

But there is still the notion of the "silk-hatter" to dispose of. The silk-hat architect, if you looked at him closely, was simply a fellow who misunderstood what it meant to be a professional man. He fancied the prestige and not the duties. In strict definition, a professional man is simply one who has nothing to offer but his services.

In narrow terms the professional service lies in studying a building or planning problem, crystallizing the program through plans, drawings, specifications, and then acting as the owner's representative to insure proper execution: helping select the builder, supervising construction, protecting the interest of both owner and builder in the matter of payments.

In broader terms, the architect pursues a great many larger inquiries relating to policies of building; yet the professional definition still holds,

In society the concept of professional service has arisen wherever scientific disinterest has been considered indispensable: in matters of health, in the adjustments with the superior power of the state that are the basis of law, and in the heavy and decisive investments implied in building.

#### AS TECHNICIAN

The architect filled with "insolation" and "orientation" and maybe plain insolence is new. There ought to be tolerance for him, because he is simply carrying good qualities to excess. What lies behind him, and perhaps ahead of him, is simply the idea that good building today depends upon the most thorough, accurate, and rounded scientific knowledge.

Any executive today with a large building project ahead might do well to visit a forward-looking architectural school and observe what a fundamental change has come over the architect's training.

To be sure, he would still find the young architects studying the foundation subjects, mathematics and physics, structure and materials, specification and supervision, history and English, and all the rest. And yet in work done the visitor would find a decisive difference. He would see the young house designer walk over with his house scheme to the "sun machine." He would see the incipient site planner test his results on an actual contour model and fortify them with tables of calculations bearing on such items as street costs, amortization, and taxes.

It would be on the Senior projects, however, that the visitor might find the greatest difference. The projects are nothing if not specific. And if some team at work finds that its solution depends ultimately on the rate of population growth in China, or on the cost of transporting a case of beer one thousand feet by mule power, you may be sure of finding attached the necessary calculation on the Chinese or the bottle of beer.

The great effort, inside school and out, is not to become something more than an architect but to become more of one, by mastering the problems that underly and surround the architectural one.



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# THE ARCHITECT WORKING IN

#### ORGANIZATION, EFFICIENCY, SPEED

For its example of the architect at work for industry, the RECORD has turned to the preeminent industrial architect ALBERT KAHN. As head of a famous organization of architects and engineers, which has rendered service on nearly a billion dollars' worth of construction located on six continents, Mr. Kahn describes speedy procedure and elucidates guiding principles.

WITHIN THE MEMORY of architects now practicing, "architecture" used to include "museums, monuments, cathedrals and capitols" but not factories. Architects were not interested in places for everyday work. Quite naturally the public took those architects at their word. Architecture was an affair for holidays only. It was a luxury.

Now that the attitude within the profession has been reversed, the public mind still needs to be disabused of that old memory.

The operations of an up-to-date architectural firm lend themselves to dramatic description. Yet the RECORD prefers to confine itself to a business-like description, supplied by Mr. Kahn for this purpose, of the speedy and efficient *regular* procedure:

Our regular procedure, in preparing plans, has been about as follows: Most of our clients wait till the last moment and then must have their plans yesterday. With the Defense Program, decisions to proceed are more prompt, but the time for preparation of plans is, if anything, lessened. It usually requires but a few days to crystallize the owner's wants, especially the manufacturing plant—the office and personnel buildings requiring longer study. We, however, aim to prepare first the structural steel drawings for either lump sum or pound price bids. Four to five days usually suffice for the latter, while for lump sum bids we require seven or eight days. Naturally, for the structural steel drawings, the architectural drawings must be developed coincidentally. For steel bids, we allow as a rule three or four days so that within eight to twelve days we are usually ready to place steel contracts. Excavation plans come next and then follow the architectural. We arrange to let the contracts on the architectural trades while the steel work is being fabricated, and to have the foundations ready by the time the steel is delivered for erection. Depending upon requirements for completion, we plan construction schedules, arranging for overtime work when necessary right from the start. Thereby we avoid controversy and all is properly covered in the contract. We place on the work competent clerks of the works, and with our expediting department at headquarters we follow up all parts of the work ourselves, assisting the contractor in every possible way. Cooperation between architect and contractor is the key to speedy completion of work.

We prefer, on the whole, lump sum contracts based on competitive bids from a limited number of thoroughly responsible contractors. We usually prepare a careful estimate of cost ourselves so that we can let part contracts, and since we aim to have our estimates on the safe side we usually come within the budget set for construction. We always allow ourselves a reasonable sum for contingencies.

As for speed of construction, the Glenn Martin Company plant of some 440,000 square feet was completed in exactly eleven weeks. Another plant in which we made record time was the 12l/2-acre Eastern Seaboard defense plant finished in 105 days after the order was given to proceed.

Both the above plants, of course, were constructed when steel was still available within five or six weeks; at the present time, steel deliveries are from ten to twelve weeks.

# INDUSTRY

#### Industrial requirements are best served by professional organizations

Organization is the keystone of architectural firms doing industrial work today. In a firm such as that of Albert Kahn, the architects and engineers may be part of a permanent group. This rule is not universal. Frequently architects doing specialized work for industry have called specialists into association for some particular project. There are advantages in either method. Whichever is used, the important fact about either is that its basis is strictly professional. The definition of the professional man is that he has nothing to offer except his services.

In the meantime the complexities of industrial building have called forth commercial organizations of another kind. These may lay stress on supplying materials, equipment, layouts, or indeed a completed building, for which the plans and designs are treated as an incidental item, supplied either at "cost" or without charge. The claim is made that the owner is relieved of dealing with more than a single concern.

Against this procedure, Albert Kahn upholds the strictly architectural and engineering ideal:

The owner who permits his structure to be delivered as a single package, unscrutinized until finished, has lost first of all the possible savings to be had from really competitive bidding on an equal basis.

Most owners would certainly object to having the architect financially interested in the contracting firm. If a single firm designs and constructs the building, renders and checks bills, also determines what is acceptable in materials as well as workmanship, and what meets the specifications, that firm is acting as counsel and judge at the same time. The combination of architect, builder, contractor, supervisor, and cost accountant is not unlike the combination of doctor, druggist, and undertaker.

Then, too, no building is better than the *sub-contractor* can produce. The contracting engineer is subject to the temptation to sub-let contracts to the cheapest. The architect has no other interest than to select the best.

Numerous cases document the fact that the combination of a professional architect and an independent contractor can in practice achieve a lower cost.

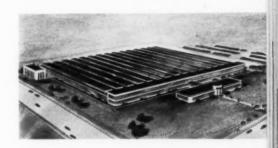
Example Number One: The architects and engineers saved a prominent manufacturer \$164,000 on the design of the steel alone. This saving amounted to several times the architect's fee, and the owner had full benefit of service including supervision and checking the contractors' bills, the work being done on a cost-plus basis.

Example Number Two: The first unit of this large plant was designed by a commercial "design-and-build" organization; the second by an architectural one. The second under-ran the first by nearly 27 per cent. In the steel the difference was between 9.7 lbs. per sq. ft. of building and 7.1 lbs., a saving of 2.6 lbs. per sq. ft.

Example Number Three: The contractor bid \$246,000 on his own plans, and then bid again on the architect's plans for the same work, taking the job at \$200,000. The saving to the owner represented four times the architect's fee. The fee is often more than saved in bid variations.











SOME CURRENT industrial work in the office of Albert Kahn, Inc.

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## NEW IDEAS THAT PRODUCED NEW ASSETS

An architectural firm with experience in other fields can sometimes bring a fresh point of view into industrial operations resulting in maintenance improvements and better working conditions at no added cost. In this example, the work was by the architectural and engineering firm of SKIDMORE, OWINGS & MERRILL.

A LARGE MANUFACTURER such as the Kimberly-Clark organization, operating an extremely complex scientific process, naturally develops a highly skilled engineering department of its own. With intimate knowledge of the process, such a department can be expected to design new structures and supervise their construction expeditiously at a cost far below the fee of an outside architect. This would seem to leave the outside architect no place.

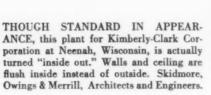
The contribution of the outside consultant, however, does not essentially lie in trying to improve on the good work already being done. It lies rather in awareness of new and hitherto unconsidered factors. Often this awareness comes to the architect through his work on other problems or even in wholly different fields.

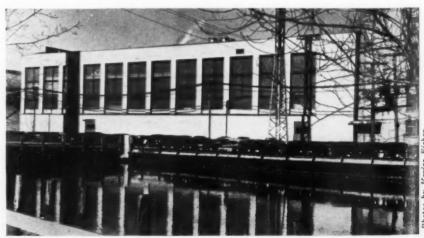
The firm of Skidmore, Owings & Merrill started in as consultants with certain well defined assets. One was the full cooperation of Kimberly-Clark's own engineers. Another was the wide experience with materials and techniques that is gained through work done all over the country on many different kinds of problems. Beyond that, there was some special experience in the field of commerce, where it is recognized that factors affecting psychology cannot be shunted off into a separate compartment and considered irrelevant to economy.

In varying degree, these assets were of the sort that might have been held by any number of firms engaged in general practice. The working arrangements, too, were of a kind generally applicable. They involved, eventually, a fixed consultation rate by the hour, day, or month, plus a payment for drafting and design services, when required, at the cost of the draftsmen's time doubled for office overhead. Such an arrangement lets the manufacturer feel that he is paying only for actual service, and impresses him, too, with the fact that his architects want to be paid for saving him money as well as for spending it.

"Machine Building No. Three," which the RECORD presents herewith as the typical outcome of such collaboration, instantly declares its virtues. Anyone at all can see that the huge room is smooth, clean, and "streamlined." Only the owners and architects, however, know fully how much was gained on how many different fronts by the single "clean-up operation."

The walls, for example, are "inside out" and the ceiling is literally a floor upside down. The arrangement of the heavy columns, boxed in brick, flush to the inside instead of the outside, leaves a smooth, easily cleaned surface whose maintenance qualities any factory manager would appreciate. The same arrangement meanwhile provides a channel for all pipes and conduits-not only takes them off the floor but reduces condensation in a wet operation (the manufacture of crepe wadding for Kleenex). Between the





piers the flush walls of glass block over glazed tile are not harmed by moisture either.

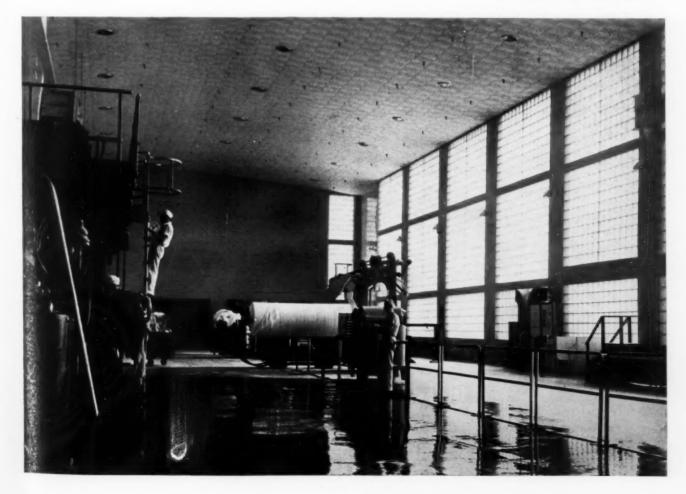
So, too, with the "upside down" ceiling of inverted Robertson Keystone flooring: to begin with, it is dust-tight, a strong factor in an operation in which a small piece of falling dirt can spoil a thousand-dollar run of the product. But the ceiling was also easily lined with acoustical material against a terrific roar; it is curved in a way that reflects daylight so efficiently that no other light is used even on the dullest day, and also reflects artificial light at night in a manner especially agreeable for work.

In addition, the machinery, the crane and other metal parts were given bright, cheerful colors. This, too, has its practical connotations, since color costs no more than white or gray and may considerably increase output; in commercial interiors experienced architects have found that color has the most powerful effect on people's moods. Moreover, for every factory losing output through inadequate lighting there is another losing output through plentiful lighting wrongly directed, thrown against wrong surfaces, colors, or textures, and otherwise ignoring ocular psychology and thus positively creating fatigue.

This example of a factory not too large in itself is described at some length because it involves key elements highly important to any manufacturer with open eyes. It is not simply the new economy achieved through architectural consultation that counts, but rather the uncovering of wholly new resources. At no added cost, perhaps less cost if maintenance and operating costs are credited, the manufacturer possesses something far superior to a structure that keeps out the weather. He has a new asset. He might ascribe his gain to "styling," or boast of "making his construction dollar an advertising dollar." In broader terms he knows, however, what the real point is: all those who work there, and the townspeople, too, are proud of their plant.

So arrangements were made for the architects to work on retainer, and already new ideas have been achieved and are under way.

THE FINE CLEAN APPEARANCE could be viewed as the result of novel economies rather than "art." The tight furred ceiling protected the product against dirt. Its reflection of daylight did away with any daytime need for artificial illumination. The flush walls were easy to clean and the concealed ducts protected pipes against condensation. At no added cost the machinery was given bright and cheerful colors.



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Photos by Vorite Fisher

AL RECORD

MARCH 1941

# THE ARCHITECT WORKING IN

Among the millions spent annually for "packaging," "styling," or "presentation," the largest single amount, \$7,000,000, was thrown into a building—the building for General Motors at the New York World's Fair.

Yet the notion that all architecture is "packaging" is a dangerous half-truth. A building is not something to open in order to reach something else. The building is a part of the operation that it houses. Even the expedients to make a building attractive are chosen by the architect in relation to the way in which the building must work.

Also, the work of a building is continuous. Architectural aid is, therefore, best given not once for all but as a continuing service.

#### A WIDER CONCEPT OF FITTING SPACE FOR BENT

TEN YEARS AGO, the public considered Rockefeller Center one of the most exciting building projects in America. The achievement was considered a wonder of organization. Three different architectural firms managed to combine their forces so as to work through a single office, and the guiding decisions were made, on the other hand, in conference with the many different policy-making heads in an intricate business set-up.

Rockefeller Center is virtually completed in structure today, and yet it still has a continuing architectural story. The story is a rather unexpected one, especially in so far as it sets a pattern that is basically of considerable

In its essentials, the Center may be described as the largest single group of buildings in the United States built for rent. And it now uses architectural service to further this purpose in a way that real estate brokers unaided could scarcely do. An architect engaged in this service learns to tell the size of a room within a few inches at a glance. And his job is to analyze the needs of firms which might be tenants (or who already are) with an architect's detachment and special skill in planning. Where others might be tempted to think in paper terms of areas and prices per square foot, the

architect has the habit of visualizing people and things standing or moving

As a result the Center has been able to offer many clients not merely offices or floor area coupled with prestige, but a special space sequence compactly laid out for utmost convenience and efficiency in that particular client's operation. There was, for example, the case of

the U. S. Rubber Company. It was occupying some 135,000 square feet spread through 22 floors. In the building at the Center which now bears the company's name, it uses only 100,000 square feet on 11 floors with increased efficiency for the same operations. And that is only one among dozens of similar examples.

Ouite obviously the same kind of use could be made of private architects in a thousand smaller towns. Few offices of any size are so simple as to fit without further ado into any kind of room. Few brokers are so trained in space arrangement that, having found the general accommodations needed, they can work these quarters out to the very best use. In remodelling, as in new building, the architect's skill is called on; the example of Rockefeller Center shows that it can be productive when applied to just "moving," too.



"Less space with increased efficiency"

# COMMERCE

#### A NEW BUILDING THAT TRANSFORMED AN OLD STREET

THE ILLUSTRATIONS are of an office building at Bakersfield. California, by the architects Franklin and Kump. Combining offices and stores, the structure is characterized by the unusual balconies along the street. Technically, these serve to give shade against the strong sun to the continuous glass fronts which, in their turn, are used in a mild climate to give the offices uninterrupted light and view. Visually, the balconies dominate and transform the street by their strong horizontality, and the people who walk occasionally along the different levels are said to give the building an unusual appearance of animation. The full-height glass panels forming the outside wall are interchangeable, making it possible to run new partitions with ease when rearrangements are made in the interior office space.



Balcony detail



Office Building, Bakersfield, California. Franklin and Kump, Architects

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PERRYSVILLE, PA.; Press C. Dowler, Architect EAST BERNE, N. Y.; F. A. Ward, Architect

# FITTING A SPECIAL OPERATION TO LOCAL CONDITIONS

Few owners of commercial buildings have central operating requirements more strict than the famous Bell System has. Yet an enlightened policy permits the System to avail itself of the unique knowledge and skill of the local independent architect

LONG DISTANCE BUILDING, NEW YORK CITY; Voorhees, Walker, Foley and Smith, Architects

PRESIDENT Walter S. Gifford, of the American Telephone and Telegraph Company, is an executive with a high appreciation of what architects do for pride and morale in a company and in a town. He says:

"Structures large and small are erected to care for the service requirements of the nation's rapidly growing telephone system. In their design and construction, these buildings reflect the policies of the Bell System. Modern in conception, they also reflect in their substantial character and careful planning something of the System's stability and its regard for the comfort and convenience of its customers and employees. These buildings contribute toward the achievement of the communities within which they are located and exemplify the progressive spirit which has made possible modern telephone communication as it is today and will be for years to come.

The statement leaves no doubt that the building policy of the Bell System is characterized by breadth, nor can there be any doubt that the imposing group of telephone buildings is widely held in very high regard. And yet the chief interest in this building policy resides perhaps less in the results than in the methods. More than other "chains," the System has been aware of a certain duality in its problem. The technical problem of a telephone exchange is specialized and the technique must everywhere conform. On the other hand, if buildings are to be designed with awareness of the community, then every community is different and there are matters of custom as well as climate or geography which a full solution must take into account.

The interest lies in the way the System has sought to solve these two problems in combination.

In practice, the technical requirements are quite fully and clearly outlined by the System's building engineers. In the New York headquarters of A. T. & T. is a building engineer with a few assistants, and the regional companies also have building engineers of their own. The size of the total engineering staffs is insignificant when compared to the design bureaus of far smaller country-wide chains that do their designing themselves. The heads are nevertheless fairly convinced that they command an accumulated body of building experience, so that suggested departures carry a sizable burden

On the other hand, the System makes extensive use of local knowledge in the possession of the architectural firm in the region where building is to be carried out. Local architects help, whenever possible, to choose the parcel of land, besides adjusting the space requirements to its shape and. above all, seeking to relate the building to the surroundings and community.

Thus the System seeks to provide for its technical requirements, which are necessarily uniform throughout the country and therefore best coordinated from central points, in structures that nevertheless take account of special conditions and regional differences. Because of the smallness of the various groups of engineers there is an element of personal responsibility

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SPRINGFIELD, ILLINOIS; Holabird & Root, Architects

in their decisions. There is a single architectural critic, Ralph T. Walker. Many of the "regional" differences have thus far been chiefly stylistic; and yet the general approach is significant because it suggests a way of holding open an important door to progress.

The more complete, specific, and exact the study becomes, the more closely local variations have to be taken into account. It is only by maintaining skilled architects at work, building and gathering ever more exact data all over the country, trying out the combinations that occur to their many different minds, that large operators can underwrite the steady growth of the building art, as the Bell System has done.

# ARCHITECTURAL SERVICES MADE CONTINUOUS

Who could do better keeping a building workable and attractive than the architect who made it so? This illustrative example is out of the experience of THIELBAR & FUGARD, Architects.

IT BEGAN WHEN THE ARCHITECT was called in to look over a shabby old store. The few suggestions he made opened such possibilities that the owner decided to go still further. He decided to do a complete job; to reverse the whole skimping policy and keep the place "spruced up."

When the remodeling work was finished, the owner was delighted. He said: "You are more than an architect: you do us good in a business way. We want to retain you permanently to help us keep that store where your specialty has now put it."

So the owner turned over to the architect the work of seeing that good arrangement, smooth functioning, and attractive appearance be maintained through steady progress rather than by the usual fits and splurges.

From that assignment sprang others: a warehouse, an office, then an estate involving a number of office buildings besides some stores and apartments. All these types of buildings and more are now operated by a special department in that architect's office in a manner that goes far beyond routine maintenance. In short, the work of styling, rearranging, and renewing buildings to keep up with the times has been placed upon a systematic instead of an intermittent basis. This has involved an expansion of the architect's force into the field; the superintendents on those jobs work for the architect. Remodelling, when needed, is done by the home office.

Superficially it might appear as if the architect had branched into some other business. This is not so, because the specialty upon which the whole enterprise has been predicated is the architect's familiar gift and training for fitting an operation into a space, and keeping it all workable and attractive. The difference is that the architect no longer depends on performing occasional god-like acts of pure creation. In keeping with the times, he fits his services into a continuing operation.

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# WHERE BALANCED SPACE PRODUCES BALANCED SALES

ON THE SUBJECT of its main objective—sales—the large department store commands many exact and current sources of information. The National Retail Dry Goods Association has a sub-body, the Comptrollers' Congress, that yearly analyzes the sales in department stores grouped by the total volume of business. In addition there are more confidential reports circulated among limited associations of the leading stores.

Nevertheless, it has not always proved that a fresh point of view might not throw new light on the problem. For examples, ARCHITECTURAL RECORD went to Architect John R. Weber, who had worked in association with Miss Eleanor Le Maire on a number of large stores with the purpose of independent analysis in connection with remodelling or building.

The main worry of managers, declared Mr. Weber, is to keep their stores in balance. And it was therefore helpful to a large northern store, for example, to have the architect discover a whole floor given over to a millinery department that had been a whiz—in 1910! Naturally, it took some time for the management to be persuaded that a once brilliant department had faded; but eventually they were thankful to the architect for gaining seven-eighths of a floor for more productive use.

In general, results are not likely to be so spectacular; but a constant factor remains. The architect, with his almost instinctive sense of space, may be using the same statistical data that others use but with a great range of combinations open to his imagination.

Besides the space problem expressed in sales per square foot, department stores of course have very many others. An architect's analytic statement for a single store can sometimes reach the physical dimensions of a dictionary. Most pressing are the problems, still generally unsolved, of outside traffic. Accustomed to the congestion, merchants have rarely thought of having architects investigate what might happen if the pressure were lifted. It is a problem on which architects might do productive work.

In this department store, the architect's gift for sixing up space relations resulted in releasing seven-eighths of a floor for profit instead of loss. From the records of JOHN R. WEBER, Architect.



GREENBRIER GARDEN RESTAU-RANT, WASHINGTON, D. C. WILLIAMS & HARRELL, Designers; GEORGE FOSTER HARRELL, Architect.

Conceived at first as a mere service feature in a department store, the restaurant illustrated herewith quickly turned into a highly profitable operation.

It also serves to indicate the trend toward inclusive design service. The design firm, in which one of the partners is an architect, prepared every element, from plan and air conditioning layout to furniture, waitresses' uniforms, menus, tray covers, napkins.

Noteworthy in the plan is the treatment in four semi-separate and different areas, all quickly accessible to service; so arranged that no customer faces a near wall. In illumination, practically all light is directed at walls rather than ceiling, to create a "sunlit, expansive feeling in keeping with the garden idea." The tables are on unusual off-set pedestals that eliminate the necessity of straddling.





Loboe her Gana Cool

## WHERE SALES DEPEND ON INSTANT ATTRACTION

In the specialty store, success depends on making an appeal in a flash, and on free movement and easy storage in small space.

In each of three examples from the work of MORRIS KETCHUM, Jr., Architect, new design for the store immediately jumped the sales. IN THE SPECIALTY STORE more than in any other kind, sales are directly dependent on the store itself. The display must command the attention of the passerby in a flash; in the same flash it must tell the straight story that draws the right customer in; moreover, very compact arrangements are essential with no sense of cramping in the relatively small space.

Taking three stores by the same architect as examples, ARCHITECTURAL

Taking three stores by the same architect as examples, ARCHITECTURAL RECORD secured the willing consent of the owners to carry the narrative through to its conclusion in terms of merchandising results.

#### Case number 1. Women's accessory stores: sales tripled

A small store with a sales space approximately 18 ft. square had two tenants. LeBas, the first tenant, sold a well-known brand of silk stockings; Lillian, the second tenant, sold women's accessories such as gloves, bags, perfumes, etc. Previous to the new alterations the store had been losing money over a period of four years.

The problem was to house both merchants successfully and increase the advertising and sales value of the store.

The two clients and the architect studied the store to create an appearance of size, good display from the street, and greatly increased stock storage and sales facilities—all without enlarging the size of the store. The landlord would not permit any changes in the exterior façade and except for the addition of an awning it was left alone. The existing store had separate show-windows which hid the interior from the street. These were removed and the interior re-designed as a half-circular niche, with the result that the entire store became a show-window. The existing window ledges were used for display, additional display being obtained by recessed niches in the interior walls. The sales counter was enlarged and rearranged to follow the new shape of the store. Stock space was doubled by storage of hosiery in the rear of this counter with additional shelving for accessory merchandise in the curved walls. The entire shop was redecorated and the lighting system changed to fit the new conditions. Total expenditure was under \$1,000.

During the first year following the alterations, the store's sales tripled in volume. Following this both tenants felt that the store was too small to allow for further expansion. The first owner, LeBas, retained the store while the second owner, Lillian, (now Lillian Park Avenue) leased new quarters three times as large at a different address and there opened a new shop designed by the same architect in September 1940. Both shops are now successfully operating as separate firms.

#### Case number 2. Linens find new customers

In his work for Mosse Linen, Inc., the architect was associated with *Paul T. Frankl*. An old established firm with a conservative clientele sought to preserve its identity while moving and modernizing. The owners report of the result: "Our customers like it as much as we do; and many new customers, who had previously failed to use the store because they considered us too exclusive and consequently too expensive, are steadily trading with us now to our great satisfaction."

#### Case number 3. A jeweler doubles his sales tables

A well-known firm of English jewelers, specializing in imitation jewelry and cultured pearls, decided to open a Fifth Avenue branch. Here there was created a circular exterior lobby, with 80 feet of special jewelry display cases and a mirrored wall inside to increase the apparent size of the salesroom. The store quickly took its place in the front rank of the trade, and during the first year and a half of its existence it has been necessary for the store to double the number of sales tables.

The merchandising gains listed were ascribed by the merchants to the work of the architect in collaboration with them.



Ezra Stoller

"Sales tripled, and the store space soon afterwards was doubled." See "Case Number 1" at the right.

# WHERE SALES DEPEND ON ECONOMIC HEALTH

In planning SHOPPING CENTERS or other group merchandising facilities, the question what to provide for calls for a scientific answer not based on rules of thumb. The classical shopping center study of CLARENCE 5. STEIN and CATHERINE BAUER was distinguished by its sensible approach, based on performance records.

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In the Great commercial field of retail selling, there is an unmistakable trend toward broader planning. Apart from the growth of chain stores, branch stores, mail-order stores, super-markets, drive-in markets (each in itself a remarkable field for architecture) there is consolidation within these systems themselves. Chain stores included in a survey by *Chain Store Age* closed more units last year than they opened, but spent more per unit (\$4,638 in 1940 against \$3,512 in 1939) for new stores and remodelling.

What then of the independent store? The trend is to seek effectiveness through careful grouping. Initiative is necessarily in the hands of landlords, especially the large-scale operators engaged in housing complemented by planned shopping centers.

The planning of such centers is an architect's opportunity. He needs to be an analyst; it is of utmost importance to know what to ask.

Because they considered carefully what to ask, the architect Clarence S. Stein and his assistant, Miss Catherine Bauer, some years ago made a classical shopping center study.\* Its importance as a pattern of inquiry persists undiminished, especially since other studies continue to appear that show little awareness of the great change in basic approach.

The accepted method, said the report, was to solve the question of what to do in terms of what had been done. The basic change proposed was to provide only for the kind and number of stores that could succeed in operation. It was the difference between a landlord providing space for the store-keeper to sink or swim and the landlord using the architect's skill to insure the continuing health of his stores in his own self-interest.

Put differently, the change in approach was from that of a chancy speculation to that of a calculated operation.

As for the ineptness of the "average" frontage method as a basis of calculation, the study left little doubt. Turning to the Census of Distribution and other studies, the authors found an appalling record of failure, under "average" conditions, for independent retail stores.

Assuming that the landlord could far more profitably "get a certain rent regularly from 10 healthy stores than the same rent irregularly from 25 marginal stores doing the same volume of business," the authors set up a basis of planning:

"Not front footage,

"Not existing ratios between stores and populations, but

- "The total sum likely to be spent within the community for different kinds of goods, and
- "The most efficient volume of business needed for success in each category."

With regard to the total sum likely to be spent in the center, two methods were set up as checks against each other: the first, analysis of retail expenditures in neighboring towns with allowance for their special character; and second, an estimate of the purchasing power of the community, the incomes and the probable expenditures in that center by the inhabitants.

As for the volume necessary in each kind of store to insure survival, the authors turned to the chains and others in command of actual operating figures. All authorities agreed, for example, that a food store under usual conditions must do \$50,000 a year to be a permanently paying proposition; this against an actual average, across the United States, of only \$17,000 for the independents.

The study left many problems in relation to shopping centers open. Yet it opened up a new point of view—essentially the point of view of the large-scale store operators applied to the neighborhood store—a viewpoint used by other architects in subsequent developments with outstanding success.

<sup>\*</sup>The Planning of Shopping Centers. ARCHITECTURAL RECORD, Feb. 1934.

# THE ARCHITECT IN THE

A cluster of fundamental institutions foster and serve American life. Apart from government, these embrace such interests as religion, education, health, welfare, recreation.

The buildings that serve these interests are fitted to complex programs by architects working in close collaboration with the institutional heads.

Beyond making the buildings work, it is the architect's province to make them reflect the community's pride in its health, strength, and wisdom.

ARCHITECTURAL RECORD chooses its illustrations from the field of public education, stronghold of American freedom.



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# INSTITUTIONAL WORLD

#### ARCHITECT AND EDUCATOR WORK TOGETHER

In few realms have architects so intimately served another profession as they have the educators of American children.

First cities grew big and school buildings grew colossal. Too huge for the educator, these buildings began to split up—so that many a city high school today has a campus larger than that of a small college. Education was differentiated and vocationalized and forthwith new school buildings were differentiated and specialized also. Educators decided to lend their schools as democratic community centers, and architects built a new kind with convertible auditoriums and other community facilities. Education was expanded down to the nursery school age, as mothers at work found themselves no longer able to leave small children in the care of large families—and architects developed the modern nursery school. The problem of rural education became acute; architects helped educators meet it by means of the bus and the consolidated unit. Rural education for itinerant workers begins to be met with facilities conceived in relation to transportation.

Similar transformations inside the school involved improvements in equipment, such as new illumination, seating, storage; on the other hand the more important changes in educational method entailing visual and auditory instruction or the attitudes that created the "activity classroom."

Making no effort to unravel the whole architectural complexity, the RECORD presents an up-to-date architect's code of co-operation with the educational client. The following five-point policy was set up by Roy Maynard Lyndon of Lyndon, Smith and Winn, Detroit, a firm of architects known for its successful collaboration with educators in the design of school buildings:

- 1. Determination of the requirements by detail discussions: This necessitates a wholesome respect for the layman's thought at this point, regardless of its architectural consequences. Many times the client has definite ideas which he has no way of expressing except in terms of things he has already experienced or in terms of things which seem impossible "architecturally." A careful search of the elements that prompted these suggestions, along with intelligent analysis, sometimes brings forth amazing possibilities which the architect might easily miss because of preconceived prejudices.
- 2. Complete organization of the separate elements determined as part of the problem. This usually is done by means of diagrammatic charts showing circulation between and access to separate elements and their inter-relation in terms of their functions. At this point such a diagram should be without regard for architectural composition.
  - 3. A building design developed from the organization diagram.
- 4. Rejusal to submit even preliminary sketches until each element has been analyzed in detail and the designer is convinced it belongs there. The scheme must be "workable" at all times.
- 5. Presentation of the scheme in such a manner as to give the client an opportunity to understand the reasoning back of the organization of the plan and composition of the elements. Sound design analysis can almost always be interpreted in everyday language which the client is capable of understanding completely. Once the client does comprehend the thoroughness and sincerity with which the analysis has been made, the design becomes part of his experience. He is then not living with a building which he has only been told is "architecturally correct."

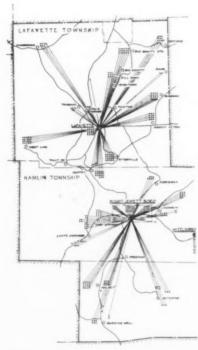
Opposite page

MARSH, SMITH AND POWELL, ARCHITECTS: AUDITORIUM, EL MONTE HIGH SCHOOL, EL MONTE, CALIFORNIA. When this high school was started, the school population to be provided for had reached the number of 1,750 and sas still rapidly growing. Ten individual buildings made up the immediate construction progam, and the playgrounds and other intidental facilities brought the group to a size and complexity surpassing many a college. The school is to be more fully preented in the April number of the RECORD.

#### HOW AN ARCHITECT'S SCHOOL SURVEYS SHOWED THE WAY

Applied to rural as well as city schools, the process of "asking everyone" was worked into a practical method of finding out what to do, and then doing it.

The experience of HUNTER and CALDWELL, Architects.



"Proposed Distribution of Elementary Enrolment, Grades 1-6 inclusive—Lafayette Township and Mt. Jewett Borough." Part of an architect's report made with a census-like thoroughness.

RARELY DOES THE RURAL COMMUNITY receive its due. In consequence there is something refreshing about a study, 250 pages long, all devoted to the school problem of a very small rural district,

The study was made by the architects Hunter and Caldwell, of Altoona, Pennsylvania. It began by dealing with the tiny Mt. Jewett Township. It ended by taking on state-wide dimensions. This was because the authors discovered that they were dealing with a rural area in distress, and in order to reach a solution for one area it was necessary to reach a solution for all.

In this instance an architect's survey became an educator's handbook, especially since the study revealed unsuspected remedies within reach of the state. But more often Hunter and Caldwell's surveys have resulted in immediate building—building more thoroughly conceived and far more usefully planned.

The habit of drawing up surveys is indeed increasingly followed by architects all through the country, working on every kind of problem related to construction. Taken together such surveys and reports would show to what a remarkable extent architects today, even in small towns, are beginning to lay hold of their America right where they find it, working out the problem and grasping the opportunity that lies straight ahead. As for John Hunter, Jr. the idea began when, as a boy in the small town of Hollidaysburg, he was sent to a new high school building that happened to be a bad one. He began making sketches for a supposedly "ideal school" to replace it. This was what led him eventually to become an architect. Later, as a grown man, he had the chance to make a really professional inquiry into the Hollidaysburg school situation and to design the good new high school.

The surveys of the firm in question are distinguished by a census-like thoroughness. The recent ones have generally been done by invitation. Confidence in the work has been such that the architects have been asked to report, in association with engineers, on problems outside what they felt was their own field, problems such as municipal power systems and sewage disposal systems. Not always has there been an immediate outcome for the authors in the form of planning or designing buildings. Sometimes the results have been delayed. There is a \$400,000 school building now on the boards for which the investigation was made five years ago. The surveys are nevertheless self-supporting, though they may cost up to \$10,000. They are made either for a specified lump sum or for roughly 20 per cent of the architectural fee for a building, deducible when the building is designed and constructed under the architects' supervision. The work has also been variously combined or shared with other architects and engineers.

The whole procedure is an illustration of the up-to-date architect's drive to find out what lies beneath or around his immediate architectural problem. The concept is one of sound sense. "After all," writes Mr. Hunter, "the building is merely a fabric placed around an activity so as to allow it to function in all kinds of weather."

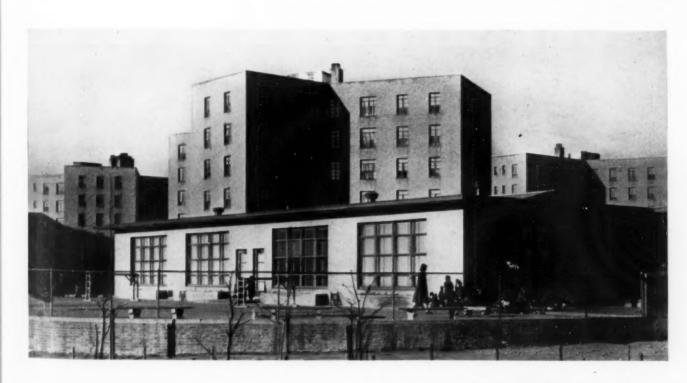
The high school boy had already learned to ask questions of "everyone available, including students, janitors, and teachers." That habit, too, has persisted and expanded. "We have never worked," the architect declares, "with a local, county, or state superintendent who did not know more about education than we do, while on the other hand we doubt if any of them know as much about architecture as we do."

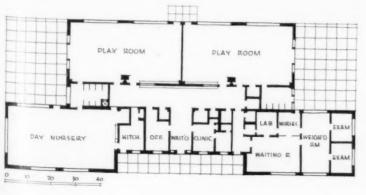
Architects whose preliminary work has been thorough tend to make businesslike presentations. Those under description are bound in neatly executed multigraphed volumes, bespeaking thoroughness and care. The various contributors and helpers are thus enabled to see how their ideas have worked in. The school man or city official can absorb the contents at his leisure. Also, care has been taken to make the language fully understandable to the whole community; the facts are plainly told to the common man.

# HOW EXPERIMENTAL IDEAS WORK INTO COMMON PRACTICE

The steps by which a forward-looking architect can bring new ideas into common educational use is illustrated in the methods of *Richard J. Neutra*, here compressed in statement.

The architect's first step was to ally his study of education with an alert new agency, in this case the National Youth Administration for whom he acted as consultant. Here he learned to "invest prolonged efforts in organization, in clarification of the program, as well as in generic design and construction" rather than the copying of old buildings. The position brought association with practical and forward-looking educators, and personal observation of the behavior of teachers and children in school. From this evolved a double study, one part dealing with a typical classroom for activity training, the other with structural systems related to sites and localities. Upon presentation of his full, carefully considered report to the Board of Education and its architect, the innovator was finally permitted to erect an "experimental building" to test his conclusions. With this test and resultant modifications, the new ideas began the process of dissemination into common use.





THE MODERN NURSERY SCHOOL, of which this building at Queensbridge Houses, New York, is an excellent example, arose in connection with housing schemes but is rapidly becoming a regular adjunct of any large-scale residential building operation. It is needed by mothers of young children who can no longer be left with the ample, permanent family groups of former times.

William H. Ballard, Chief Architect; Henry S. Churchill, Frederick G. Frost, Burnett C. Turner, Associates.

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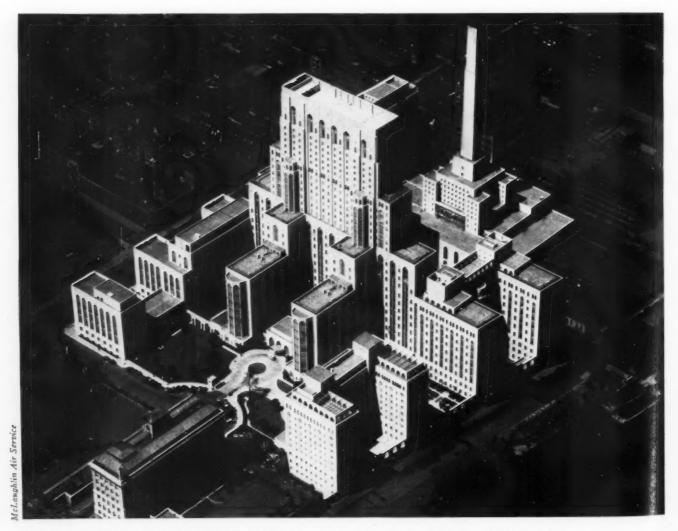
#### HEALTH CENTERS MEAN HEALTH FOR MORE PEOPLE

Is it the doctor's first demand that a hospital be "handsome"? Rarely. Doctors are desperately aware that available funds must be continually stretched to bring health to more people. Nothing is left for prettification. And yet a hospital or a health center must, paradoxically, work through its own appearance before the doctor inside ever gets a chance. The building has to arouse the community's confidence and enthusiasm in its own well-being.

This requires no extra money. It can be done with architectural skill. It was said of a hospital built not long ago in London that it made people begin to feel better the moment they approached. The cost of this hospital was low. The result was secured through shapes, arrangements, and colors that managed to convey the hospital's promise with confidence and quiet cheer.

The hospital architect has, in fact, a double duty. As a specialist, working with the specialists of the staff, he goes through the exacting and tedious work of arranging economically for the complicated instruments and methods of modern therapy. But then, the patient's room and hall and balcony are instruments of therapy, too, in which the psychological factor is not the least.

In a still broader context, all fine building today is characterized by its vivid adherence to the ideal of more abundant health.



NEW YORK HOSPITAL AND CORNELL MEDICAL CENTER. Coolidge, Shepley, Bulfinch and Abbott, Architects



# THE ARCHITECT AND THE HOUSE

Americans have always been a people intent on homes of their own. It is a measure of any country's freedom to what extent its people are able to work out their own homes in terms of the way they themselves like to live.

But conditions have become very complex. Much water has flowed since the time when Daniel Boone could be so independent that he resented the intrusion of a "damned Yankee" one hundred miles away. So the American who wants his own home today is faced by a well-known paradox. The more freedom he is to have in ways that matter to him, the more closely his own individual building program has to fit into an intricate scheme.

The many new kinds of financing agencies with their regulations are one indication of the complexity; the many new kinds of materials and equipment are another; so too are the conflicting theories on such matters as heating and lighting, which once seemed so simple.

In view of the complexity, the American home owner needs many kinds of architectural service today that he used to perform quite adequately for himself, or about which he could get sound advice from mechanics and builders.

- He now needs continuous access to professional advice for CONSULTATION.
- He needs a professional adviser today with a far more SCIENTIFIC KNOWLEDGE of fundamentals, so that the house may remain permanently sound.
- The building of his house has become a far more COLLABORATIVE effort, calling for a combination of many kinds of special skill, which can be organized, in one way or another, only by a trained specialist, the architect.
- He is in greater need than ever of a REPRESENTATIVE to protect his interests in a complicated field of business.

So these are the kinds of service of which ARCHITECTURAL RECORD took samplings. These are the kinds of architectural service, rendered today, that look not to the conditions of the past but those of the future.

#### THE HOME-OWNER NEEDS CONTINUOUS

ARCHITECTURAL RECORD interviews WILLIAM WILSON WURSTER, Architect, about a plan that makes it practical to consult the architect on problems small as well as large, or when the purpose is to test the project before irrevocable decisions are made. By AND LARGE, home owners have not yet learned to get anything like the help out of their architects that they habitually get from doctors. This is because they have not yet learned to use the architect as they use the doctor: in the capacity of a consultant. Big industries do it; big institutions do it; but rarely the ordinary home owner.

Because it acts as a brake on progress, this was a situation that ARCHITECTURAL RECORD decided to investigate. In the complex world of today, surely people need access to expert help on all occasions. And they would be only too happy to receive it if they knew how to proceed. So the reporter sought out an office in which consultation, on small things and big ones, had been made simple, business-like and fruitful. And just such an office was found on the West Coast, and the RECORD counts itself fortunate in having enlisted the aid of the head, William Wilson Wurster, for an exposition.

Multiplied by the thousand, such use as his clients have been able to make of Mr. Wurster's services would be a great thing for America.

In this office, many kinds of buildings are designed besides houses, but the houses are what chiefly concern us. The work on houses is remarkable because the building of a mere wall in the back yard next to the kitchen receives the same expeditious attention as the planning of a large apartment. Clients find it as easy to ask Mr. Wurster about remodelling two attic rooms as they do to ask about a new country home. Still further, supposing the building project to be a large one, they find it possible to use the architect's advice in pursuing a full exploration, without a commitment. That allows them to withdraw or go ahead, according to what develops, without harm in either case to either party.

#### Based on known costs

The answer to the riddle can be found in an adaptation that Mr. Wurster has made in handling work. In brief, he knows his office costs. With the help of an auditor he devised quick ways of ascertaining the cost of any job to date. That gave him an equitable way of fixing a charge, whether much had been done or little.

Before examining how the method has worked, it may be wise to describe the salient accounting features. An architect employs men to make drawings, draw up specifications, supervise erection. To their salaries must be added an office overhead. Under the scheme, this must include only very tangible items, such as rent, phone, automobile, and typing; in practice, this has added just about 50 cents an hour per man. All operations possible are on a piece-work basis, and generally the same team of two men follows any one job through all its phases. There is added a separate charge for the architect's own time, as a fee.

#### When the problem is "small"

Let us examine how such a method might work. Assume that a house owner is interested in the "simple matter" of a change in his heating system. He calls up his architect friend and is shocked when the information is not given free. The architect explains that he could deliver an off-hand opinion but it would be worthless. However, he will be pleased to find out what should be done, and the client need pay him only what it costs. The next time one of the architect's men is in the neighborhood inspecting construction, he runs over and takes a look. He happens to discover a special condition that greatly affects the answer. For a cost no greater than having a cold treated by a doctor, the client is saved more than the same amount on new equipment, plus ten years of discomfort and expense with operation. The whole handling has been business-like.

Such an "audited-cost plus fee" scheme of consultation, where it can be

#### WRONG

The architect felt pretty sick. He had just lost a valuable commission because of a busy phone. Mrs. McPhilpott had been calling again for some more free advice on a dog house. It was then the important call had passed the architect by

So the architect was in the drug store, thinking about getting something for headache and nausea. Just then the doctor came in.

"Awfully glad to see you, Doctor," exclaimed the architect. And he asked the doctor whether the drug he had in mind was the right thing for the way he felt.

"Yes," said the doctor.

The next day the architect received the doctor's bill for \$5 for "professional consultation." And just as the architect was about to hit the roof, his friend the lawyer came in. "Bill," the architect exploded, "tell

"Bill," the architect exploded, "tell me, has the Doc any legal right to do this to me?"

"Yes," said the lawyer. And the next . day the architect received the lawyer's bill for \$10 for "professional consultation."

# ACCESS TO PROFESSIONAL ADVICE

adopted, is of special use on small jobs, exceptional jobs, and tentative jobs of building.

There are times, for example, when something that is complicated for a contractor to build is easy for an architect's force to draw and supervise. There was the job, for example, involving the remodelling of two rooms on the top floor. Due to unusual conditions, the construction cost was high: about \$7,000. Yet the architect's part, based on the time and cost records. was inexpensive. His office cost came only to \$200, to which was added his personal fee, also based as usual on actual time devoted to that job.

#### When conditions are uncertain

How a building enterprise can be affected by rapid changes in the owner's business is illustrated by Mr. Wurster through the experience of a bank; but the same kind of change may easily affect any other building enterprise. This bank started with an ambitious branch project to cost no less than \$50,000. But before this branch could be built the appropriation was cut to \$20,000 and then to \$10,000. The architect therefore had to draw plans for no less than three separate buildings in a row and to take bids and supervise construction for one. That one was the cheapest of all three, yet it had to bear the preliminary architectural expense of all three. Analysis revealed, how-ever, that the actual cost had run unusually low. Not counting the architect's own fee, the cost of the preliminary drawings for the \$50,000 plans had been about \$350, and for the \$20,000 plans about \$250. With different luck this "wasted" office cost might have been much higher; but as it actually worked out the architect was able in the end to handle the whole operation profitably, while the client had a very pleasant surprise.

This story has a strong bearing on the case of the owner who for some reason cannot know ahead just where his building plans might take him. How many a project is dropped that would have proved feasible if an architect had been permitted to make preliminary drawings as a test! Some problems are tougher than others and have to be carried farther. Even so, supposing that someone like that bank had decided not to build after getting two separate full sets of architect's drawings, then the sum of \$600 plus architect's fee would still be a low price to pay for finding out that one should spend neither \$50,000 nor \$20,000!

#### Wasters must be losers

When an architect's charges are based on time and cost, the price is naturally high to those who waste his time. Mr. Wurster believes that people in general want the architect to make a living and are willing to pay for what they get. Yet it has happened, as a great exception, that the office costs (not counting the architect's fee) have run as high as \$5,000.65 on a \$45,000 house. In all cases there should be a prior agreement covering this eventuality, especially where drawings are abandoned due to the owner's change of program.

Is the particular method outlined here to be considered universally applicable? Mr. Wurster does not believe so himself, and certainly the more usual "percentage" method worked out by the American Institute of Architects is based on long experience in a large number of communities. There are special handicaps against basing charges on audited costs plus a standard free rate in towns where work is slow. Only a busy office can multiply efficiencies in such a way that the added volume brought in by the method actually lowers expense; in slow towns there is a temptation to "make work" that may bring the ultimate cost to the consumer above the percentage costs.

Yet as we proceed into a busy future and the building industry picks up speed, efficient service based on closely calculated cost may be expected to result in a great deal of useful service to the coming America.



but not like this.

#### RIGHT

The client had no new house in mind he was going to buy an old one. And yet he asked the architect to come along.

So they looked at houses, and the architect thought them all over at the end of the afternoon, and he said, "Bill, I think you ought to take this one." And Bill said, "I believe you are right; that's the one I'll take. And now what do I owe you for your time?'

And the architect said, "Bill, it's been a pleasure, and I wouldn't think of asking money from a friend for mere advice!" And Bill was very sore. He said, "I wouldn't ask anything like that of my doctor or my lawyer." So the next morning the architect received a check for \$25.

And this proved that Bill was a very good business man. The \$25 represented less than 1 per cent of the \$3,000 he had paid for his house. But he had saved a minimum of \$500 that would have been required for repairs on hidden faults in the house he would have bought if he had not received professional advice. And he was still in a friendly position to receive the same kind of aid in the future, whenever he might need it again.

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# COMPLEX CONDITIONS CALL FOR EXPERT KNOWLEDGE

With the aid of PAUL SCHWEIKHER, Architect, an examination is made of some of the things a client may not think about until too late unless he receives really expert help. NO ONE HAS EVER LISTED all the different kinds of fancy that have led people to build homes. Any such list might well beggar the most fertile inventions of novelists. In a free country all of these fancies are legitimate.

Quite naturally, when anyone thinks of a home, those personal needs, habits, idiosyncrasies, are high in his mind. That is where he come in. And by some quirk, people seem to fasten on their special fancies—whether it be a breakfast nook or pretty shutters or a screened sleeping porch—with such intensity that they sometimes fail to conceive the picture of a sound and livable house.

On the other hand, there is an extremely intricate set of circumstances into which any house built today must either fit or else come to grief. That is where the *architect* comes in.

Cartoonists have made sport of the enterprising architect's probings. The architect's dilemma is not so funny, however, when some pet object, dreamed of for years, threatens to upset the soundness of the whole scheme. It may be a fireplace requiring a whole separate chimney. It may be a sun-porch on a lot where there is neither privacy nor sun. Such small discrepancies seldom bother those unprofessional advisers who are so ready to supplant the architect. Yet the architect can visualize today how the client will feel about it day after tomorrow!

So the architect is justified in asking some of those impertinent questions about the client's family. He is trying to uncover the basic desire underneath those gadgets which homeseekers so love. He may be able to supply the real need in some other way, a sound way, which the client had not thought about for no other reason than the fact that he, the client, was not an architect himself!

#### The surroundings affect the house

It is an oddity of home-seekers to pay the architect good money and then give him only half a chance. Some of the finest opportunities to provide soul-satisfying homes for clients are cut off from the architect before he ever begins. That is because he is so often not consulted at all about the purchase of the lot. Any house is tied irrevocably to some piece of land, and can never be any better than the land allows.

Clients would never cut off their own chances in such fashion if they understood how the architect helps. The client is in a position to know very well what school he would like to have his children attend, how far he is ready to travel to his place of work, where his wife wants to shop. What he cannot know is what lot will permit the best placement of his garage, the best chances for privacy in his garden, the fullest use of the sun, the shelter of a tree, or all the little things that make the difference between existing and living. He does not know because his experience is limited. He can imagine houses similar to half a dozen belonging to his friends. But in the hands of a skilled architect the possibilities of variation are never exhausted.

There are some other forces outside the house besides land that have a decisive effect on it. Some of the most obvious are the ones about which we all know the least. For example, there is scarcely a home-seeker anywhere who doesn't know what he wants of the sun. He has not been spared hearing about it, either. Every housing exhibit praises "sunlight and open spaces."

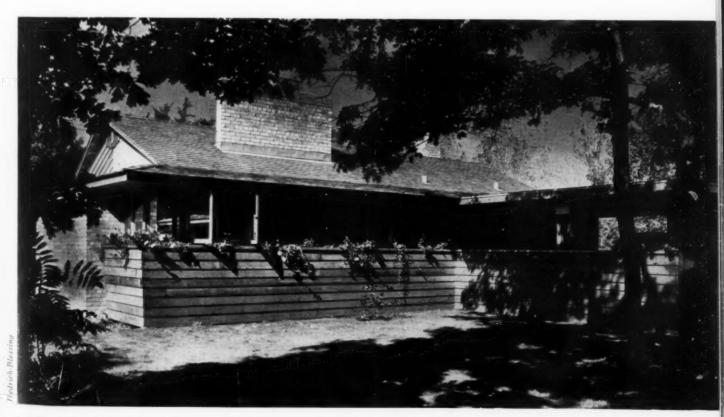
And yet there are many effects of the sun on a house about which homeseekers in general know next to nothing, and for good reason, since the architects themselves have only just found out.

This might seem incredible, since human habitations during thousands of years have stood in the sun. And yet a large part of the builder's concern was always to protect the house against it. During the past decade the idea that a house, like a plant, might respond positively to the sun, struck like a revelation. Surprising discoveries are made every day about the effects of simple sunlight. Only one home-owner in a million might be expected to know that "a wall facing due north receives more hours of sunshine than a wall facing any of the other seven directions at a latitude 30 degrees north." And yet it is of utmost importance to him that in the light of such studies architects have completely reconsidered what was once the cut-and-dried subject of "orientation." Architects manage roof overhangs, for example, to protect against high-angle summer sun and still collect, through the same glass, the light and warmth of low-angle winter sun. In other words, the same qualities in glass that have been found useful in greenhouses for plants are now managed economically in behalf of human beings.

These are technical matters. It is quite as important for architects to watch them with care, and avoid being misled, as it is to know about them. But ignorant advisers cannot begin to serve home-seekers on these things as qualified architects do.

#### There are new ways of gaining space

When it comes to planning the inside of the house, every family has some special desires and requirements of its own. And yet it may safely be said



HOUSE IN PARK RIDGE, ILLINOIS. Paul Schweikher, Architect, William B. Fyfe, Associate

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that in one respect nearly all are alike. All would like to have the greatest effect of spaciousness for the same money—especially if the house is small.

Untrained builders and amateur advisers are likely to skimp construction or equipment to get the money for more space. The architect's approach is more careful, deliberate, and ingenious. He makes use of the greater informality of present-day living, the absence of servants, and the introduction of new devices such as movable partitions, to eliminate unnecessary subdivisions, to create fewer but larger rooms.

An accepted simplification of the inside of a house is the combined living and dining space, or sometimes the "breakfast bar" accessible to both dining room and kitchen, or even the use of the kitchen itself, on new terms, as part of the living space.

#### Plan simplifications

Going still farther, many families are ready, for the sake of really expansive, spacious interiors, to let their houses be resolved into just two major divisions: the place for living and recreation (with kitchen and garage attached) and the place for rest and sleep (serviced, of course, by bathrooms). An architect who is ready to think of the inside of a house as something other than a series of boxes may even arrange matters so that the two main areas can be thrown together, when this is desired—for large parties, for example—and separated again by sliding walls for privacy when that is required. Incidentally, the arrangement of a house in two wings, with a glass wall at the angle, can pull the court or garden outside right into the space composition of the house, so far as the effect is concerned. Thus a whole "outdoor room" is gained almost free, since there is no expense of

A PLAN for a client with an informal modern way of life. Just three main spaces: one for resting and work; one for living, dining, entertaining; one for the handy preparation of snacks as well as meals. By opening into one another the spaces increase in apparent size; but they can be closed off when privacy is wanted.

"HEAVIER TIMBERS look well uncovered, and therefore save the need of false walls and ceilings.... Obviously, though, poor craftsmanship cannot handle this kind of work."



HOUSE IN PARK RIDGE, ILLINOIS.



MA

roofing or heating it, and a whole new series of possibilities are open in the use of the garden.

#### Heating, lighting, ventilation affect one another

Another set of factors in a house is found in lighting, heating, and ventilation. These all affect one another. So the architect knows—though others may ignore—that a change in one will affect all the rest, like a house of cards.

Suppose one began with the windows. For some centuries after the introduction of clear glass, a window did three different things. It gave light, admitted air, and was open to the view. For light and view the window is still admirable, but it is doubtful whether this is true of ventilation.

We are not speaking here of closed windows for the sake of air conditioning. Mechanical air conditioning requires the utmost tightness in fixed panes of glass. Rarely can the owner of a small house afford it.

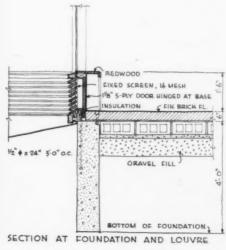
We are speaking of the window that lets in air but, in our country, lets in clouds of flies and mosquitoes too. So we screen it, and that clouds the view. Recently, however, architects have devised a method of ventilation that leaves the window tightly closed with no need for any screen. Vents are located under the windows, or independently of them, in places where they let in cool summer currents with less likelihood of drafts.

By that, however, the window itself is transformed. Freed of sash, frames, and devices for opening it, the window is just a glass panel in the outside wall. Not opening, it can be placed far more freely in the plan. It need be no single "hole in the wall." It can be expanded into any shape or become a full-length transparent wall in itself, with only enough framing to hold the glass panels tight.



"PANEL HEATING" is carried right back to the methods of the Romans in their public baths. Masonry hot air ducts (see section) heat entire floors and walls of which they are an integral part.

The section also shows the ventilation system, separate from the window, that simplifies the problem of screening.



Paul Schweikher, Architect, William B. Fyfe, Associate

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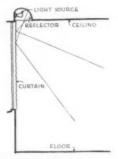
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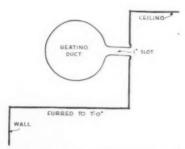
#### EVEN A SMALL HOUSE IS THE PRODUCT OF COLLABORATION

Describing an enterprise which seeks to give the home-builder the same kind of expert service, on practical terms, that is given to large developments.

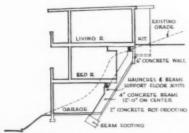
COLLABORATION among illuminating engineer, furniture designer and architect:



THE LIGHT SOURCE is concealed. The curtain reflects the light, which comes from the same direction as daylight, making room arrangements easier.



THIS DUCT is "furred" below the ceiling and over corridors, to eliminate cutting the frame. The slotted duct acts as a small plenum chamber. Registers are eliminated. A distinct saving achieved by the collaborating engineer.



THIS METHOD of placing footings on a hillside eliminates a retaining wall eighteen feet high and as long as the building. The cash saving might be a thousand dollars.

THE LARGE-SCALE PLANNERS have dinned it into our ears that building a large housing scheme is a complicated operation. By comparison a small house, or any individual house, looks simple; so simple that many owners have been willing to put them up with no architect at all.

The idea has, of course, received considerable promotion; and yet no assumption could be factually more wrong, or more undemocratic in its results. For the result is that the individual, and especially the one with limited means, puts up with something ill-considered and second-rate.

That is not the kind of result that satisfies the reasoning, sound, and enterprising architect today in any field of building. And in the course of looking at various plans growing up within the responsible profession, ARCHITECTURAL RECORD has found a tendancy to seek *more* expert service instead of less in the difficult field of the individual house, especially the small one.

The essence of the plan the RECORD has chosen for description is that it parallels, in the individual house field, some of the methods that have proved so fruitful in the big subdivision. Instead of eliminating the architect, it supplies him with an added corps of specialists. Instead of skimping and cutting the small house, it creates many of its savings by actually enlarging the scope of what is offered, the landscaping and the basic furniture of the house being drawn into the full package. The test to which the collaborators will have to submit is whether, with the undoubtedly better quality achieved, they can stay within the competitive framework. Although the operation has as yet no long history, the indications are good.

The participants are young professional men, who work in collaboration. The specialists involved, other than architectural, are a structural, a mechanical, and an illuminating engineer, besides a landscape and a furniture designer.

The key man in the procedure, the one who organizes and directs it all, is still an architectural rather than an engineering head. An architect under such a scheme becomes not precisely a "master builder" but rather an "executive of construction." Quite naturally, for the specialists involved this is not full-time work. It takes on the nature of an "extra," small jobs evening up in the long run with large ones, the whole enterprise putting the associates in position for larger things.

All the collaborators are acquainted with the general concept of the house from the very start. They work, not one after the other as in a chain, but simultaneously as in a ring. Some of the most surprising gains in the battle against costs are made by sudden lateral passes from one specialist to another. Thus, on one job reported by the group, the architect has left out of the general contract the paving of the driveway and the stone walls and stairs, but has included the garden grading. This is because the land-scape designer takes over, using a less demanding union than the building contractor does. The resultant savings more than cover the lanscape designer's fee. Moreover the general contractor's 10 per cent is not added on the "omitted" items. Again, the furniture designer and his office have worked out standard storage units, made up in furniture mills instead of the usual building mills. Both bear the A. F. of L. stamp, but the wage differential is one-third and the total savings on a very inexpensive house are \$60.

There would be no over-all saving if the method of procedure were too elaborate and formal. In practice, the architect's drawings, made after the preliminary conferences, go the rounds, and the engineers check and add needed details for incorporation. With the aid of the master specification each engineer writes out the specification for his part of the work. So, too, inspections are made by different men in accordance with the needs of different houses. Sometimes, on a hillside site, the structural engineer may have to go so far as to have his man supervise the entire concrete pour for the foundation.

To the architect himself the chief gain is that he loses no time in close study of fields that only occasionally concern him, and that equipment in specialized fields is based on recommendations of professional men instead

of random salesmen. So, too, the thorough nature of the preparation merits contractors' respect and gets lower figures, as also it wins the respect of fiduciary agencies such as FHA.

The client pays a single fee, all to the architectural leader, who does the bookkeeping and divides with his associates.

For the client, the great advantage is that he possesses a really integrated house. Even his furniture has no awkward period of seeming out of place, since the house itself and the new furniture as well are planned in relation to what he already has! He turns the key into a house all ready for him to spend the night.

The enterprise, as a whole, is not the only one or the last one that will be undertaken within the trend it indicates. The trend is highly significant. More training, more scientific knowledge, more correlated skill applied to the problems of the common man—that is the up-to-date architect's contribution to a thriving America.

# OWNERS NEED A BUSINESS REPRESENTATIVE

CLARENCE W. W. MAYHEW, Architect, supplied the facts and form for this story about Mr. Simpson. The root of it is that an architect's drawings coupled with architect's specifications and supervision are a very different thing from non-professional documents that may look much like them.

SIMPSON WANTED A GOOD HOUSE and felt sure of getting it because his brother-in-law was a good builder. But he finally went to an architect. It was the outcome of a conversation with the reporter.

Simpson was ready to concede certain advantages to the architect, Mr. Roberts, from the start. He knew Roberts could make fine plans, could get a lot out of materials, and had distinguished houses to his credit. But Simpson didn't think he could afford ten per cent for that. Yes, he knew that someone had to make the plans. He knew that his brother-in-law employed only a part-time student draftsman. But still he felt that his brother-in-law would save him all he could; more than that, Simpson felt he was under some family obligation.

"Then," said the reporter, "let your brother-in-law be *one* of the bidders. But remember that any one set of plans, even if they are carefully drawn and sent out with the same tight specifications to six men, will bring bids that vary as much as 15 to 18 per cent or more.

"In other words, if the low bid is \$10,000 then the high bid will be at least \$11,800, and maybe more. And it is only with a good architect that they will be that close.

"Suppose, now, that your brother-in-law is one of the six bidders. He has one chance in six of submitting the low bid. Suppose he is your brother, I think you will still agree that competition has helped him sharpen his pencil and you have the satisfaction of knowing that you are not paying him more than you should for your home. On the other hand, suppose he was the highest bidder. Then you would have been paying him \$1,500 to \$1,800 more than the job was worth. That's quite a Christmas present and a good deal more than you would be paying Roberts.

"But there is one other aspect I would think about still more.

"You say you either get a set of drawings and specifications from an architect or you get them from a good builder, and in either case you have the same thing, a set of working drawings and of specifications.

"But they are not the same thing at all. Suppose your home is being built, and the builder has prepared the drawings and specifications, and an argument comes up about some detail or sentence. In that argument the builder will always have two votes to your one. One vote because he made the drawings and therefore can interpret as he sees fit, and one because he is the contractor. You as owner have one vote. Who do you think is going to win the argument?"

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#### HOW MRS. TAYLOR CAME TO APPRECIATE THE ARCHITECT

AFTER SEEKING for practical understanding elsewhere, Mrs. Taylor found it at last in an architect's office. The story is presented without comment, in five exhibits. The first is Mrs. Taylor's own letter to the RECORD; the second her original sketch plan; the third, the version made by a "practical" builder; the fourth, the architect's plan; and finally, the fifth, illustrations of the house as a "delightful reality."

**EXHIBIT 1.** Mrs. Taylor's letter to ARCHITECTURAL RECORD. As a representative client, Mrs. Taylor had positive, intelligent desires.

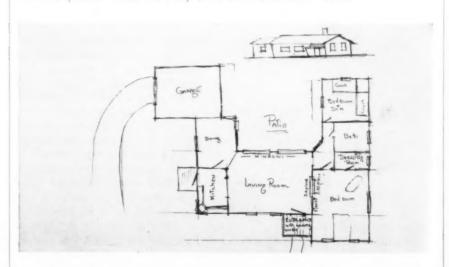
It is not quite a year since the intense desire to own and build our own home first struck us: and now that which was only a desire a short year ago is a delightful reality.

We decided when we first planned to buy the property to get away from the city and city life and have a home where we could live out-of-doors as much as within. Therefore our location was important both for climate and accessibility to San Francisco. For these reasons and for many others we chose Marin County, which is but a short drive via the Golden Gate Bridge to the city.

We found, after a month of searching, a large lot, nearly one-half acre, which was ideal for us from every aspect. Level land with many beautiful oak trees and soil which gardeners tell us will make our gardening simple and a joy forever.

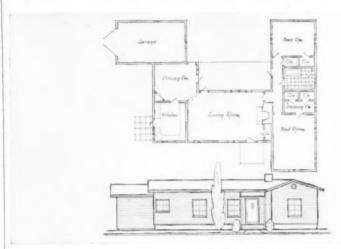
Out next thought then was the house. I had been sketching floor plans for some time and had finally gotten a pretty good idea of just what I wanted, with a few pet ideas firmly set in my mind, although I was at a loss just how these desires could be carried out. For example, I was certain I wanted as much glass used as was possible. I knew with many huge windows our idea of bringing the out-of-doors into our living rooms would be realized. But glass, lots of it, sounded expensive, so I kept my fingers crossed. Also I had my heart set on a fireplace in the master bedroom; this I have longed for since I was a child. My living-room fireplace was, in my mind, to be more than a fireplace, in that I wanted an entire wall of stone with a flush fireplace. These were my three most cherished "wants."

**EXHIBIT 2.** Mrs. Taylor's own sketch plan. Though untrained, she has a strong architectural sense. Her "pet" ideas were, "as much glass as possible, a fireplace in the master bedroom, an entire wall of stone with a flush fireplace in the living-room."



So with my plan sketched in detail I consulted a general contractor who had been recommended to us. During my first interview I could see my ideas

were going to be a stumbling block. In fact, my glass house idea was most impractical, I was told. Too expensive, and heating a house like that would be impossible." Also the cost of an additional fireplace was not advised, for a bedroom fireplace was a useless luxury. Then, worst of all, the stone wall was out—too heavy for a small house, and a dozen other reasons why it wouldn't work. Therefore, in one short hour my "pets" fell by the wayside. However, in spite of my disappointment I allowed the contractor's draftsman to prepare sketches for us using my floor plans as a basis.



I saw these sketches a few days later. I was, of course, disappointed, for, as I feared, there were no big windows, stone wall or extra fireplace. Other than omitting these points the draftsman had followed my plan to the letter, which surprised me. Naturally I wanted my ideas carried out but I also wanted improvements and new suggestions made, for although I had ideas as to what I wanted I definitely am not an architect. The exterior sketches were a disappointment, too, for I definitely wanted our house to look new and modern and, of course, different.

Determined, regardless of opposition, to have our house as near my dreams as possible, I looked to San Francisco architects with my problem. I consulted several men but finally took my floor plan sketches to Mr. Dinwiddie. I had seen photographs of his work in various magazines; in fact, the big windows I wanted so badly I had seen photographed from one of Mr. Dinwiddie's houses. After presenting my problem to him I felt sure I had "found my man," as it were—for he knew just what was wanted and it all seemed suddenly simple.

The results of Mr. Dinwiddie's first sketches made me jubilant, for there they were—my glass, two fireplaces, and a stone wall. Working with an experienced architect is such a pleasure, for they know so many tricks and new ideas it inspires an owner with a feeling of confidence and a sureness that you are going to have the best in everything whether the house be large or small.

Today our house is finished and is our pride and joy. All who see it are impressed by its beauty, simplicity, and definite feeling of the newest in modern design. Through the architect's influence our house was built by the best builder available, which I think is most important. Without an architect one can be so easily ill-advised in the matters of construction.

We have in our home everything we wanted and, too, our patio and garden is virtually part of our living-room, which is exactly as we hoped it would be.

Our experience has proved to us that the best money one spends when building a home is that which goes to the architect—especially when the owners want particular ideas and wishes carried out in the most beautiful and practical manner.

**EXHIBIT 3.** The sketch of the contractor's draftsman. "In one short hour my 'pet' ideas all fell." No bedroom fireplace, no glass wall, no stone at the fireplace end. "Otherwise, the draftsman had followed my plan to the letter, which surprised me. I wanted improvements. I definitely am *not* an architect."

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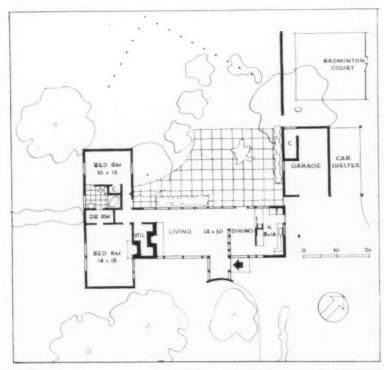
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MARCH 1941

#### HOW MRS. TAYLOR CAME TO APPRECIATE THE ARCHITECT



**EXHIBIT 4.** The architect's plan. Mrs. Taylor's "pet" ideas are all in, and more. The plan takes account of trees, grounds, planting, approach, and the all-important directions of the compass.



**EXHIBIT 5.** The House

JOHN EKIN DINWIDDIE, Architect, ALBERT HENRY HILL, PHILLIP E. JOSEPH, Associates

"I was certain I wanted as much glass as possible. . ."





"I wanted the house to look new and modern, and, of course, different."

"... bringing the out-of-doors into our living rooms."



"I wanted an entire wall of stone with the fireplace."





JOHN EKIN DINWIDDIE, ARCHITECT, PHILLIP E. JOSEPH, ALBERT HENRY HILL ASSOCIATES (continued)

PERGOLA



LIVING ROOM detail, showing glass screen



BEDROOM (bar in foreground)

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# THE ARCHITECT'S SKILL RESULTS IN LONG-TERM PERFORMANCE

ITEM 1. The House at Melrose: The requirements were: a living-room, dining-room, kitchen, good-sized study, with paneling and lots of bookcases in living-room and study, and built-in sideboard in the dining-room, and the stair so arranged that the second floor could be reached without going through the front hall or the living-room. And all this with one staircase—as well as four bedrooms and a studio. The problem was to get all this built for \$7,500. The problem was taken to one real estate man and several builders. The lowest price received was considerably over \$8,000. The house was subsequently taken to the architect's office and done for a little over \$7,500 including the fee. That an "extra" value came with the architectural treatment at no added cost is to be inferred from an excerpt out of a letter from the client:

"After my husband related his conversation with you, I couldn't resist writing to beg you not to consider any whims of mine that might detract from the charm of this masterpiece you are creating."

ITEM 2. Excerpt from the letter of a real estate operator: "... As the foremost real estate office in this city, also covering surrounding territory, I always recommend to builders that they engage architects to plan their houses for them, at least. I have been following this procedure for the past ten years and can say without any reservation that there has been a marked improvement in the quality of both speculative and private houses since.... Do you recall the brick-end Colonial house designed by you which was so popular that several people wished to buy it?"

ITEM 3. Excerpt from the letter of a real estate operator: "With many of the houses in our development the procedure has been, as you know, to sell the house before construction from the architect's sketch, and we have found this superior to any amount of sales talk. It would have been impossible for me to obtain some of my contracts without the services of the architect, and I know that builders who try to get along without architects can compete only on the basis of price. Another thing I have found is that the architect's contact with all the new materials in the market and his opportunity for research often contribute to definite savings in construction costs, without sacrifice of quality."

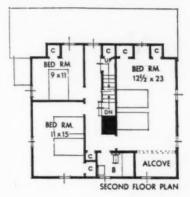
ITEM 4. Excerpt from the letter of a builder: "In all of our speculative building we have never attempted to proceed without the services of an architect, and find we have been well repaid for this procedure. Time and again we have sold houses before construction was even started, simply from architects' sketches. At other times prospective purchasers have definitely preferred our architect-designed houses to houses in other developments that were obviously built without the aid of architectural service. There is no question in my mind that the balanced appearance of a well-designed house is beneficial in selling. The fact that many other builders have attempted to copy the houses we have built is proof that they must be considered very attractive."

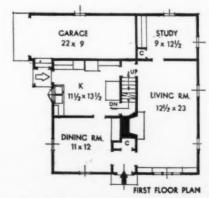
ITEM 5. Excerpt from the letter of a bank treasurer: "With respect to our experience with construction loans and other mortgage loans under the supervision of an architect... our experience has been a most pleasant one. "There is no question in our minds that in view of the varying ability of builders in business today as well as the varying standards of construction required in various towns, the architect-supervised home in most cases assures

us of a more desirable layout and the type of construction in line with the

Taken from the files of a single well known architect, ROYAL BARRY WILLS, the acknowledgments presented herewith are typical evidence that architect-designed houses give by far the best performance in the long run.







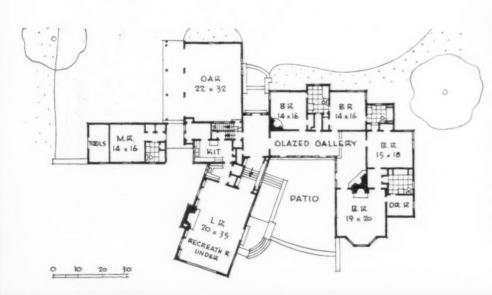
The House at Melrose, Royal Barry Wills, Architect ("Item 1" in the story). The architect's compact plan gave satisfaction at a far lower cost.

best practices of today."



PATIO

# CHANGING HABITS OF LIFE CALL FOR IMAGINATIVE



MURPHY AND WISCHMEYER, ARCHITECTS: HOUSE FOR MR. AND MRS. HENRY M. COOK, ST. LOUIS COUNTY, MISSOURI. The very term "week-end house" has arisen in America with the present generation. The idea of starting a permanent establishment in the country—an establishment of fair size—on a "week-end" plan for future expansion would scarcely have been formulated if living habits had not gradually been transformed.

The house illustrated herewith bears testimony to these changed habits in its one-story plan giving easy access to the out-of-doors, its division into "zones" insulating the bedrooms against the noise

FRONT VIEW





HALL WINDOW

# SOLUTIONS

of entertainment in the living-room, the omission for the time being of a separate dining-room, the casual way in which the living-room has been oriented for the view to the Missouri River, the informal, easy air throughout.

Instead of expressing itself in elaborate carving or moldings, the demand for luxury takes the form of two furnaces, one heating the living-room and service wing, the other the gallery and bedrooms.

Imaginative planning to meet new habits of life, which come unannounced and by imperceptible degrees, calls for training, alertness, and competence to be expected only from architects.



GLAZED GALLERY

REAR VIEW



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T VIEW



LIVING-ROOM Interior



MASTER BEDROOM Interior

# THE ARCHITECT

# IN LARGE-SCALE OPERATIONS

In the thirties a remarkable transformation made itself manifest in the conditions upon which American architecture was based.

Rarely does a building project go forward any more as an isolated, independent venture. Even the small house, the most individualistic of all building types, is subjected more often than not to the requirements of the nation-wide mortgage insurance system. City development is guided by many agencies having to do with the study of older properties, with zoning, with city planning. Everywhere the success of a single building enterprise is strictly dependent on underlying conditions applying to the whole group to which it belongs.

In view of this situation, architects have been obliged to study many fields beyond the scope of what was once considered "architecture."

- Architects have found themselves faced with a need for the study and establishment of HUMAN STANDARDS.
- Along with the other workers in the building industry, architects have found themselves concerned with practical REHABILITATION and CONSERVATION.
- They have had to correlate their work with new INTEGRATED METHODS of FINANCING and PLANNING.
- Architects have participated in seeking for greater BUILDING RATIONALIZATION.
- And, finally, they have been alert to the pressing need for projecting the FUTURE OF TOWNS in RELATION TO THE FUTURE OF REGIONS.

So many issues have been raised in these broad fields that the RECORD presents its examples of architectural action with no pretense of having illustrated all the possible solutions. The very existence of divergent views in such broad fields is evidence of activity and a condition of professional health.

# MANY FORCES JOIN IN THE WORK OF REHABILITATION

Here is reproduced a letter to ARCHITECTURAL RECORD from a leading American merchant, DELOS WALKER, who is Vice-President and General Manager of the famous R. H. Macy department store in New York and is also, significantly, Treasurer of the Citizens' Housing Council of the same city.

The forward-looking merchant arrives at a direct concern with sound housing and planning in the radius of his establishment as a matter of enlightened self-interest. It is said that the blight which has descended upon most of our cities in their expanding obsolescent areas is no different from the blight of the dust bowl in relation to once productive agricultural land.

The problem is not simply the problem of the merchant. It is the problem of the whole citizenry at work and at home in these municipalities. Blight constitutes a threat to the very livelihood of all those within whose municipality it exists. Flight of the population through wasteful expansion of the physical areas of our cities brings increased cost of public services with no compensating addition to revenues, and in the long run dislocation of these municipalities as solvent economic units. The high revenue-producing commercial cores of these cities, if not protected through wise planning and rehabilitation, are threatened with eventual disintegration.

New enabling legislation is being conceived in many States to provide interest and invitation to private capital in the solution of these problems. It is not only residential housing, but business housing, which has to be considered. Business can only exist in rehabilitated areas providing proper access to it is maintained. This leads to the consideration of a factor of prime importance—that of transportation.

Much has been done for the improvement of highways, all seemingly on the theory that transportation in motion is the only problem. No adequate planning has been given, with all of our highway expenditures, to the use of terminal facilities for automotive equipment which uses our urban highways.

Architects and engineers have exhibited most constructive interest in the examination of these problems so far. They should be encouraged in the light of their special knowledge to a wider interest in these civic problems.

The letter indicates the deep concern of enlightened business men with city rehabilitation, and their appreciation of professional service. Architects have associated themselves usefully with every step including preparation of legislation.

This letter, from an enlightened New York merchant, shows that there are many others besides architects closely concerned with the health of the city. Merchants, lending institutions, public officials are deeply interested in conservation and rehabilitation.

What are the necessary steps? First comes the survey in the field. Often architects have been the ones to propose such a survey. Dean McCornack in Cleveland; William Stanley Parker, the architect director of the Boston Town Planning Board; Arthur Holmes, of the Montclair, New Jersey Town Planning Board, and others, have been instrumental in their various cities.

Once the worst areas have been located, plans are drawn up where action is decided on. And yet, as matters stand today, lending institutions and merchants' associations find themselves cut off from large-scale salvaging of blighted areas because individual private owners can prevent assemblage of land. That is the reason for the very important bill in the Legislature of New York State establishing "Urban Redevelopment Corporations." Sponsored by the Merchants' Association through a committee on which two architects are prominent, Arthur C. Holden and Thomas S. Holden, the bill makes it possible for such corporations, working in conjunction with city officials and planning boards, actually to condemn minority properties in run-down sections where most of the land has been acquired.

It is an important fact that "reconstruction" covers not only housing but whatever, in that area, would be an appropriate new use.

As this is written, other states are closely watching New York, since similar acts would release great powers of revival—and with no dictatorship!

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# ARCHITECTS HAVE LED IN ESTABLISHING HUMAN STANDARDS

The typical features of Halifax Court, Raleigh, N. C., shown below, have become regular practice in "housing" today. The house rows are spaced to admit sunlight; the coverage of the ground, 21 per cent, is low, leaving plenty of free space; there are play areas for children and no streets through the "superblocks"; the development centers on the community building symbolically coupled with the power house; the building proportions are well studied and the planting is agreeable even though the rooms are of modest size and the structure has no superimposed decoration.

In many ways the standards are higher than those enjoyed by even the wealthy in older residences. This is because the suspension of profitable building gave architects the opportunity to study minimal standards for human use in a professional and more scientific fashion.

Such standards have now come into commercial practice, but were pioneered by individual architects, such as *Clarence Stein*, *Henry Wright*, *Frederick Ackerman*, and dozens of others in association with individual enlightened real estate operators and philanthropists.

Such standards were further studied and dispersed through other architects, many of them unknown, working in the government bureaus, under the direction of men such as A. C. Shire in the USHA.

The standards were put into actual operation once more through a combination of individual initiative and government aid. The invaluable surveys of localities and potentialities were made sometimes by individuals or their offices (notably Albert Mayer in New York, Frazier Smith in Memphis), sometimes by organized groups, as in the important survey of Queens by the former Housing Study Guild, in which architects were prominent.

In actual execution, not only have individual housing schemes embodying the new standards been architect-designed, but some of the housing authorities are headed by architect executives. Among these an example is Newark, N. J., of which Neil J. Convery is director; \$16,000,000 of past construction is to be supplemented by defense housing to be administered under Mr. Convery's direction.



HALIFAX COURT, Raleigh, North Carolina. William Henley Deitrick, Architect

(Plan overpage)

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Community House

WM. HENLEY DEITRICK, ARCHITECT: HALI-FAX COURT USHA PROJECT, RALEIGH, NORTH CAROLINA. The "superblock" plan typical of advanced current practice eliminates interior through-traffic streets, but provides for interior parking and interior playgrounds. Dwellings have plentiful surrounding area and parallel the site contours. The through-way of the long central unit frames the central walk. The community building houses administrative offices, community hall and meeting rooms, and the boiler plant which furnishes heat and domestic hot water to the project.

BLOUNT

STREET



#### PLANNING IS RELATED TO SOUND LAND USE AND FINANCING

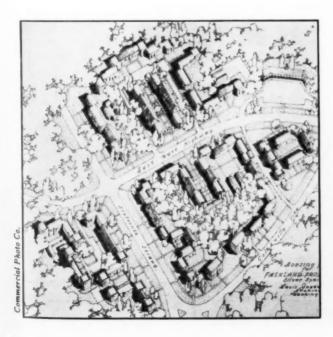
THE DEPRESSION made it abundantly clear that "architecture" could not be created at all unless building were coupled with sound practice in the use of land and money. Therefore, as building came almost to a stop, alert architects turned to the study of these underlying problems. They had before them such shining examples as the career of the late *Henry Wright*, who brought such transformations through the study of real estate, financing, and architecture in combination.

To verify this trend, the RECORD went back into the case history of a well known and highly regarded "early FHA" project, Falkland Properties at Silver Springs, Maryland. Here was found an indicative example of the up-to-date architect's many-sided initiative. It was the architect who found a way of going ahead profitably in the first place. Through his investigation of every possible avenue of progress and his consequent contacts, he had become sharply aware of the potentialities in such new methods as FHA-insured mortgaging. It was a year, in fact, before the lenders caught up with this view, and in the interim Falkland was financed under RFC, where again confidence in the architect built up in the course of his public-spirited efforts, was a favorable factor.

The first unit of Falkland was completed early in 1937; by 1938 when the second unit was begun, the new lender bought the RFC commitment at a premium and made use of FHA insurance; at the present time success has been such that the cost of FHA insurance has been dropped by the private lender. As for the architect, Louis Justement, the RECORD found him aware of still later developments in his thinking. Believing that the new FHA policies make private houses cheaply available on terms the equivalent of rent, he was found no longer concentrating on large-scale rental projects but on architect-directed mass-production of private homes—an activity interrupted for the moment by work to be done for defense.



LOUIS JUSTEMENT, ARCHITECT: FALK-LAND PROPERTIES, SILVER SPRINGS, MARYLAND. In formulating this well known residential project, the architect made good use of his studies in land practice and financing.





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MARCH 1941

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RECORD

# ARCHITECTS HAVE PROMOTED BUILDING RATIONALIZATION

Numerous architects are at work with the purpose that "every American may live, work, and take his leisure in structures professionally designed and executed." IN TOO MANY DISCUSSIONS of building, the talk of efficiency and progress all centers on technical means. The millennium is pictured as a time when houses begin to roll off the assembly line and become comparable in fine engineering with the streamlined cabins which now fly the air.

The underlying purpose of "rationalization" is really far broader. This purpose is that *every* American may live, work, and take his leisure in structures benefitting from the best professional competence of the day in both design and execution. Just as the doctor seeks to promote the vitality of the entire nation, so the architect should enhance the vitality of *all* its building. Today he designs only a part.

In attempting to reach all the people it is evident that architects cannot rely on purely traditional procedures. Any one architect, for example, must be able to spread his effort over a far greater number of structures than he does today.

Architects themselves are very familiar with one attempt to multiply good designs, that of "prefabrication." But a considerable change has come over the field since the time when pioneers, from Fisher, McLaughlin, Neutra and countless others down to Corbett or Ain, produced their factory-fabricated houses or structural "systems." Today the trend is away from brilliant "solutions" toward steady detailed research and daily testing. The Government bureaus such as Bureau of Standards and Forest Products Laboratory carry on this work and so do private foundations such as the Bemis Foundation at M.I.T., headed by the architect John Burchard. Field work by such organizers as R. H. Shreve on the Parkchester development is complemented by innovation such as the West Coast work under the direction of Vernon Le Mars, which has made the FSA facilities for migratory farmers a remarkable laboratory of new materials and structural methods as well as functional arrangements.

What the individual practicing architect still needs, as *Albert Mayer* and others have suggested, is a sort of bureau of standards for the whole profession, where materials and structural methods may be reported, tested, and compared on the basis of actual behavior in the field, and the results made freely available to *every architect*.

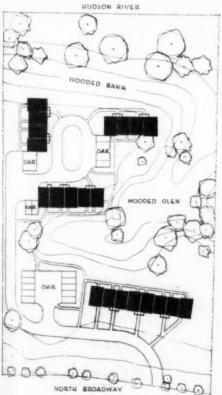
Another plan, of a different sort, that looks toward making architectural service practical on a far broader scale, is the much debated "Registered House Plan."

This was originally sponsored by the Federal Home Loan Bank Board as a result of the appalling shoddy-work found in some 500,000 homes reconditioned for refinancing. The sponsorship has expanded to include the Producers' Council (manufacturers of the better quality building products) and the American Institute of Architects.

The theory is that what the small inexpensive house—the house generally built by speculators—needs most is not a highly individual plan but professional supervision to insure honest construction. Accordingly, the minimal requirements for having a house "registered" emphasize the local architect's supervision of construction, even though his "design" service is restricted to advising the client, who chooses among some 400 plans. These plans in the "home selector" come from architects all over the country as well as those at home.

The plan is not meant to compete with the full architectural service that gives a great deal more individual attention to those who can afford it. The plan has met opposition nevertheless among certain architect groups as a possible threat to full service. The prediction of Dean McCornack that it could give an additional \$600,000,000 worth of houses a year the architectural service they now miss has not yet been fulfilled. And yet the plan, perhaps modified, does point the problem of making it possible for the whole output of American houses to be produced with effective use of the most important elements of professional service.





NEW YORK. The same architects who developed the "prefabrication" in these units—a "prefabrication" which in this instance scarcely makes itself visible—were also responsible for the site plan overlooking the Hudson. Twenty-one "duplex" apartments are included in the buildings shown, and 14 more are projected. The architects' analysis tended to show a larger and safer return from the duplex plan than from more intensive 3-story development.



MARCH 1941

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### LOOKING TO THE FUTURE OF TOWNS, REGIONS, AND NATION

THE EFFECT OF LARGE-SCALE OPERATIONS is to draw architects of broad understanding into various fields of planning. Architects such as William Stanley Parker, Chairman of the Boston City Planning Commission, or Frederick Bigger, long Chairman of the Planning Commission of Pittsburgh and now directing the nation-wide obsolescence study of Earle Draper's Research Division of the FHA, are known and respected throughout the profession. Saarinen's city planning teaching at Detroit, Witmer's work in Los Angeles, the specialized position of Paul Gerhardt as City Architect of Chicago are marks of a rapidly growing trend.

In his planning studies, an architect benefits from his habit of dealing with concrete things. Paper plans often have strange third-dimensional consequences. On the other hand, some architectural detail can sometimes make or break the effectiveness of a whole planning concept.

Planning has rapidly widened in both scope and concept. It is no longer conceived in terms of a "blue print" made once for all, but as a constant activity of projection into the future.

The relationship between the planner, acting usually in a public or at least semi-public capacity, and the business executive, is suggested by Ernest M. Fisher, Director of Research in Mortgage and Real Estate Finance of the American Bankers' Association. Pointing out that private enterprise is always faced with the necessity of making immediate moves, while the planner's interest is long-term, Mr. Fisher describes the function of the planner as "constant adjustment of the framework within which private enterprise remains free to make decisions."

Since the decisions have national effects today, the framework must perforce be national. Nation-wide planning is in its beginning, preceded by regional planning. The pattern is familiar. First come voluntary researches, such as the one in Boston by the combined technical professions under the initiative of the Boston Society of Architects, or in Washington by associates of the Washington Chapter of the AIA. Later the individuals who have taken such initiative tend to be drawn into public service.

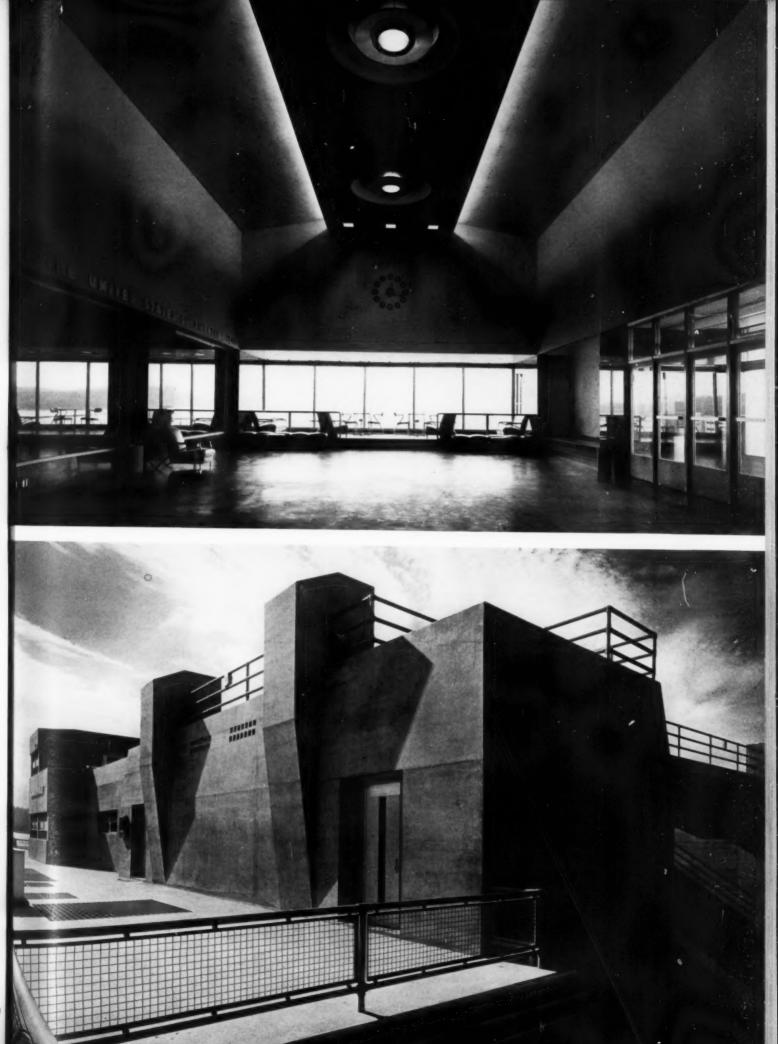
In the latter connection, the recent appointment of the architect Carl Feiss as planning consultant, working through the National Resources Planning Board and the Virginia State Planning Board in the Hampton Roads area, is highly significant. This is, so far as the RECORD has discovered, the first move toward bringing the efforts of many scattered boards, authorities, and individuals in an all-important area into correlation.

Such diversified, inclusive, wide-range correlative work is the work of the broad-minded architect in the future.

The technical pattern (leaving all politics aside) has been set firmly and handsomely by the architects who have worked on the complex, many sided problem of TVA. Here architects have played a worthy part in a program involving correlated flood control, navigation, power for industrial plants working in national defense, power for rural electrification, erosion and soil control and reforestation and fertilizer production, not to mention community growth, increased health through malaria control, and the remarkable facilities afforded by the lakes, roads, dams, and woods for national recreation. Insofar as the facilities for all this have been visible on the landscape, the TVA architects, under the direction of Roland Wank, have made the most of an unprecedented opportunity. This kind of work is the work of architecture in the future America.

ON OPPOSITE PAGE

VISITORS' RECEPTION ROOM in powerhouse at Chicamauga dam. End windows overlook reservoir lake; those at left look into generator room. Lower view shows a portion of the NAVIGATION LOCK at Guntersville, with end of spillway, and in the background the lock operation building. Big concrete piers house bumpers for gantry crane. Tennessee Valley Architects, Roland A. Wank, Principal Architect.



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PECORD

# THE EXPANDING SCOPE

# OF ARCHITECTURAL SERVICE

Here closes the RECORD's brief series of sketches of the up-to-date architect in action. No attempt could be made within the space to tell the whole story. There are activities undertaken by the profession as a whole, through the medium of the American Institute of Architects and its many committees, that have not even been touched upon. Rather, the individual architect has been presented as his fellow Americans might see him at his daily work.



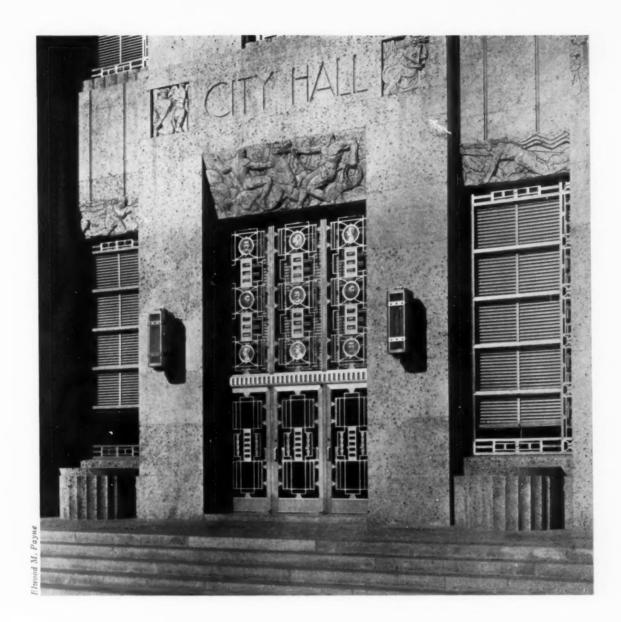
On the evidence presented, it is quite clear that the architect of today occupies no ivory tower, nor does mental ivory survive long in his occupation. You find the alert architect adapting his methods to those of industry and rivalling his industrial clients in efficiency and speed secured through organization. You find him alert in analyzing the problems of commerce, and, with his professional detachment, often able to anticipate future trends. The architect is found working closely with the doctor and the teacher, not with the object of dressing their efforts in a veneer of culture, but with the object of securing and enhancing the culture that the daily work of the doctor and the teacher can produce. The architect is often found on the planning board of his town, and with increasing frequency he is found working with his fellow townsmen and his countrymen on those difficult general problems that affect the future of all.



Increasingly the architect is found rendering a continuing service. No longer can a building be considered "finished" when it leaves the drawing board, or a town "planned" when it has a set of blueprints. Among the changes that have come into the old art of building, perhaps the most decisive has been the acceleration of change. It registers itself in "obsolescence" and in other disasters that befall rigid "once-for-all" programs. A noteworthy change in the profession has been the growth of services on the part of architects looking to the continuing care of structures throughout their whole useful life.



Equally noteworthy has been the growth within the profession of the habit of making voluntary researches, investigations, and surveys into situations which the architect sees developing. Trenchant inquiries into the policies of a state with respect to its rural schools, or into the kind of site that is desirable for housing, or into the investment policies needed to stimulate construction, or into obsolescence and city rehabilitation, or into the defense planning and the future of regions—all these studies and projections made in collaboration with other thoughtful Americans show that the forward-looking architect has a permanent place in the service of his country.

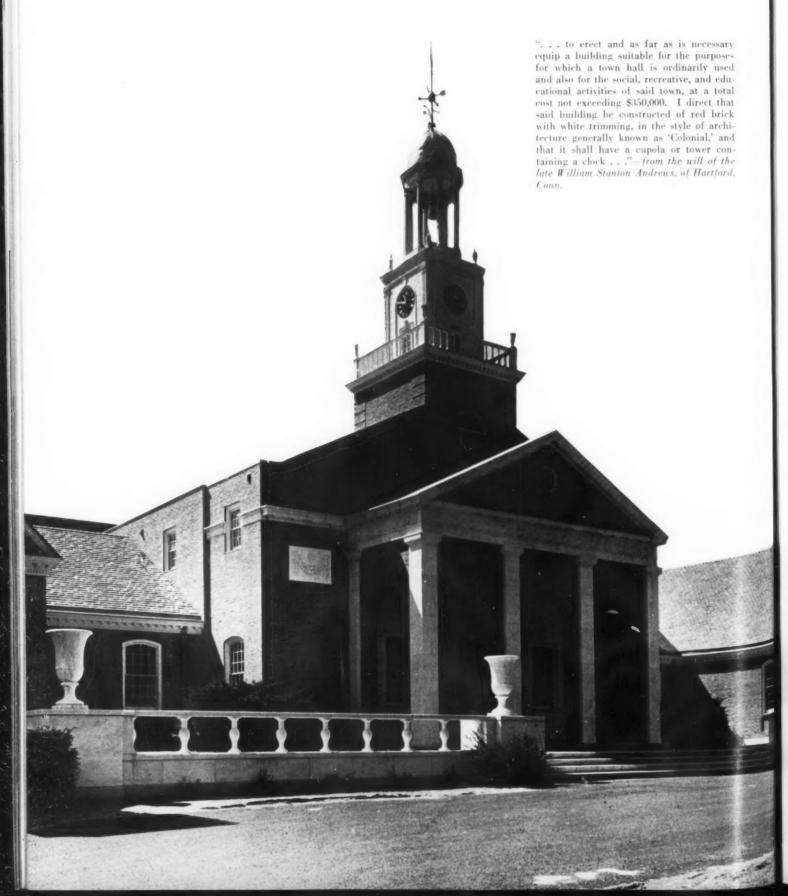


# CIVIC BUILDINGS

In the last few years, under extensive public works programs, numerous civic buildings have been erected in many parts of the country. The demand for buildings which adequately demonstrate civic pride, and which satisfactorily house the activities of municipal governments, will undoubtedly continue; and, if municipal incomes increase as defense works expand, design and construction of civic buildings may continue to be important.... Noteworthy are changes in the typical design problem. Not only has the design of a firehouse or jail become complex as a result of recently developed materials and equipment; new functions have been assumed. Three of the examples shown in the following pages house civic museums and auditoria. Promotion of municipal welfare, and improvement of relations between government and governed, thus find architectural expression.

A BUILDING TYPES STUDY

# CIVIC AND SOCIAL FACILITIES

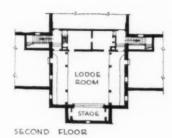


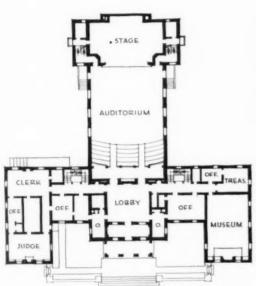
# **UNDER ONE ROOF**

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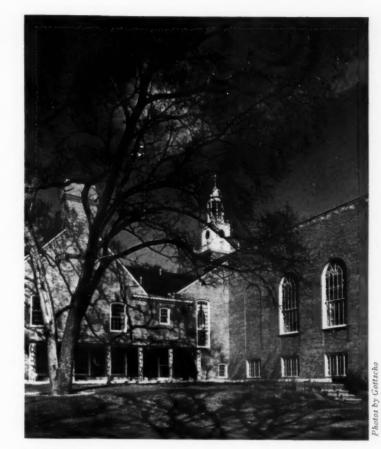
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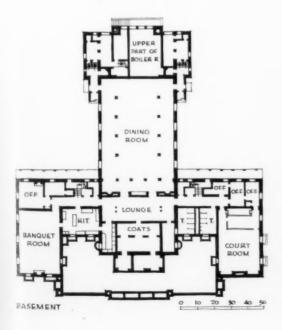








VIEW FROM REAR



WM. STANTON ANDREWS MEMORIAL, CLINTON, CONN.; SMITH AND BASSETTE, ARCHITECTS. The building was made possible by a bequest, which set up definite requirements as to provisions to be included, style and cost. The auditorium, including gallery, seats approximately 550. Its floor is ramped at the rear with fixed seats. The remaining portion of the floor is level, and has removable seating. This floor may be cleared for dancing or other purposes, and the seats stored in a storage room under the stage. Equipment for sound movies and complete stage accessories have been provided. An electric organ with supplementary amplifiers located in the cupola make outdoor concerts possible.

The basement space is occupied by a large dining room and accessory spaces; a court room, conference room and space for the Chief of Police; and main toilet rooms. A lounge, completely panelled in white pine, and a large coat room, occupy a part of the central portion of the basement. An examining room and space for the district nurse are also provided.



FRONT VIEW

AUDITORIUM, STAGE LOFT, DRESSING ROOMS clearly expressed on exterior





OFFICE



COURT ROOM



AUDITORIUM



MUSEUM

All piping is run in pipe trenches under the basement floor. Two oilburning boilers were installed, also a modified air conditioning system. Acoustical plaster was used for most ceilings.

The building, facing north, is set on a rise of ground on the main street of the town. The property runs back to salt marshes in the rear. The basement floor is well above high-tide water level. In general the building is of fireproof construction. The exterior walls are of red water-struck brick laid in Flemish bond. Vermont marble is used for the portico pilasters, entablature, balustrade, etc. Slate set on gypsum planks was used at the main roof surfaces.

In the treatment of the town offices a considerable amount of wood panelling was used for wainscots and certain wall surfaces.



PRINCIPAL FACADE, enhanced by landscaping

# ADMINISTRATIVE CENTER FOR GROWING CITY

CITY HALL, HOUSTON, TEXAS: JOSEPH FINGER, INC., ARCHITECTS. One of the fastest-growing cities in the country is Houston, Texas. Its new municipal building houses all centralized administrative departments in a modern, fire-proof, airconditioned structure. The building is situated some distance from Houston's "downtown" business section, and its tower dominates the level landscape. The surrounding park, indicated on the facing page, contains a pool so placed that the building is reflected in it. Typical plans are shown overleaf.

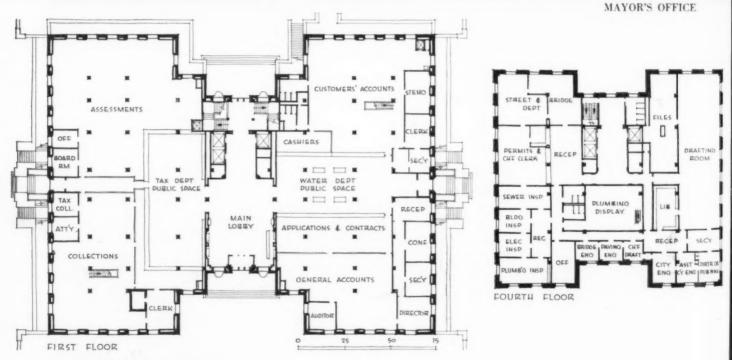


MEETING ROOM



COUNCIL CHAMBER: both spectators and council members face presiding officer







TYPICAL PLANS and PHOTOGRAPHS indicate subdivisions of space for public, administrative, and clerical purposes. Main lobby (see first floor plan) has marble and terrazzo floor and walls. Many clerical spaces have acoustically treated ceilings. Use of typical loft-building construction permits reallocation of areas, changing of partitions, etc., as requirements develop. Photo at left courtesy Carbondale Division, Worthington Pump and Machinery Corp.

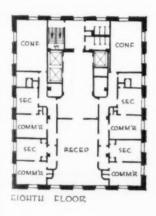


ANTE ROOM to Mayor's suite

ICE

DRAFTING

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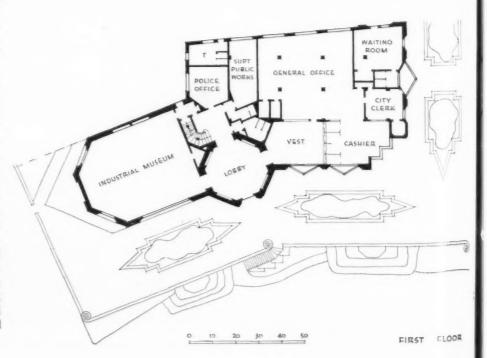
UNUSUAL in a municipal building is provision of as complete dining facilities as are contained in the Houston City Hall. Lower photo shows typical office, similar to that in a modern business structure.



# CIVIC OFFICES, MUSEUM AND CARILLON

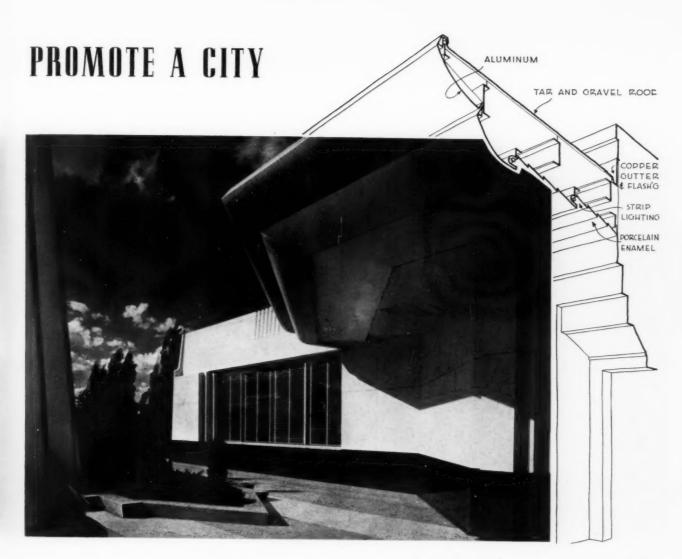


CIVIC CENTER, ST. CHARLES, ILLINOIS; R. HAROLD ZOOK AND D. CODER TAYLOR, ARCHITECTS. Unusual in several respects, this building was planned for an individual who donated it to St. Charles at the time of its dedication. The site is an irregular piece of land along the Fox River. Requirements for municipal government, and the desire to include both an industrial museum and a tower to house a sound-reproducing system, were factors in the design problem. The building is floodlighted at night, and the top of the tower, capped with translucent structural glass, is illuminated from within. Lighting throughout is fluorescent. Heating is forced hot water, zone-controlled, with mechanical ventilation in the council chamber, museum, and toilets. Framing is steel and concrete, with first floor of poured pan construction, second floor of precast joists and slabs, lightweight concrete roof and walls surfaced with white marble.

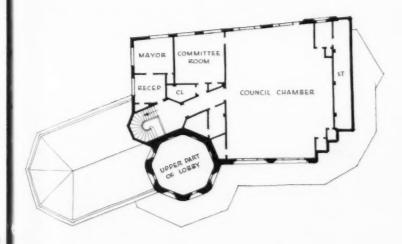


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ARCHITECTURAL RECORD



Section of porcelain-enamel marquise, above, illustrates care taken to conceal light sources. Below, stair hall



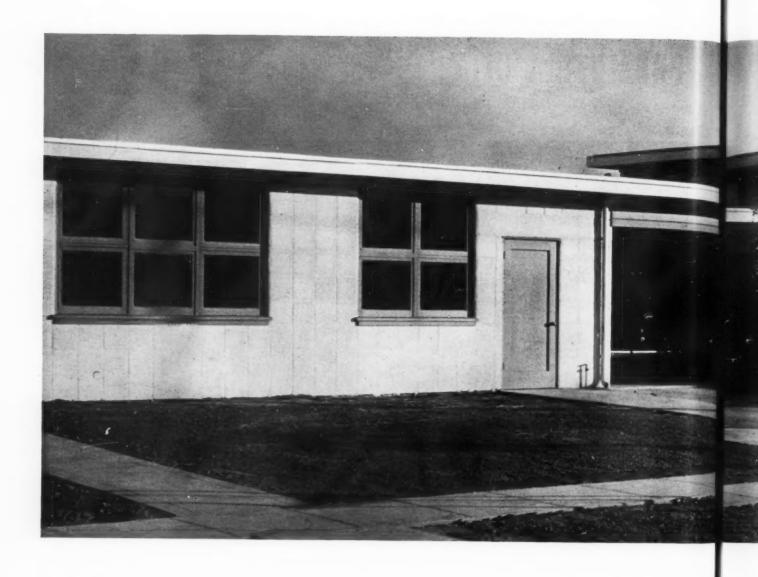
SECOND FLOOR

FLOOR

RECORD



BUILDING TYPES



# MULTIPURPOSE CIVIC BUILDING



CITY HALL, NEWMAN, CALIFORNIA: RUSSELL GUERNE DELAPPE, Architect.

A novel and inexpensive structural system was devised to reduce construction cost of the Newman City Hall. The entire building is on one floor, with a clerestory over the combined auditorium-council room-count room. First-floor slab is concrete; walls are of square pre-cast block which have indentations, semi-circular in section, on all bedding surfaces. These are laid with both vertical and horizontal joints aligned. Quarter-inch round rods were placed in all joints. Chases were filled with cement grout.



EXTERIOR, showing garage-firehouse entrance

# CONSTRUCTED AT MINIMUM COST

OFFICE and auditorium entrance



RECORD BUILDING TYPES

111

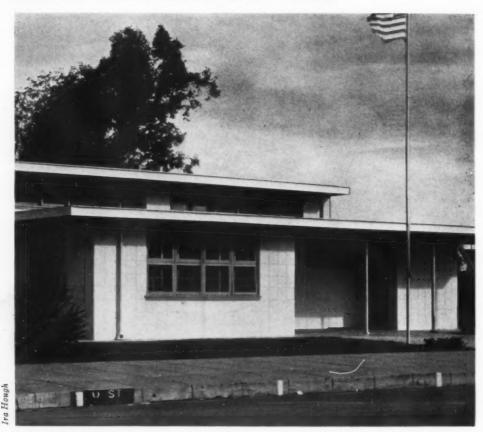
Architect. structural educe conwman City is on one er the comroom-court concrete: cast block semi-circudding sur hoth ver-ts aligned.

ALIFORNIA:

DING

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### NEWMAN CITY HALL: R. G. DELAPPE, ARCHITECT (continued)



ENTRANCE FRONT

BASEMENT of the Newman City Hall contains only a 75-ft. pistol range and storage space; the remainder is unexcavated. Roof is of plywood supported on wood joists, and surfaced with built-up roofing.



OFFICE



DETAIL, folding screen which subdivides auditorium



AUDITORIUM is lighted by clerestory

# FIRE HOUSE DESIGN



Information on this sheet was collected and prepared by Ronald Allwork. Sources included: "The Fire Chief's Handbook"\*; The American City; and various manufacturers of fire apparatus.

General. There are two types of fire houses: one is operated by a paid fire department, the other by volunteers. Equipment for both is essentially the same. Differences occur in facilities provided for personnel.

The tendency in fire house design is toward providing for a two-company building. Generally a lot 50 by 100 ft. in extent is ample.

Elements of fire house design are shown in the diagram at the right. All facilities indicated are desirable but not mandatory. In paid departments, one company generally consists of 14 men; in a volunteer department quarters are provided for paid drivers only.

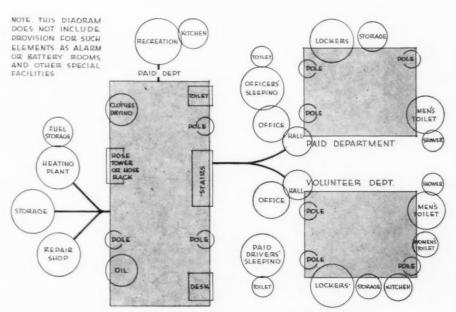
Apparatus room for two trucks should be approximately 25 by 75 ft., with ceiling height of 13 ft. (minimum). Floor should be of concrete, designed to carry a load of 125 lb. per sq. ft. Doors for apparatus should be 12 ft. high, and may be designed to permit passage of both trucks through a single opening; or through two separate openings. A wicket (or access door) should be provided in one panel. Extra heavy hardware and equipment are required. Consider the desirability of motor-operated doors.

Wall surfaces should be of an easily cleaned material, and floor should have sufficient drains to permit flushing with hose. Hot and cold water connections are needed at center of side walls. Desk should be on platform raised 6 in. above apparatus room floor to allow man on duty to remain during cleaning. Floors of closets, toilets, oil room, stair landings, etc., should also be raised for same

If apparatus room is to be used for repairs, provide a repair pit. Also, carbon monoxide gases have to be ex-hausted to outside, usually by means of underfloor piping, to which motor exhaust may be connected with flexible tubing. (Recreation room on first floor should be raised at least 6 in. for protection against gas.)

Hose-drying tower should accommodate approximately 2,000 ft. of hose in 50-ft. lengths. Area of shaft required for this amount is approximately 4 by 8½ft.; height, 60 ft. Hose is raised by pulley arrangement to top of tower. See overleaf for detail. Another method of drying hose is by means of inclined hose racks installed on side wall of appara-

Sliding-pole shafts, details of which are shown overleaf, should be provided with doors or self-closing device, in order to prevent drafts and heat losses through



ELEMENTS OF A FIRE HOUSE

### TABLE OF FIRE APPARATUS SIZES

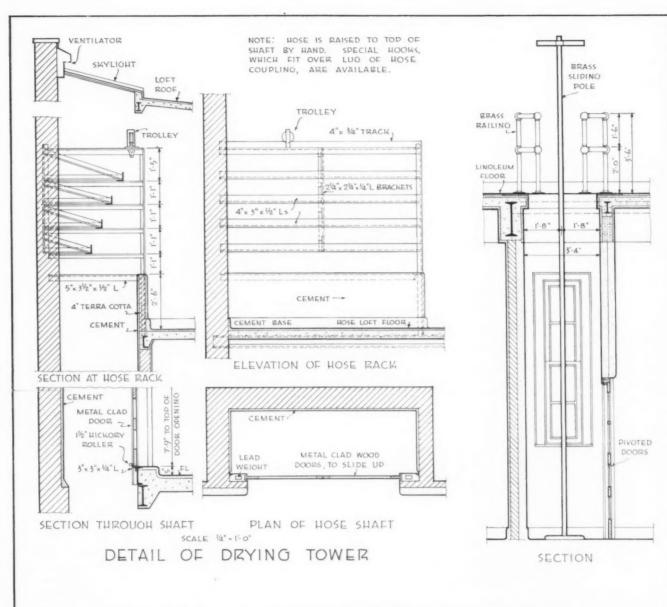
Note: Turning radius varies from 26 ft. to 48 ft., according to type and make. "Cab-over-engine" type of apparatus is slightly shorter overall.

| Village-Size Pumping Engine, 500 g.p.m.                    |        |
|--|--------|
| Length over all  | 22'-0" |
| Width " "  | 6'-6"  |
| Height " "   | 6'-5"  |
| Triple Combination Pumping Engine, 750 g.p.m. (most used)  |        |
| Length over all  | 24'-0' |
| Width " "  | 7'-5'  |
| Height " "   | 6'-11' |
| Hook-and-Ladder Truck (removable hand-raised ladders)      |        |
| Length over all  | 41'-3' |
| Width " "  | 7'-5'  |
| Height " "   | 7′-3′  |
| Hook-and-Ladder Aerial Truck (4-wheel type)                |        |
| Length over all  | 58'-9' |
| Width " "  | 7'-11' |
| Height " "   | 8'-7'  |
| Hook-and-Ladder Aerial Truck (tractor-drawn type, 6-wheel) |        |
| Length over all  | 63'-6' |
| Width " "  | 7′-11  |
| Height " "   | 8'-7   |

<sup>\*&</sup>quot;The Fire Chief's Handbook," by Fred Shepperd; Case-Shepperd-Mann Pub. Corp., New York City.



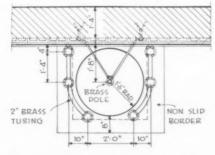
# FIRE HOUSE CONSTRUCTION DETAILS



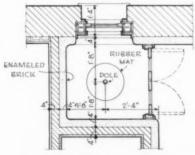
NOTE: SLIDING POLE SHOULD EITHER BE ENCLOSED AS SHOWN IN DETAIL, OR THE OPENING SHOULD BE PROVIDED WITH A CLOSING DEVICE TO PREVENT DRAFTS AND FUMES FROM PASSING THROUGH TO SECOND FLOOR. OPEN POLE SHAFTS RESULT IN HEAT LOSS.

SLIDING POLE EQUIPMENT AND SPECIAL CLOSING DEVICES ARE AVAILABLE FROM THE SEVERAL MANUFACTURERS

FOR VOLUNTEER FIRE DEPARTMENTS, POLE SHAFTS SHOULD BE DESIGNED WITH VIEW TO SAFETY FACTOR



PLAN AT SECOND FLOOR



PLAN AT FIRST FLOOR

SCALE V4" = 1'-0"

DETAIL OF SLIDING POLE SHAFT

# JAILS - CELL DESIGN



Information on this sheet was collected and prepared by Ronald Allwork. Sources include: American Prison Association: Edward R. Cass, Commissioner, New York State Commission of Correction; Austin H. Mac Cormick\*; Harvey Wiley Corbett and Charles B. Meyers, Associated Architects.

General. Prime considerations for all jails are: 1, Fireproof construction; 2, Security; 3, Heating; 4, Lighting; 5, Ventilation; 6, Sanitation; and 7, Low maintenance costs.

Types and sizes of jails vary from those which consist of but a few cells with no other facilities to large jails with many cells and complete facilities. In any case, each jail (or "lock-up") should maintain separate departments for males and females. Cells should not be located in the basement.

Cells are usually grouped in units called cell blocks, which may be one to four tiers in height. Single-tier cell blocks are preferred. Multiple tiers reduce the personnel needed for supervision and for guarding quarters. A two-tier cell block has many advantages and few disadvantages; but in small jails, proper classification of prisoners is made easier by using one-tier units.

Cell planning, Cells should accommodate one person only. If, due to unusual circumstances, provision must be made for more than one inmate per cell, each cell should accommodate three or four persons. Two persons should never be put together except in emergencies. Double-decked bunks are permissible.

Cells are of three types: Inside, Semioutside, or Outside.

\*Articles in "Prison World," official organ, American Prison and Nat'l. Jail Associations. Inside cells are built back-to-back, with space between back walls for a utility corridor for plumbing, electrical conduits, and ventilating ducts. Fronts of cells are separated from outside walls and windows by a corridor, preferably 10 to 15 ft. wide, not less than 4½ ft. wide. A guards' corridor often is included along the outer wall; this may be separated from the day room (see drawing below) by a grille if cells are in single tiers. The guards' corridor may be elevated and equipped with an open rail for multi-tiered cells.

Semi-outside cells are built along the outside wall, but are separated from wall and windows by a narrow guards' corridor. Fronts of cells face a wide central corridor. Both front and back of cell are usually full-grilled for light and ventilation. Note utility shafts below.

Outside cells are built against the outer wall. Each cell contains its own window. Front of cell faces on a wide central corridor.

Day rooms are usually provided for prisoners who are not required to spend all their time in cells. Often the space in front of the cells is used for this purpose. In this case, corridors are approximately 10 ft. wide, and have fixed seats and tables. This prisoners' corridor should be separated from guards' corridor by tool-proof steel grilles.

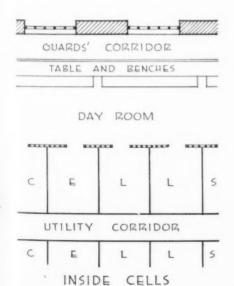
Cell design. New York State Commissioner of Correction recommends that cells be not less than 5 ft. wide, 7 ft. long, 7 ft. high. Cells 6 ft. wide, 8 ft. long, 8 ft. high are preferred. Other states have similar regulations. Cells are sometimes constructed entirely of reinforced concrete (except for grilles, doors, and locking devices), but walls and ceilings of plate steel, and floors of concrete, are most common. Cell fronts are usually of % in steel bars (round or

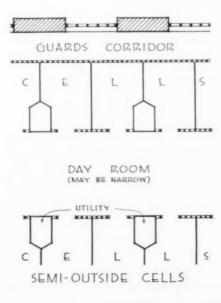
hexagonal) spaced approximately 5 in. on centers. Certain types, such as isolation cells, have closed fronts. Full-grilled cell fronts permit better supervision; and, in the case of outside and semi-outside types, improve lighting and ventilation of central corridors. Solid cell fronts provide greater privacy and do not permit prisoners to converse across the corridor, but are more difficult to supervise. When this type of front is used, a small glass viewing panel, and ventilating louvers, are needed.

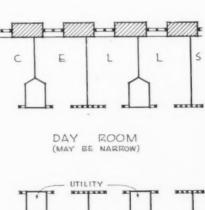
Cell doors are preferably of the sliding type. A "food-pass" should be provided in either the cell front or the door. Cell fronts and doors do not need to be of tool-proof steel. Many jails have tool-proof steel on windows and at exits from prisoners' living quarters, and ordinary steel elsewhere. Detention-type steel sash are now commonly used in place of window-bars.

Locking devices, of a type which will lock or unlock a single cell, any number or combination of cells, or all cells, from a single control point, are desirable. If this type is too expensive, a bar-and-lever type, designed to hold or release all doors in a unit simultaneously, is quite acceptable. This latter type should be supplemented by individual locks on doors.

Furniture and equipment. Each cell requires a vitreous integral-seat water closet, placed directly on the cell wall and operated by a flushometer (if possible) with push button or other simple, not easily broken, device. A lavatory, metal mirror, bunk, seat, table, book shelf, clothes bar, and adequate lighting equipment are also required. All furnishings should be of metal to reduce fire hazard and danger of vermin. All should be firmly and permanently attached to cell walls.

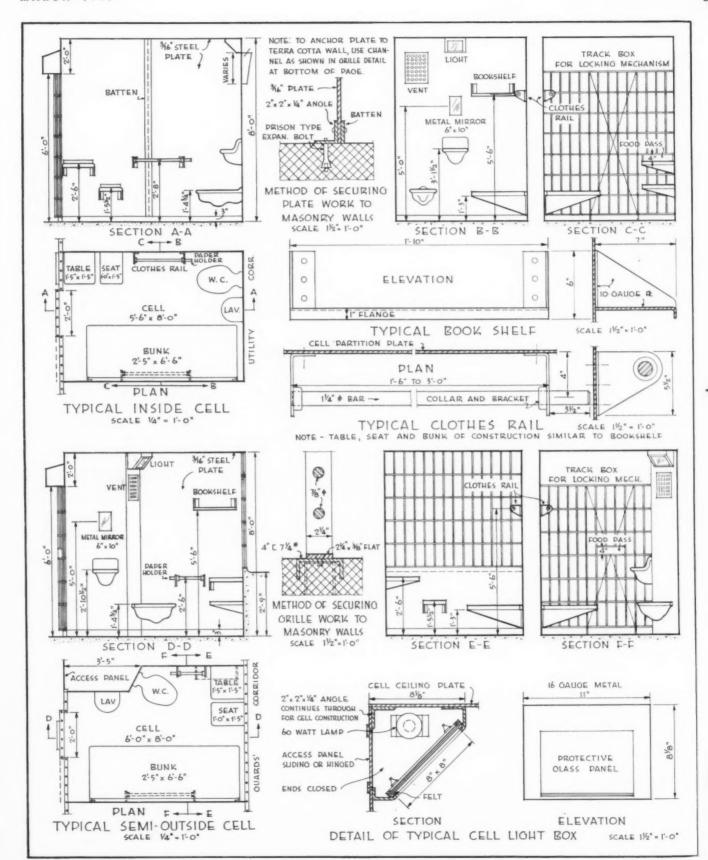






# JAILS - CELL CONSTRUCTION

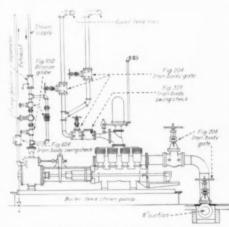
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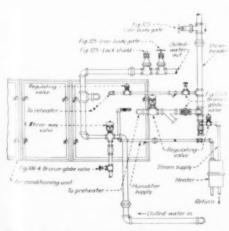
# VALVE DETAILS: CIVIC BUILDING



First of four boilers is now in operation, providing heat and speeding "dry-out" during interior finishing work. Jenkins Bronze Valves are shown on boiler feed and fuel oil lines.



Boiler feed steam pump installation detail showing steam supply and return, feed water supply and discharge connections—and the placing of Jenkins Bronze Globe, Iron Body Gate and Swing Check Valves.



Chilled water is pumped from the basement to 30 air conditioning units located throughout the buildings. Diagram shows chilled water and steam lines—and function of the Jenkins Valves.



# New Criminal Courts Building and Jail, New York, N. Y.

Associate Architects: CHARLES B. MEYERS and HARVEY WILEY CORBETT. Consulting Engineers (Plumbing, Heating and Electrical): SYSKA & HENNESSEY. Heating and Ventilating Contractors: ALMIRALL & CO., INC. Planned under the direction and supervision of City of NewYork, Department of Public Works—Irving V. A. Huie Commissioner; J. Frank Johnson, Chief Engineer.

THE ARCHITECTS designed this modern building project to replace the historic Tombs and Criminal Courts Buildings and to provide facilities for all the diversified activities centering around a criminal court and jail. Widely differing types of space units range from typical business offices and record rooms to an infirmary and a chapel.

The problems involved in heating and ventilating these various areas were solved with the aid of several unusual applications, including the chilled-water air conditioning units (shown in detail at left). All this heating and ventilating piping is served by a wide variety of Jenkins Valves ranging from giant Iron Body Gates to tiny Bronze Globe Valves. Prompt delivery of these Jenkins Valves was obtained from a reliable, local supply house. Here is another outstanding example of the slogan —"In valves, Jenkins gives you everything".

# NEWS OF MATERIALS AND EQUIPMENT

### Smooth, Pit-Free Concrete Walls

AN ABSORPTIVE form-liner for concrete wall construction, made of fibre insulation board, is said to produce a smooth, abrasion-resistant concrete surface, free of pits and voids, by removing free water from the mix and eliminating bubbles. The manufacturer claims that a dense, hard "shell" is created which blends into the core to a depth of 11/2 in. Research is said to have developed a specially treated surface for the liner that does not impair its absorptive ability yet comes free when forms are removed. Celotex Corporation, 919 N. Michigan Ave., Chicago, Ill. (See figure 1.)

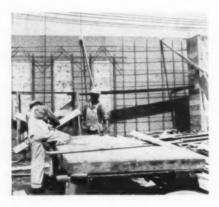


Figure 1

# **Quick-Drying Mill White**

A NEW synthetic mill white is announced which is said to cover with one coat on average surfaces and dry overnight to tile-like hardness. It is recommended for plants where unusual conditions require great durability, fast drying and extremely sanitary washable surfaces. Utilizing a new synthetic vehicle, the finish has been shown by tests to reflect and diffuse as much as 89% of the light entering a plant and to retain its whiteness over long periods. It is supplied in gloss, eggshell and flat. Sherwin-Williams Company, Cleveland, O.



Figure 2

### Unit Heaters Solve Lint Problem

A UNIT HEATER has been announced for use in textile mills and places where lint and other substances normally adhere to fin surfaces, clogging the coils. In preliminary field tests the units, available in 3 sizes, are said to have operated in knitting rooms all through the heating season without being "blown down" and with no accumulation of lint, at a temperature agreeable to workmen and suitable for the machines. Ilg Electric Ventilating Co., 2850 N. Crawford Ave., Chicago, Ill. (See figure 2.)

# High Capacity Sump Pump

A NEW LINE of sump pumps, handling almost twice the volume of previous models, has been announced. The principal improvement is a new type of forged impeller, said to have been developed after extensive hydrodynamic research. Advantages listed for the new pump include: extra safety in emergency without danger of flooding; low cost; reduced cost on pumps for deep sumps. Imperial Brass Mfg. Co., 1200 W. Harrison St., Chicago, Ill.

## Lights Up Doorbell, Name and Number

AN ILLUMINATED push button for doorbells comes complete with a small lamp which lights up the owner's nameplate and house number as well. It operates on all bells and chimes, from 6 to 14 volts, and is installed like any doorbell. Eagle Electric Manufacturing Company, Inc., 59 Hall St., Brooklyn, N. Y. (See figure 3.)



Figure 3

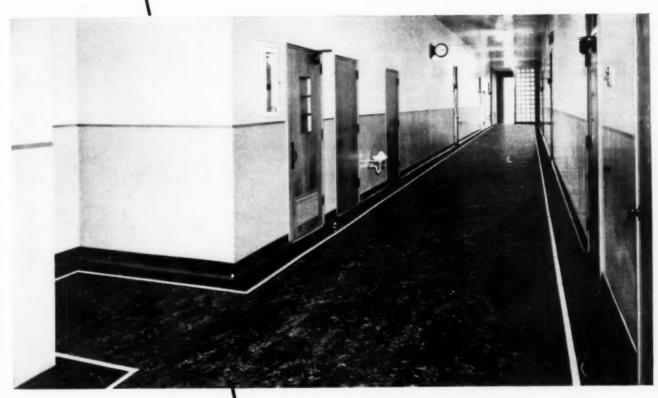
### Low-Cost Automatic Gas Heat

DESIGNED for the single-story, cellarless \$2,500 house is an automatically controlled gas furnace now on the market. In test installations it was found that the gas cost for cooking. water heating and house heating, in a house having outside dimensions approximately 26 by 28 ft., did not exceed \$50 a season (gas rate 60 cents per million btu). This operation is assumed where degree days do not exceed 6200. The furnace consists of: 2 gas burners, heat exchanger and a motor fan for forcing warm air through the plenum in the top of the furnace to a wall register in each room. Automatic control equipment and safety shut-off devices are standard equipment. The finish is brown micro grained baked wrinkle enamel. Reznor Manufacturing Co., 196 James St., Mercer, Pa.

(Continued on page 124)

Architects!

FOR MORE ATTRACTIVE, MORE PRACTICAL
FLOORS . . . SPECIFY NAIRN LINOLEUM



No matter whether you need a truly resilient floor for hospital, school or commercial office, you will find Nairn Linoleum distinctive and serviceable. Flexible, easy to work with, it lends itself to practically any structural design. And every decorative scheme may be matched from the wide range of beautiful Nairn Linoleum patterns.

Nairn Linoleum is also the perfect answer to the floor problems of your clients. It is practical, as well as beautiful. The extra-smooth surface is remarkably easy to clean. No dust-collecting cracks or crevices. In addition, Nairn floors are economical to install, with little maintenance required.

Installed by Authorized Contractors, Nairn Linoleum is fully guaranteed.

CONGOLEUM-NAIRN INC. KEARNY, N. J.



This practical example of "cove-base" treatment, which eliminates cracks and uneven surfaces at the junction of the floor and the wall, is made possible by the extreme flexibility of Nairu Linoleum. Your client gets a cleaner, more sanitary floor installation.

NAIRN LINOLEUM
RIGULS PATEOFF. Floors and Walls

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# ARCHITECTURE

IT'S PROBABLY TRITE and too obvious to say that the process of selling products in the building field also involves the process of buying them. But since the architect constantly specifies such products and in this sense "buys" them, he is justifiably concerned with selling efforts that will aid his job of specifying. Thus it might be well to differentiate three important phases of selling.

1. THE ADVERTISEMENT is intended to interrupt the casual reader with an IDEA. It might be news of a new product or service, suggestions of a new use for an old product or service, suggestions of a new use for an old product, or maybe just a reminder of the desirable features of a product already proven. Whatever the message, the purpose of the advertisement is to create a strong desire to buy—which, to an architect, means to "specify."

2. THE CATALOG is for reference. It assumes that the need or desire for a particular product has been established. It is orderly and fact-giving; provides complete descriptions, specifications and installation details. It includes such ratings, capacities, data and dimensions as are useful to the architect. Strong sales appeal is not the chief aim of a product catalog. Its usefulness to the architect depends largely on the clarity and completeness of technical information that it makes available.

3. THE SALESMAN carries on from where the ad leaves off. He makes specific demonstrations of features—presents points to clinch the sale or assure a specification. His contact supplements catalog information, clarifies questions of application or use, and provides an engineering service. He quotes prices, writes orders, sets delivery dates.

The practicing architect will use all three. Where advertising ends and catalog information begins may be difficult to determine; but each performs an important service. And though the salesman could, and sometimes necessarily does, perform the functions of both, it is obviously far from desirable for sellers or buyers of building products to depend on him alone.

### "Accurate, straightforward information..." ROBERT LAW WEED, A.I.A.

The architect of today has for his use thousands of materials and prefabricated parts unheard of in the building industry not many years ago. As the coordinator of the thoughts of all those specialists necessary to the design and ultimate completion of the building project of today, he therefore must be well versed in the progress and developments taking place in the field of all sorts of materials.

Advertising in architectural periodicals is usually his first contact with new materials. It also keeps him informed of developments in the old. Advertising, to be useful to the careful architect, must give technical, pertinent facts, clearly and concisely.

Display ads, while they may arrest attention, do not "sell" him. Advertising ballyhoo is apt to detract from the value of the ad. When each product is advanced as the best, the bewildered architect can only through personal experience and investigation learn the true facts.

Accurate, straightforward information concerning materials and methods of construction is what will appeal to the architect in advertising.

# "Stop wasting energies . . ." JAMES W. KIDENEY, A.I.A.

I concur in the opinion of Mr. Poor (AR 2/41, p. 165) with regard to the interest of the advertising sections of our magazine.

I do wish that the advertisers, not

Comment by RONALD ALLWORK

only in their copy in the magazines, but in their direct mail advertising, would stop wasting their energies in sending us photographs of buildings in which have been incorporated their products. Unless such material is gotten out in portfolio form and really represents an intelligent attempt to make a contribution to contemporary architecture, it is wasted energy, and I think that this criticism is equally true of copy in the magazines.

# "Give exact information and data. . . " HENRY IRVEN GAINES, A.I.A.

Today's architect is more than ever a correlator of design, engineering and equipment. To be able intelligently to bring together this mass of material he must keep informed. This information can be obtained from well displayed advertising in architectural journals.

I suggest advertisers give exact information and data, keeping in mind that their advertisements are being read by technical men.

# "One thing that annoys me . . ." ALDEN B. DOW

There are many magazines that I buy mainly for the advertisements and I will continue to believe at least 75 per cent of what they say until I find out otherwise; then I want nothing more to do with that advertiser.

In general, there is one thing that annoys me about magazines and that is the way advertisements are mixed up with the body of the magazine. I would prefer to see them concentrated in a particular section of the magazine. It seems to me that would add more force to the advertisement as well as to the magazine.

Your magazine, for example, would have a cover illustrating, either in the form of a photograph or drawing, the feature of the month. The following pages would deal with that subject.

# MEETS ADVERTISING

. . . and practicing architects air their views on the type of advertising that will be most useful to them

the lesser subjects following after it. Then finally an index page together with magazine information. Following that, the advertisements.

As I see it, a make-up like this would add a great deal of interest to your magazine as well as force and importance to the advertisements which is not found where they are haphazardly distributed through the reading matter of the magazine.

# "A monthly reference work . . ." GEORGE FRED KECK

Because of the nature of his work, every architect must have good reference instruments. The standard yearly reference work is of course SWEET'S CATALOG, which in recent years has improved amazingly as such a tool.

But there is also a need for a monthly reference work. The professional architectural publications supply this need. But that they, either in editorial content or advertisements have not quite met the need, is proved by the rise of more ephemeral material in the form of folders or reports of one kind or another, which reach the architect at approximately such intervals and are generally lost to him because they have no permanent form.

Such material, which may take the form of announcements of new models or new products or any other thing, has much more value and permanence in the regular issues of the professional papers.

# "I would suggest 'streamlining' . . ." CHARLES C. PLATT, A.I.A.

I believe 90 per cent of this advertising (in architectural magazines) could be improved in effectiveness. It is, as indicated in last month's ARCHITECTURE MEETS ADVERTISING, an up-to-the-minute text on building improvements that the archi-

tect must get on the fly, and it should be made to serve that end above all.

I would suggest "streamlining" it in this vertical order:

- (1) Name and trademark of manufacturer
- (2) Name of product
- (3) Advantages (a), (b), (c), etc.
- (4) Illustrations
- (5) References
- (6) Address

The illustrations should cover the product, in place or not—not just pictures of a building.

I think that a more or less standardized format of this sort would help the product even though it might cramp the style of the copywriter.

# "Ad reading habitual . . . " HENRY DUBIN, A.I.A.

Ad reading is habitual in this office. The new materials submitted for our



We've set aside these pages for a meeting of minds between architects and advertisers. As time goes on we want to present both the opinions of one and the problems of the other—double-barrelled clues to the kind of informative advertising that architects need. Thus we hope these columns will lead to greater benefits for everyone.

So here is the place to say what's on your mind on the subject of advertising. Just limit your letter to 200 words—and, because space is limited, we must reserve the right to withhold publication or omit portions. Comments must be received by the 24th of each month for publication in the next month's issue.

consideration, together with new methods of use evolved by superior engineering talent in the structural and mechanical professions, have opened vistas into the field of architectural forms which give aid and great pleasure to the designer.

# "To keep abreast of new ideas . . ." TEMPLE H. BUELL, A.I.A.

So often the average architect completely forgets that he is the agent of the owner and, as such, is in the position of a trustee of the funds which the owner contemplates employing in the building which he has placed in the architect's hands to plan. This position of trusteeship carries with it the responsibility that he give the owner, for the monies entrusted to the architect's judgment to spend, the greatest dollar for dollar value that he has the ability to achieve.

It is, therefore, incumbent upon him to keep constantly abreast of new ideas, new methods of construction and new materials, balancing the bizarre against the orthodox, the untried but apparently brilliant against the more conventional, and the new against the old.

Advertising can very well bring ideas to his attention which may completely alter his concept of a certain problem. It is, therefore, good business not only for the advertiser to present his product honestly and in a manner where further investigation and research into its uses will corroborate the truth of his original assertions, but also vividly and in such a light that the desire will be created on the part of the architect to seek further into its possibilities and potentialities.

Note: Alexander Smith & Sons—whose ad appeared on page 137 of the February issue—say that credit should have been given to John J. Robbins for installation of the carpet in the Bond Store illustrated in the advertisement.

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MARC



column-free floor space at low cost

> When client requirements are for large areas of unobstructed floor space economically obtained, the practical solution often lies in specifying Bethlehem Open-Web Longspan Joists. These joists are light yet so rigid that they permit the design of clear spans up to 64 feet while keeping construction costs low.

Bethlehem Open-Web Longspan Joists are easily and quickly placed. Their large openings speed up installation of pipes, ducts, conduits. They eliminate the need

for pilasters. And, in combination with a concrete slab and a plaster ceiling, they provide excellent firesafe construction.

They are ideally adapted to use in floors of all types of light occupancy buildings, and to unusually low-cost roof construction of garages, gymnasiums, warehouses, or auditoriums. Get the complete story on Bethlehem Longspan Joists. Write Bethlehem Steel Company, Bethlehem, Pa., for your copy of Catalog No. 150.



BETHLEHEM STEEL COMPANY

MARCH 1941

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INDUSTRIA DOORS

METAL SCREENS DETENTION WINDOWS

# NEWS OF MATERIALS AND EQUIPMENT

(Continued from page 118)

### **Factory-Finished Hardwood Floors**

FACTORY-FINISHED hardwood flooring is being offered, which is said to give the effect of a plank floor while cost-ting substantially less. Waxed and polished at the factory, this flooring

only requires nailing down. The edges are beveled and the finish is said to resist scratches, peeling, chipping and wearing. It is available through lumber dealers in oak, maple and beech, and comes in standard 25/32 in. thickness, 3½ in. wide. E. L. Bruce Co., Memphis, Tenn.

Figure 4

# "North Daylight" Illumination

THE "ARTIFICIAL SKY," or pigment-treated reflector, of a new fixture for fluorescent lamps is said to result in a colorless light that approximates north daylight. There are two models—one to be clamped to a drawing surface; the other with a screw anchor attachment for permanent installation. Frederick Post Company. P. O. Box 803, Chicago. Ill. (See figure 4.)

## **New Building Clip**

A BUILDING CLIP for applying metal lath to a steel channel frame is now available, and is recommended by the manufacturer for ceilings and walls of a solid metal lath and plaster channel stud partition as well as double partitions. This construction is said to afford an unusually uniform floating ceiling and to safeguard against plaster cracks. Convenience and cleanliness of installation are other advantages given. Olsen Products, Inc., Binghamton, N. Y.

### **Extra-Fireproof Insulation**

To AUGMENT the naturally fire-resistant quality of an insulating material made of redwood bark fibres, a new flame-proofing process is being used. It is claimed that in blow torch tests to which the fibre insulation was submitted, the flame was blown directly into a sample of the insulation with no fire resulting. Pacific Lumber Company. San Francisco, Calif.

(Continued on page 126)

# **KNAPP WYR-WAY BASE**



Above is the No. 1100 series Wyr-Way Base, and at right is detail of No. 900 series Wyr-Way Base.

HERE is the answer to your problem of providing flexibility in high and low tension distribution systems. Knapp Wyr-Way base permits quick and easy changes in outlets to be made without the troublesome and costly job of tearing out plaster, tile or trim. It offers the utmost in safety and convenience together with practical beauty. Fire risk is reduced—short circuits are avoided with this modern wire-carrying method.

You will find the Wyr-Way Base Branch Circuit Distribution Systems perfectly suited to any requirements of design. Write us today for complete details and specifications of the three standard Wyr-Way designs.

The leadership of Knapp metal trim was attained through 30 years of manufacturing and supplying this complete line:

Window and door trim • window stools • baseboards • chair rails • blackboard trim and chalk trough • picture moulds • corner beads • grounds • screeds • and many other kindred products.



# **KNAPP**

METAL TRIM
KHAPP BROS - MANUFACTURING COGPREBAL, OFFICES - JOLIET, ILLINOIS

When architects and interior designers specify Bigelow Carpet for jobs like these year-in-year-out, you know <u>it's got to be good!</u>



Hundreds of hotels, stores, specialty shops, as well as ships, trains, luxury planes, are Bigelow-Carpeted through Bigelow's Carpet Counsel because architects and interior designers say it is the most economical and trustworthy carpet service they have found in years of experience.

BIGELOW-SANFORD CARPET CO., INC., 140 MADISON AVENUE, NEW YORK

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L RECORD

MARCH 1941

# NEWS OF MATERIALS AND EQUIPMENT

(Continued from page 124)

## Safety Valve for Gas Lines

ONCE CLOSED from lack of pressure, this automatic low-pressure gas shutoff valve is sealed tighter by returning pressure, according to the manufacturer, and can be reset manually, by tenant or gas company, only when gas is returned to the line. The patented feature is disassociation of diaphragm control and valve seat as soon as the valve operates, which is said to eliminate possibility of a valve seat leak building up pressure to open the valve. This valve also operates from earthquake shocks, explosions, fires or tornados. Security Valve Corporation, Los Angeles, Calif.



• In your new-house plans, a woman is concerned with the arrangement and styling of the bathroom.

With Formed Iron Plumbing Ware, you can offer her smartly designed fixtures in white porcelain enamel or in gay pastels. The high-luster surfaces are lastingly beautiful, easy to clean, and are acid-resisting at no extra cost.

When Formed Iron Ware is porcelain enameled on Armco Ingot Iron, you can assure your clients of the finest basic quality. They will *know* it, because twenty-seven years of national advertising have created a ready acceptance for this "world's standard enameling iron."

Now you also can supply the bathroom with clear, sparkling hot water from a tank that is porcelain enameled inside on Armco Ingot Iron. For further information, write to The American Rolling Mill Company, 661 Curtis Street, Middletown, Ohio.

ARMCO

# Weathertight, Easy-Working Windows

A NEW PIECE of equipment for double-hung windows provides both weather-stripping and spring sash balance; is said to assure tightness at the jambs and perfect balancing of upper and lower sash. This combination unit is an aluminum alloy housing formed to fit standard round grooved sash, with enclosed spring of rust-resistant metal. The manufacturer stresses economy, due to the fact that, with new sash, plank frames may be used, without pulleys, cords or sash weights, and metal runs eliminate the painting of jambs. With old frames the installation covers pulley holes and provides a metal runway for both sash. Protex Weatherstrip Mfg. Co., Chicago, Ill.

# Liquid Gum Waterproofs Masonry

A LIQUID TYPE waterproofing compound for masonry has recently been placed on the market. A colorless synthetic mineral gum, reduced with a volatile to form a liquid, it is brushed or sprayed on masonry surfaces. The manufacturer claims that it will not change the appearance of the surface and that it penetrates the masonry pores to a depth of 1/4 to 3/4 in., where, after the volatile evaporates, it remains as a gum which is unaffected by heat or cold, providing permanent waterproofing protection. The compound, although new as a liquid, has had 38 years of practical application in cake form. Hydrozo Products Company, 2725 Kendall Ave., Madison, Wis.

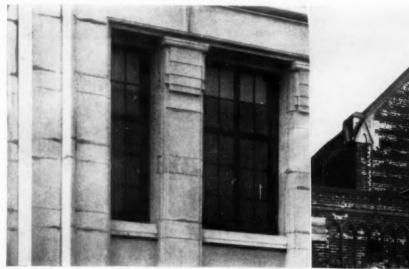
### **Luxurious Theatre Seats**

A THEATRE SEAT that is said to keep the feet and limbs from going to sleep is being offered by a manufacturer of public seating, as a regular feature of several lines of theatre chairs. The manufacturer explains that the design relieves pressure on the popliteal, the "back part of the leg behind the knee joint," giving greater personal comfort. A soft edge on the seat replaces steel wires or rolled or packed stuffing. American Seating Company, Grand Rapids, Mich.

How









• Illustrated above are the two enemies of masonry construction—weeping joints and efflorescence. Many an architect has seen his beautiful work disfigured by one of these two evils.

Weeping joints are those long dark stains originating at the bottom of a vertical joint between blocks or slabs of facing, and often extending horizontally across the course. They are caused by moisture absorbed at the surface of the joint or leaching through from the back, carrying with it soluble ingredients from the mortar or the stone itself, which are deposited when the water dries out.

At the right is a living example of efflorescence, that white, powdery disfiguring deposit of soluble salts left on the brick wall's surface by the evaporation of water in which alkali salts have been previously dissolved.

Weeping joints and efflorescence can be prevented! Specify all ornamental stone facing and face brick be set up in mortar made with Medusa StoneseT, the non-staining waterproofed mortar cement. Because StoneseT is waterproofed, it repels all water at the surface of the joints so that it cannot possibly enter and absorb disfiguring soluble alkalies, thereby causing weeping joints and efflorescence. StoneseT has minimum shrinkage. It is inexpensive and can be used for mortar in the backup wall. Send the coupon below for detailed information on StoneseT.

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|       | DESEMBLY.                     |                       |
| NON-S | TAINING · WATERPROOFED MORTAR | CEMENT                |
|       | MEDUSA PO                     | RTLAND CEMENT COMPANY |

Medusa Products also made in Canada by Medusa Products Co. of Canada, Ltd.. Paris, Ont.

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1015 Midland Bldg. Dept. A • Cleveland, Obio Gentlemen: Please send me detailed information on Medusa

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# REVIEWS OF CURRENT LITERATURE

(Continued from page 28)

only pleasure in the reading but also that special satisfaction which a combination of learning, clearness and charm affords.

"Design for a Journey," by the author of "The Mediaeval Carver" and "Animal Carvings in British Churches," at first glance a modest record of remembered pleasures, proves to be a good companion, reenforcing Mr. Gardner's book. For well-informed, even learned chapters headed "Mistress Shallow," "Virtues versus Vices," "At the Feet of the Dead," and others, throw additional light on those alabaster tombs. And if the work seems light reading it is merely because the bright style results from a happy ability to impart much knowledge in the form of causerie. Photographs, some by the author, others from Mr. Gardner's collection, carry useful indication of subject and place and also reference to the text page dealing most in detail with the subject.

BEACON BOILER REFERENCE BOOK. New York, Heating Journals, Inc., 1940. 554 pp., 51/4 by 81/4 in. \$3.00

In co-operation with manufacturers, the editors have attempted to make available for the first time in one book essential data on domestic low-pressure heating boilers rated up to 2,000 sq. ft. of steam and equivalent hot water.

Ratings shown assume a heat emission of 240 Btu per sq. ft. an hour for steam, and 150 Btu per sq. ft. an hour for hot water. The symbols used by scores of manufacturers are here assembled and explained in connection with the products to which they refer. One of the chief uses of the book should be to supply information on "orphan" boilers, and discontinued models; and where possible successors to companies now absorbed or out of business are listed in the index.

SIMPLIFIED DESIGN OF ROOF TRUSSES FOR ARCHITECTS AND BUILDERS. By Harry Parker. New York, John Wiley and Sons, 1941. 195 pp., 5 by 8 in., illus. \$2.75

Basic principles and formulas, graphical analyses, tables of co-efficients and stresses for both timber and steel trusses are here presented by the Professor of Architectural Construction at the University of Pennsylvania, for those who have had no preliminary training in design of roof trusses. References on mathematical and mechanical groundwork are to the author's "Simplified Engineering for Architects and Builders" published two years ago.

CARPETING BY KARAGHEUSIAN IN THE AMERICAN SCENE OF TODAY. New York, Karagheusian, 1941. 114 pp., 9 by 12 in., photos

ALTHOUGH primarily a catalog of installations of Karagheusian carpets, the book may prove of interest to architects because it contains about 100 pictures of structures, which range from the United States Supreme Court to the Royal Blue train.

(Continued on page 130)



# IN FLOORS MADE WITH POR

THAT'S RIGHT, there's real economy in these modern TERRAZZO floors... they're beautiful and they're durable. Only TERRAZZO can stand up under the terrific pounding of thousands of shoppers' feet year after year, and actually improve with wear. First cost is low, and replacements are eliminated... the only upkeep is cleaning, and that's easy. TERRAZZO'S versatile, too. Its color and design possibilities are unlimited.

It will pay you to consider TERRAZZO for your store. Get in touch with your local TERRAZZO contractor and have him give you full information about this amazing floor material. Or write today to the National Terrazzo & Mosaic Association, 1420 New York Avenue, N.W., Washington, D.C.

### \*5 Reasons for Using Terrazzo

1. ECONOMY. Initial cost plus no repairs... no replacement... minimum upkeep over a period of years, for Terrazzo equals—usually is less than —initial cost plus repairs... and replacements... and higher upkeep for other types of floors.

other types of floors.

2. COMFORT. Finished Terrazzo is easy to walk on. It is less slippery than any waxed surface. Furthermore, Terrazzo can save you enough money to acousticate your ceiling, thus giving you a very low noise level.

3. CLEANLINESS. Terrazzo can be sealed so as to be practically non-absorbent. Its smooth, jointless surface cleans easily...can harbor no accumulation of macroscopic or microscopic germs. It is aseptic.

4. COLOR AND DESIGN. Terrazzo has warmth and beauty. You may specify any design you wish—pictorial or geometric—in virtually any combination of colors.

5. DEPENDABLE INSTALLATION. This Association's objective is to see that your Tertrazzo installations turn out exactly as youwant them. Write us today for complete information on the above points or see our advertisement in Sweet's Catalog for basic technical data.

THE NATIONAL TERRAZZO AND MOSAIC ASSOCIATION

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L RECORD







Mr. Don'tle: "Aren't all good air conditioning systems much alike?"

Mr. Do-odle: "Not by a long shot. There's plenty of variation.'



Mr. Don'tle: "Give one good reason why Carrier is so extra good."

Mr. Do-odle: "Well, Carrier pioneered in air conditioning.



Mr. Don'tle: "Yes, but is design still so important today?"

Mr. Do-odle: "You bet . . . particularly for the unusual jobs."



Mr. Do-odle: "Look around you. You'll see more Carrier Air Conditioning being selected for leading buildings than ever before. For example, take the case of . . .

# MUNICIPAL AUDITORIUM, New Orleans, La.

This famous \$2,000,000 structure could not be used in the summer and for carnivals, conventions, etc., without discomfort to the audience. Carrier worked out a plan whereby the two sides of the 10,000 seat hall (divided by a movable stage) could be air conditioned independently. The design also allowed optional cooling of the corridors as well as some of the side rooms. Furthermore, cost of power for operation was cut to approximately half by installing a Carrier Centrifugal Refrigeration machine for use with a steam turbine.



Mr. Don'tle: "Curses, I'm lost."

Mr. Do-odle: "You bet you are. And I'm Mr. Do-odle: "You bet you are. And I'm sending for Carrier. Then I'll be sure that Air Conditioning's air conditioning for my buildings is dependable . . . and harmonizes to best advantage with basic architectural design."



First Name

COPYRIGHT 1941 BY CARRIER CORP

CARRIER CORPORATION Desk C28 "Weather Makers to the World" SYRACUSE, N. Y.

(In Canada: 30 Bloor St., West, Toronto, Ont.)

Please send me complete information on Carrier Air Conditioning. Also the name of the nearest Carrier Representative.

| NAME    |      |
|---------|------|
| COMPANY | <br> |
| ADDRESS |      |

# REVIEWS OF CURRENT LITERATURE

(Continued from page 128)

### CURRENT PERIODICAL LITERATURE

THE ADLER PLANETARIUM—A Study in Water Penetration Prevention. By M. T. Glicken. American Artisan, Chicago, Jan. 1941, pp. 149-156; 199-200; 202. Photos, diagrams THE PLANETARIUM was built in 1929-30, and not long after began to show leakage. This article describes elaborate tests made to determine the sources.

Probably unequal settling of the building, always a special difficulty in Chicago sites, was responsible for the tearing of much of the copper flashings. Water also worked its way through the vertical joints of the copings and continued down through the walls. The cross-shaped tears in the copper sheathing of the dome were caused by lack of provision for expansion and contraction. In many places the counter-flashing had come loose from the wall and so exposed the base flashing.

The shape of the building, which is almost circular, enables the wind to develop high velocity about it, so that in heavy rains water is driven against it with the force of a jet. In many places jets of water were used therefore to test the joints.

Throughout, the tests showed that with all care it is impossible to attribute leakages exactly to any particular portion of the building, to trace water from its point of entry to the point at which it emerges into the open.

A thorough repairing or renewal of flashings as occasion required and re-coppering of the entire dome, this time with lead-coated copper and with provision for expansion, seem to promise success.

DEVELOPMENT OF EARTH BUILDING BLOCKS. By John Edward Kirkham. Oklahoma Agricultural and Mechanical College, Stillwater, Okla., Division of Engineering. 2nd ed., vol. 11, No. 3, Oct. 1940. (Eng. Experiment Sta., Pubn. 46). Illus.

In an effort to obtain strong, durable, insulated, fireproof, insect-proof, and pleasant dwelling houses at a cost so low that almost anyone can own his own home, experiments were made with adobe and tamped earth.

Earth tamped and pressed into forms was used in an experimental garage of which the roof was concrete. The walls were surfaced with cement plaster over chicken wire. Shrinkage soon caused separation and serious cracks; also rats. and mice found shelter in the walls. Various earths waterproofed with different asphalt mixtures were better, and the author eventually found a solution to change water solubles in the earths under consideration to insolubles so that half-inch penetration gave hard waterproof surfaces. The

(Continued on page 132)

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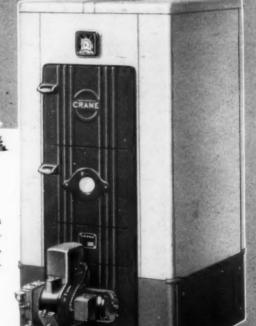
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# REVIEWS OF CURRENT LITERATURE

resulting pressure-resistant blocks, 8 by 6 by 15 inches, were useful for both walls and partitions, taking easily stucco or paint.

The author's own concrete roofed house has proved satisfactory during its five years' service.

For the locality of the experiment the earth house is estimated to cost about one-third as much as a brick one and about one-half as much as a house built of other usual combinations of materials.

RESERVATION OF ARCHITECTS. Architect and Building News, London, Jan. 3, 1941

So great is the demand for the services of architects and architectural assistants occasioned by the war's destruction of buildings that the presi-

dent of the R.I.B.A. is urging on the Minister of Labor that both architects and architectural assistants over 33 should be at once reserved. At the outbreak of the war, before the extent of war damage was anticipated, architects above 25 were reserved; and although the demand for architectural service by Government departments, by local authorities and by private owners has mounted rapidly, the checkered story of the British architect has already included reservation, de-reservation, re-reservation and now non-reservation, to be followed again, it is hoped, by reser-

Owners have been urged to have measured drawings made of buildings for which they may have occasion to claim compensation in case of damage by war; but so far, apparently, few have done so. Some of the present emergency is in connection with steps necessary to eventual reconstruction and repair work; much is connected with compensation claims.

FUNCTIONALISM AND NAIVE MATE-RIALISM IN AMERICAN ARCHITEC-TURE. By Alan Mather. The Partisan Review, New York, Jan.-Feb. 1941, pp. 34-46

THE AUTHOR'S PURPOSE, namely to disentangle naïve materialism, an expression of capitalism, from functionalism, "an expression of scientific method in architecture," may not have been attained for those readers unable either to accept the definitions or to agree with the argument. But the article gives a vivid picture of many factors contributing to the present "depth of spiritlessness and poverty of imagination" as exemplified in, say, the Empire State Building and Parkchester's "129 acres of brick dotted with standard-sized metal casements," having little statues at strategic locations projecting from the brickwork in the name of art.

He explains the influence of Louis Sullivan in criticism, describes the competitive business ability of Burnham and McKim, versatile industrial entrepreneurs, both gone before the architect, by the general contract system now usual for large-scale buildings, had been "relegated to designing tasks," in an industry, "the nearest peace-time equivalent to war."



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## TRENDS IN BRIEF

(Continued from page 18)

ciety of Civil Engineers, the American Society of Landscape Architects, and the American Society of Mechanical Engineers, that their combined services are essential in respect to defense housing and that by the employment of their professions in col-

laboration the greatest advantage will accrue to the Government. . . .

"It is not the intention to preclude any collaborator from performing any of the services of the other collaborators if he is qualified to do so . . . nor that the divisions of responsibility and work shall be inflexible; they should be used as guides for determining the proper divisions of work for a particular project."

### Nice work if you can get it

The architect's functions are set forth as follows:

"(a) Design, prepare drawings and specifications, and supervise construction of all housing units and buildings to be used for community purposes.

"(b) Plan the architectural treatment of all other structures or parts thereof, except those specifically excluded by mutual agreement in advance among the collaborators.

"(c) Direct the services of civil engineers where such services are required on structural and foundation problems of buildings and walls incident thereto."

### Contract forms for architects

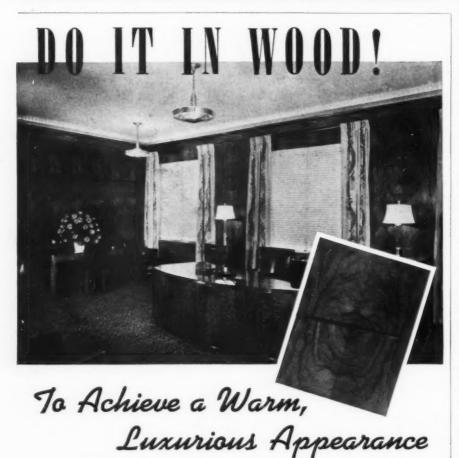
A further step which is being worked out by a joint committee of the four societies, which has been holding conferences with officials in Washington, is to devise a contract form whereby a private architect or firm can sign up to perform services for a Federal agency. Negotiations have been with USHA in the belief that this unit will become dominant in the defense housing picture.

### Architects in key jobs

Meanwhile there have been several appointments of architects in key jobs. This should help no little in achieving the long-sought recognition of private architects in defense work.

In the Quartermaster Corps of the Army, in charge of cantonment and other building construction work at posts throughout the country, activities of the Operations section have been strengthened by a new organization under the Design Engineering Section, with prominent civilians in charge. The Architectural Division is headed by Edwin Bergstrom, president of AIA; Civil Engineering by Frederick H. Fowler, president of ASCE; and Mechanical Engineering by Warren McBryde, immediate past president of ASME.

In each of the nine Corps Areas of the Army, a chief architect has been appointed on the staff of the zone construction quartermaster. Zone engineers also have been picked.



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